



GENERAL MEETING AGENDA

NOTICE OF MEETING

Wednesday 19 March 2025

Barcaldine Council Chambers, 71 Ash Street, Barcaldine

To be held at 8:30am

Councillors

Rob Chandler (Mayor)

Milynda Rogers (Deputy Mayor)

Kim Williams

Vanessa Howard

Linda Penna

Bob O'Brien

Tom Gleeson

Officers

Amber Coulton (Acting District Manager – Aramac and Muttaborra)

Jenny Lawrence (District Manager – Barcaldine)

Daniel Bradford (Chief Executive Officer)

Paula Coulton (Acting District Manager – Alpha and Jericho)

Lee Busby (Director of Works)

Michael Shave (Acting Director Finance and Corporate Services)

In Attendance

Debbie Young (Minute Secretary)

Deputation

Nil

Please find attached the agenda for the General Meeting to be held on Wednesday 19 March 2025 at the Barcaldine Council Chambers, commencing at 8:30am.

Dan Bradford, Chief Executive Officer

BARCALDINE REGIONAL COUNCIL
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BARCALDINE REGIONAL COUNCIL

Our Vision – A positive, sustainable and innovative regional council.

Our Mission – To provide excellence for the community.

Prayer

Almighty God

We acknowledge that we have a responsibility to look after your creation, especially this region we call Barcaldine Regional Council.

We are conscious that our decisions are going to affect deeply the people we have come here to serve.

Assist us to exercise respect for Councillors, staff and for the people of our region.

Help us in this meeting to act wisely, justly and intelligently in all our deliberations.

Thank you Lord for the privilege of both leading and serving and assist us to do these well.

Amen

Condolences

Nil

Apologies

Acknowledgment of Traditional Owners

Declarations of Prescribed Conflicts of Interest

Declarations of Declarable Conflicts of Interest

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Council Meeting Date: 19 March 2025

Item No: 3.2.1

Subject Heading: Change of Meeting Date for May General Meeting

Author and Title: Debbie Young, Executive Support Coordinator

Classification: (if confidential)

Summary: The May General Meeting was scheduled for Wednesday 28 May 2025 which clashes with the Small Business Friendly Conference 2025, scheduled to take place on 28-29 May in Brisbane.

Officer's Recommendation: That the May General Meeting be rescheduled to be held on Thursday 22 May 2025.

Background

The May General Meeting was scheduled for Wednesday 28 May 2025 which clashes with the Small Business Friendly Conference 2025, scheduled for 28-29 May in Brisbane.

Barcaldine Regional Council received two complimentary passes for the event and Councillors Howard and Penna were endorsed to attend at the February General Council Meeting.

Wednesday 21 May is a public holiday in Alpha so consideration is required from Councillors to reschedule the May General Council Meeting to Thursday 22 May 2025.

Link to Corporate Plan

Theme 5: Governance

Consultation (internal/external)

- Chief Executive Officer
- Acting Director Corporate and Financial Services
- Mayor

Policy Implications

Nil identified

Budget and Resource Implications

Nil identified

Risk Management Implications

Nil identified

Asset Management Implications - Nil identified

Legal Implications - Council's legislative requirements met within the required timeframe/s.

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Council Meeting Date: 19 March 2025
Item No: 3.2.2
Subject Heading: Budget Review 2 for the 2024–25 Financial Year
Author and Title: Michael Shave, Acting Director Corporate and Financial Services
Classification: (if confidential)

Summary: The Local Government Act 2009 and Local Government Regulation 2012 require Council to undertake regular reviews of its adopted budget to ensure it remains reflective of the resources required to deliver services for the financial year. The second budget review for the 2024–25 financial year incorporates any new or emergent revenue and expenditure arising since the adoption of the first budget review in November 2024.

In summary, the budget review is proposing to increase Council's operating deficit by \$51k, with the capital works program decreasing by \$2.5 million to \$13.2 million, due to the timing of delivery for a number of projects in the budget.

Council's overall cash position is forecast to improve from Council's forecast 30 June 2025 cash position from a projected \$6 million at Budget Review 1 to \$7.2 million, primarily due to a reduction in capital expenditure from own source funds. Forecast unrestricted cash reserves at 30 June of \$7 million are still lower than the target of approximately \$14 million to meet the state government target benchmark. Further initiatives are underway to ensure cash reserves can be maintained and improved.

Officer's Recommendation: That Council receives the report by the Acting Director Corporate and Financial Services to the General Meeting dated 19 March 2025 relating to the review of Council's 2024–25 budget and approves the proposed changes to the Budget as outlined in the Revised Budget Financial Statements and Capital Works Program provided in Attachments 1 and 2.

Background

Section 170(3) of the Local Government Regulation 2012 allows Council, by resolution, to amend the budget at any time before the end of the financial year.

Undertaking budget reviews promotes financial management and accountability through regular consideration of current performance against budget. This will be critical in the context of Council ensuring that it carefully manages its revenue collection, expenditure and cash flows to ensure ongoing financial sustainability.

Operating Revenue and Expenditure

Budget Review 2 incorporates changes to the budget identified as part of an assessment of budget performance for the first eight months of the financial year, including both operating and capital budgets. A number of changes are proposed that include

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recognising additional revenues such as the Tree of Knowledge grant funding, additional Road Maintenance Performance Contract (RMPC) contract works and additional costs associated with additional revenue received, along with other identified changes in various costs.

A summary of the operating revenue budget adjustments by corporate plan goal are provided below:

Operating Revenue	Amended Budget – BR1	Amended Budget – BR2	Change	Note
Goal 1 – Community	\$1,002,337	\$1,164,504	\$162,167	1
Goal 2 – Services	\$13,997,751	\$14,068,057	\$70,306	2
Goal 3 – Transport	\$19,927,245	\$21,235,245	\$1,308,000	3
Goal 4 – Economy	\$566,020	\$607,520	\$41,500	4
Goal 5 – Governance	\$27,959,331	\$27,959,331	\$-	
TOTAL Revenue	\$63,452,684	\$65,034,657	\$1,581,793	

Revenue notes:

1. Minor increase in sport and recreation fees (\$137), additional Commonwealth heritage grant revenue related to the Tree of Knowledge maintenance (\$162k).
2. Additional plant revenues associated with the diesel fuel rebate claim (\$69k) and additional plant hire income (\$2k).
3. Additional main roads income associated with flood damage works (\$408k) and RMPC variations (\$900k).
4. Minor revenue increase for stock route permits (\$35k) and event grant revenue (\$6.5k).

Operating Expenses	Amended Budget – BR1	Amended Budget – BR2	Change	Note
Goal 1 – Community	\$9,121,033	\$9,396,329	\$188,911	1
Goal 2 – Services	\$13,044,083	\$13,248,286	\$204,203	2
Goal 3 – Transport	\$25,857,318	\$27,165,318	\$1,308,000	3
Goal 4 – Economy	\$1,675,964	\$1,682,464	\$6,500	4
Goal 5 – Governance	\$15,551,699	\$15,177,109	(\$74,590)	5
TOTAL Expenses	\$65,036,482	\$66,669,506	\$1,633,024	

Expenditure notes:

1. Tree of Knowledge maintenance (\$162k), Council Regional Arts Development Fund contribution (\$9.5k), State Emergency Services costs (\$7k) and additional television infrastructure maintenance (\$10k).
2. Plant wages (\$166k) and additional plant insurance costs (\$38k).

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3. Additional main roads costs associated with flood damage works (\$408k) and RMPC variations (\$900k).
4. Regional event costs (\$6.5k) funded by grants.
5. Reduction/transfer to Council's insurance budget (\$38k to plant, \$37k saving).

Operating Position

A summary of the change in Council's operating position is presented below. A minor increase in the operating deficit is forecast.

Operating Statement	Amended Budget – BR1	Amended Budget – BR2	Change
Operating Revenue	\$49,207,342	\$50,789,315	\$1,581,973
Operating Expenditure	\$50,791,138	\$52,424,162	\$1,633,024
Operating Position	(\$1,583,796)	(\$1,634,847)	(\$51,051)

Capital Works

The capital works program was reviewed in the context of the ability to deliver the current program at this stage of the financial year. A number of projects are proposed to be deferred due to both timing issues and also to ensure Council's cash balance can be appropriately protected. A risk-based approach was taken to ensure service delivery was not compromised. The full list of changes to the capital works program by project is provided in attachment 2 of the report, with a summary of changes outlined below:

Capital Works Program	Amended Budget – BR1	Amended Budget – BR2	Change
Major Projects	\$1,420,000	\$200,000	(\$1,220,000)
Community Buildings Program	\$794,000	\$476,508	(\$317,492)
Community Improvements Program	\$899,113	\$945,985	\$46,872
Water	\$169,171	\$89,171	(\$80,000)
Council Buildings	\$390,000	\$340,000	(\$50,000)
Sewerage	\$380,000	\$475,000	(\$95,000)
Plant	\$4145,000	\$3,377,994	(\$767,006)
Rural Road and Town Streets	\$7,078,248	\$6,866,132	(\$212,116)
Pathways	\$395,000	\$395,000	\$-
Waste Management	\$50,000	\$50,000	\$-
TOTAL	\$15,720,532	\$13,215,791	(\$2,504,741)

Link to Corporate Plan

Theme 5: Governance

- Develop systems to better inform investment decisions (including return and whole of life costs)
- Continue reviewing policies and strategic plans for relevancy and currency
- Improved project management and budget compliance.

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Consultation (internal/external)

- Chief Executive Officer
- District Managers

Policy Implications

There are no amendments to policy in this report.

Budget and Resource Implications

This report recommends changes to the 2024-25 budget. The proposed changes will slightly degrade Council's operating position, however Council's cash position will improve due to the deferral of capital projects funded by Council cash and recognition of additional capital funding previously not recognised.

Council currently has a sufficient cash balance to support short-term working capital requirements due to advanced grant funding being received, however this is reducing. The outcomes of this budget review will improve Council's forecast 30 June 2025 cash position from a projected \$6 million at Budget Review 1 to \$7 million.

Risk Management Implications

Financial sustainability is an ongoing risk for Council. The regular review of performance against budget is a key risk mitigation tool.

Asset Management Implications

Appropriate funding of capital renewal works ensures that effective asset management of community infrastructure occurs.

Legal Implications

Nil

Attachment 1 – Revised Financial Statements and Budget Report

BARCALDINE REGIONAL COUNCIL

BR2 AMENDED BUDGET STATEMENT OF INCOME AND EXPENDITURE

FOR THE 3 YEARS ENDING 30 JUNE 2027

	2024/2025 Adopted Budget	2024/2025 Budget Review 1	2024/2025 Budget Review 2	2026 Revised Budget	2027 Revised Budget
Revenue					
Operating Revenue					
Gross rates and utility charges	9,038,656	9,038,656	9,038,656	9,262,626	9,494,084
Less: Discounts	- 793,332	- 793,332	- 793,332	- 813,165	- 833,494
Less: Pensioner Subsidies	- 75,195	- 75,195	- 75,195	- 80,412	- 83,186
Net rates and utility charges	8,170,129	8,170,129	8,170,129	8,369,050	8,577,404
Fees and charges	3,004,490	3,006,490	3,043,269	3,032,045	3,097,146
Rental income	728,000	728,000	728,000	746,200	765,931
Interest received	975,000	975,000	975,000	845,700	887,985
Sales income	8,372,500	8,372,500	9,680,500	6,504,313	6,639,420
Grants and subsidies	27,622,445	27,736,223	27,973,417	19,045,088	19,733,265
Contributions	149,000	149,000	149,000	133,000	133,000
Other Income	70,000	70,000	70,000	71,125	72,278
Total Operating Revenue	49,091,564	49,207,342	50,789,315	38,746,520	39,906,429
Capital Revenue					
Grants and subsidies	5,726,728	8,319,169	6,996,841	4,350,000	4,350,000
Contributions	-	-	-	-	-
Gain on sale of non-current assets	-	-	-	-	-
Total Capital Revenue	5,726,728	8,319,169	6,996,841	4,350,000	4,350,000
Total Revenue	54,818,292	57,526,511	57,786,156	43,096,520	44,256,429
Expenses					
Operating Expenses					
Employee costs	16,103,875	15,803,875	15,969,875	15,620,991	16,049,121
Materials and services	27,071,382	27,157,767	28,624,791	16,855,077	17,071,938
Finance costs	60,400	60,400	60,400	41,712	24,616
Depreciation	7,769,097	7,769,097	7,769,097	7,989,448	8,217,743
Total Operating Expenses	51,004,753	50,791,138	52,424,162	40,507,229	41,363,418
Capital Expenses					
Provisions for landfill restoration	45,900	45,900	45,900	46,818	47,754
Loss on sale of non-current assets	-	-	-	-	-
	45,900	45,900	45,900	46,818	47,754
Total Expenses	51,050,653	50,837,038	52,470,062	40,554,047	41,411,172
Net Income/(Loss)	3,767,639	6,689,473	5,316,094	2,542,473	2,845,258
Operating Surplus / (Deficit)	- 1,913,189	- 1,583,796	- 1,634,847	- 1,760,709	- 1,456,988

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BR2 AMENDED BUDGET STATEMENT OF FINANCIAL POSITION
FOR THE 3 YEARS ENDING 30 JUNE 2027

	2024/2025 Adopted Budget	2024/2025 Budget Review 1	2024/2025 Budget Review 2	2026 Revised Budget	2027 Revised Budget
Current Assets					
Cash	22,957,104	6,027,085	7,158,457	5,652,585	5,783,272
Receivables	1,565,853	2,908,511	2,908,511	2,908,511	2,908,511
Contract assets	3,248,002	766,492	766,492	766,492	766,492
Inventories	467,813	412,766	412,766	412,766	412,766
Total current assets	28,238,772	10,114,854	11,246,226	9,740,354	9,871,041
Non-current Assets					
Property, plant and equipment	411,015,232	437,735,917	435,262,441	438,807,993	439,970,249
Total non-current assets	411,015,232	437,735,917	435,262,441	438,807,993	439,970,249
TOTAL ASSETS	439,254,004	447,850,771	446,508,667	448,548,346	449,841,290
Current Liabilities					
Trade and other payables	1,411,033	1,944,894	1,944,894	1,944,894	1,944,894
Contract liabilities	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906
Borrowings	450,068	549,612	549,612	450,068	467,163
Lease Liabilities	-	295,029	295,029	295,029	295,029
Provisions	2,909,281	3,149,018	3,149,018	3,149,018	3,149,018
Total current liabilities	7,052,287	8,220,459	8,220,459	8,120,914	8,138,010
Non-current Liabilities					
Borrowings	1,331,378	1,230,707	1,230,707	780,639	313,476
Lease Liabilities	-	229,820	229,820	229,820	229,820
Provisions	1,208,333	780,282	780,282	827,100	874,854
Total non-current liabilities	2,539,711	2,240,809	2,240,809	1,837,559	1,418,150
TOTAL LIABILITIES	9,591,998	10,461,268	10,461,268	9,958,473	9,556,160
NET COMMUNITY ASSETS	429,662,006	437,389,504	436,047,400	438,589,873	440,285,131
Community Equity					
Retained surplus	210,121,091	195,725,846	194,383,742	196,926,215	198,621,473
Asset revaluation reserve	219,540,916	241,663,658	241,663,658	241,663,658	241,663,658
TOTAL COMMUNITY EQUITY	429,662,007	437,389,504	436,047,400	438,589,873	440,285,131

BARCALDINE REGIONAL COUNCIL
BR2 AMENDED BUDGET STATEMENT OF CASH FLOWS
FOR THE 3 YEARS ENDING 30 JUNE 2027

	2024/2025		2024/2025		2024/2025			
	Adopted		Budget Review		Budget		2026 Revised	2027 Revised
	Budget		1		Review 2		Budget	Budget
Cash flows from operating activities:								
Receipts from customers		38,116,564		39,463,793		41,045,766	37,900,820	39,018,444
Payments to suppliers and employees	-	43,175,257	-	42,961,642	-	44,594,666	- 32,476,068	- 33,121,059
	-	5,058,692	-	3,497,849	-	3,548,900	5,424,752	5,897,386
Interest Received		975,000		975,000		975,000	845,700	887,985
Interest Paid	-	60,400	-	60,400	-	60,400	- 41,712	- 24,616
Net cash inflow (outflow) from operating activities	-	4,144,092	-	2,583,249	-	2,634,300	6,228,740	6,760,755
Cash flows from investing activities:								
Payments for property, plant and equipment	-	12,613,728	-	15,720,532	-	13,215,791	- 12,935,000	- 10,580,000
Grants, subsidies, contributions and donations		5,726,728		8,287,894		6,996,841	4,350,000	3,200,000
Sales of property, plant and equipment		1,400,000		1,400,000		1,400,000	1,400,000	1,200,000
Net cash inflow (outflow) from investing activities	-	5,487,000	-	6,032,638	-	4,818,950	- 7,185,000	- 6,180,000
Cash flows from financing activities:								
Loan Proceeds						-	-	-
Principal Loan Repayments	-	549,612	-	530,372	-	530,372	- 549,612	- 450,068
Net cash inflow (outflow) from financing activities	-	549,612	-	530,372	-	530,372	- 549,612	- 450,068
Net increase (decrease) in cash held								
	-	10,180,704	-	9,146,259	-	7,983,622	- 1,505,872	130,687
Cash at beginning of reporting period		33,137,808		15,142,079		15,142,079	7,158,457	5,652,585
Cash at end of reporting period		22,957,104		5,995,820		7,158,457	5,652,585	5,783,272

BARCADDINE REGIONAL COUNCIL**BR2 AMENDED BUDGET STATEMENT OF CHANGES IN EQUITY****FOR THE 3 YEARS ENDING 30 JUNE 2027**

	Retained Surplus	Asset revaluation reserve	Total
	\$	\$	\$
Balance as at 1 July 2024	189,045,645	241,663,658	430,709,303
Net income/(loss)	5,316,094	-	5,316,094
Other comprehensive income for the year	22,003		22,003
Increase in asset revaluation surplus	-	-	-
Balance as at 30 June 2025	194,383,742	241,663,658	436,047,400
Budget Balance as at 1 July 2025	194,383,742	241,663,658	436,047,400
Net operating surplus	2,542,473	-	2,542,473
Other comprehensive income for the year			
Increase in asset revaluation surplus	-		-
Budget Balance as at 30 June 2026	196,926,215	241,663,658	438,589,873
Budget Balance as at 1 July 2026	196,926,215	241,663,658	438,589,873
Net operating surplus	2,845,258	-	2,845,258
Other comprehensive income for the year	-		-
Increase in asset revaluation surplus	-		-
Budget Balance as at 30 June 2027	199,771,473	241,663,658	441,435,131

Measures of Financial Sustainability

Ratio		Target (Tier 6)	Revised Budget 2024/2025	5-year Average 2024/2025
Financial Capacity	Council-controlled Revenue	N/A	22.76%	22.95%
	Population Growth	N/A	0.07%	-0.11%
Liquidity	Unrestricted Cash Expense Cover Ratio	>4 months	1.31	N/A
			No	
Operating Performance	Operating Surplus ratio	N/A	-3.22%	-0.67%
	Operating Cash ratio	>0%	12.08%	15.95%
			Yes	Yes
Asset Management	Asset sustainability ratio	> 90%	96.50%	141.97%
			Yes	Yes
	Asset consumption ratio	> 60%	76.26%	76.40%
			Yes	Yes
Debt Servicing Capacity	Leverage Ratio	0 - 3 times	0.30	0.50
			Yes	Yes

Council-controlled Revenue	(Net rates, levies and charges + Fees and Charges) <<divided by>> Total Operating Revenue
Population Growth	(Prior year estimated population <<divided by>> previous year estimated population) -1 (constant growth method)
Unrestricted Cash Expense Cover Ratio	<u>(Total Cash and Equivalents + Current Investments + Available Ongoing QTC Working Capital Facility Limit) less Externally Restricted Cash</u> (Total Operating Expenditure less Depreciation and Amortisation less Finance Costs)
Operating Surplus Ratio	Net result (excluding capital items) divided by total operating revenue (excluding capital items)
Operating Cash ratio	Operating Result add Depreciation and Amortisation add Finance Costs <<divided by>> Total Operating Revenue
Asset sustainability ratio	Capital expenditure on the replacement of assets (renewals) divided by depreciation expense (infrastructure)
Asset consumption ratio	Written down replacement cost of Depreciable Infrastructure Assets <<divided by>> current replacement cost of depreciable infrastructure assets
Leverage Ratio	Book value of debt <<divided by>> (Operating Results add Depreciation and Amortisation and Finance Costs)

	2025 Revised Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	2032 Budget	2033 Budget	2034 Budget
Operating Revenue										
Gross rates and utility charges	9,038,656	9,262,626	9,494,084	9,683,966	9,877,646	10,075,198	10,276,702	10,482,236	10,691,881	10,905,719
Less: Discounts	- 793,332	- 813,165	- 833,494	- 850,164	- 867,167	- 884,511	- 902,201	- 920,245	- 938,650	- 957,423
Less: Pensioner Subsidies	- 75,195	- 80,412	- 83,186	- 84,850	- 86,547	- 88,278	- 90,043	- 91,844	- 93,681	- 95,555
Net rates and utility charges	8,170,129	8,369,050	8,577,404	8,748,953	8,923,932	9,102,410	9,284,458	9,470,148	9,659,551	9,852,742
Fees and charges	3,043,269	3,032,045	3,097,146	3,159,088	3,222,270	3,286,716	3,352,450	3,419,499	3,487,889	3,557,647
Rental income	728,000	746,200	765,931	804,228	820,312	836,719	853,453	870,522	887,932	905,691
Interest received	975,000	845,700	887,985	905,745	923,860	942,337	961,184	980,407	1,000,015	1,020,016
Sales income	9,680,500	6,504,313	6,639,420	6,712,454	6,846,703	1,983,637	2,023,310	2,063,776	2,105,052	2,147,153
Grants and subsidies	27,973,417	19,045,088	19,733,265	20,127,930	20,530,489	20,941,098	21,359,920	21,787,119	22,222,861	22,667,318
Contributions	149,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000	133,000
Other Income	70,000	71,125	72,278	242,000	242,000	242,000	242,000	242,000	242,000	242,000
Total operating revenue	50,789,315	38,746,520	39,906,429	40,833,397	41,642,565	37,467,917	38,209,775	38,966,470	39,738,300	40,525,566
Capital revenue										
Grants and subsidies	6,996,841	4,350,000	4,350,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Contributions	-	-	-	-	-	-	-	-	-	-
Gain on sale of non-current assets	-	-	-	-	-	-	-	-	-	-
Total capital revenue	6,996,841	4,350,000	4,350,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Total income	57,786,156	43,096,520	44,256,429	43,333,397	44,142,565	39,967,917	40,709,775	41,466,470	42,238,300	43,025,566
Expenses										
Operating Expenses										
Employee benefits	15,969,875	15,620,991	16,049,121	16,370,103	16,697,505	17,031,455	17,372,085	17,719,526	18,073,917	18,435,395
Materials and services	28,624,791	16,855,077	17,071,938	17,413,376	17,761,644	13,116,877	13,379,214	13,646,799	13,919,735	14,198,129
Finance costs	60,400	41,712	24,616	24,615	11,504	7,086	4,131	1,133	-	-
Depreciation	7,769,097	7,989,448	8,217,743	8,382,098	8,549,740	8,720,735	8,895,150	9,073,053	9,254,514	9,439,604
Total Operating Expenses	52,424,162	40,507,229	41,363,418	42,190,193	43,020,394	38,876,153	39,650,579	40,440,511	41,248,165	42,073,129
Capital Expenses										
Provisions for landfill restoration	45,900	46,818	47,754	46,818	46,818	46,818	46,818	46,818	46,818	46,818
Loss on sale of non-current assets	-	-	-	-	-	-	-	-	-	-
	45,900	46,818	47,754	46,818	46,818	46,818	46,818	46,818	46,818	46,818
Total Expenses	52,470,062	40,554,047	41,411,172	42,237,011	43,067,212	38,922,971	39,697,397	40,487,329	41,294,983	42,119,947
Net Income/(Loss)	5,316,094	2,542,473	2,845,258	1,096,386	1,075,353	1,044,945	1,012,378	979,141	943,316	905,619
Operating Result	- 1,634,847	- 1,760,709	- 1,456,988	- 1,356,796	- 1,377,829	- 1,408,237	- 1,440,804	- 1,474,041	- 1,509,866	- 1,547,563

	2025 Revised Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	2032 Budget	2033 Budget	2034 Budget
Current Assets										
Cash	7,158,457	5,652,585	6,933,271	6,491,411	6,378,686	6,483,434	6,727,073	7,166,091	7,910,740	8,802,781
Receivables	2,908,511	2,908,511	2,908,511	2,908,511	2,908,511	2,908,511	2,908,511	2,908,511	2,908,511	2,908,511
Inventories	766,492	766,492	766,492	766,492	766,492	766,492	766,492	766,492	766,492	766,492
Contract assets	412,766	412,766	412,766	412,766	412,766	412,766	412,766	412,766	412,766	412,766
Total current assets	11,246,226	9,740,354	11,021,040	10,166,414	10,053,689	10,158,437	10,402,076	10,841,094	11,585,743	12,477,784
Non-current Assets										
Property, plant and equipment	435,262,441	438,807,993	439,970,249	444,088,151	448,038,411	451,817,676	455,422,526	458,849,473	462,094,959	465,155,355
Total non-current assets	435,262,441	438,807,993	439,970,249	444,088,151	448,038,411	451,817,676	455,422,526	458,849,473	462,094,959	465,155,355
TOTAL ASSETS	446,508,667	448,548,346	450,991,289	454,254,565	458,092,100	461,976,113	465,824,602	469,690,567	473,680,702	477,633,139
Current Liabilities										
Payables	1,944,894	1,944,894	1,944,894	1,944,894	1,944,894	1,944,894	1,944,894	1,944,894	1,944,894	1,944,894
Contract liabilities	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906	2,281,906
Borrowings	549,612	450,068	467,163	284,636	207,751	210,706	159,994	-	-	-
Provisions	3,149,018	3,149,018	3,149,018	3,149,018	3,149,018	3,149,018	3,149,018	3,149,018	3,149,018	3,149,018
Total current liabilities	7,925,430	7,825,886	7,842,981	7,660,454	7,583,568	7,586,523	7,535,812	7,375,818	7,375,818	7,375,818
Non-current Liabilities										
Borrowings	1,781,445	1,331,377	864,214	579,577	371,826	161,120	1,126	1,126	-	-
Provisions	780,282	827,100	874,854	921,672	968,490	1,015,308	1,062,126	1,108,944	1,155,762	1,202,580
Total non-current liabilities	2,561,727	2,158,477	1,739,068	1,501,249	1,340,316	1,176,428	1,063,252	1,110,070	1,155,762	1,202,580
TOTAL LIABILITIES	10,487,157	9,984,363	9,582,049	9,161,703	8,923,884	8,762,952	8,599,064	8,485,888	8,531,580	8,578,398
NET COMMUNITY ASSETS	436,021,511	438,563,984	441,409,241	445,092,862	449,168,216	453,213,161	457,225,538	461,204,680	465,149,122	469,054,742
Community Equity										
Retained surplus	194,361,739	196,904,212	199,749,470	200,845,857	201,921,212	202,966,158	203,978,537	204,957,679	205,900,996	206,806,617
Asset revaluation reserve	241,663,658	241,663,658	241,663,658	241,663,658	241,663,658	241,663,658	241,663,658	241,663,658	241,663,658	241,663,658
TOTAL COMMUNITY EQUITY	436,025,397	438,567,870	441,413,128	442,509,515	443,584,870	444,629,816	445,642,195	446,621,337	447,564,654	448,470,275

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Revised Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Cash flows from operating activities:										
Receipts from customers	41,045,766	37,900,820	39,018,444	39,927,653	40,718,706	36,525,580	37,248,591	37,986,063	38,738,285	39,505,550
Payments to suppliers and employees	- 44,594,666	- 32,476,068	- 33,121,059	- 33,783,480	- 34,459,149	- 30,148,332	- 30,751,299	- 31,366,325	- 31,993,652	- 32,633,525
	- 3,548,900	5,424,752	5,897,386	6,144,173	6,259,556	6,377,247	6,497,292	6,619,738	6,744,633	6,872,026
Interest Received	975,000	845,700	887,985	905,745	923,860	942,337	961,184	980,407	1,000,015	1,020,016
Interest Paid	- 60,400	- 41,712	- 24,616	- 24,615	- 11,504	- 7,086	- 4,131	- 1,133	-	-
Net cash inflow (outflow) from operating activities	- 2,634,300	6,228,740	6,760,755	7,025,303	7,171,912	7,312,498	7,454,345	7,599,012	7,744,648	7,892,041
Cash flows from investing activities:										
Payments for property, plant and equipment	- 13,215,791	- 12,935,000	- 10,580,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000	- 10,000,000
Grants, subsidies, contributions and donations	6,996,841	4,350,000	4,350,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Sales of property, plant and equipment	1,400,000	1,400,000	1,200,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Net cash inflow (outflow) from investing activities	- 4,818,950	- 7,185,000	- 5,030,000	- 7,000,000	- 7,000,000	- 7,000,000	- 7,000,000	- 7,000,000	- 7,000,000	- 7,000,000
Cash flows from financing activities:										
Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Principal Loan Repayments	- 530,372	- 549,612	- 450,068	- 467,164	- 284,636	- 207,751	- 210,706	- 159,994	-	-
Net cash inflow (outflow) from financing activities	- 530,372	- 549,612	- 450,068	- 467,164	- 284,636	- 207,751	- 210,706	- 159,994	-	-
Net increase (decrease) in cash held	- 7,983,622	- 1,505,872	1,280,687	- 441,861	- 112,725	104,748	243,639	439,018	744,648	892,041
Cash at beginning of reporting period	15,142,079	7,158,457	5,652,585	6,933,272	6,491,411	6,378,686	6,483,434	6,727,073	7,166,091	7,910,740
Cash at end of reporting period	7,158,457	5,652,585	6,933,272	6,491,411	6,378,686	6,483,434	6,727,073	7,166,091	7,910,740	8,802,781

Ratio		Target	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Financial Capacity	Council-controlled Revenue	N/A	22.76%	29.42%	29.25%	29.24%	29.33%	29.42%	29.51%	29.60%	29.68%	29.77%
	Population Growth*	N/A	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%
Operating Performance	Operating Surplus ratio	N/A	-3.22%	-4.54%	-3.65%	-3.32%	-3.31%	-3.76%	-3.77%	-3.78%	-3.80%	-3.82%
	Operating Cash ratio	>0%	12.08%	16.08%	16.94%	17.20%	17.22%	19.52%	19.51%	19.50%	19.49%	19.47%
			Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Asset Management	Asset sustainability ratio	>90%	96.50%	105.12%	122.65%	110.03%	107.87%	105.76%	103.68%	101.65%	99.66%	97.70%
			Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	Asset consumption ratio	>60%	76.26%	76.43%	76.40%	76.36%	76.30%	76.23%	76.16%	76.08%	76.00%	75.91%
			Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Debt Servicing Capacity	Leverage Ratio	0 – 3 times	0.30	0.21	0.13	0.08	0.05	0.02	0.00	-	N/A	N/A
			Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes		

Council-controlled Revenue

(Net rates, levies and charges + Fees and Charges) <<divided by>> Total Operating Revenue

Population Growth

(Prior year estimated population <<divided by>> previous year estimated population) -1 (constant growth method)

Operating Surplus Ratio

Net result (excluding capital items) divided by total operating revenue (excluding capital items)

Operating Cash ratio

Operating Result add Depreciation and Amortisation add Finance Costs <<divided by>> Total Operating Revenue

Asset sustainability ratio

Capital expenditure on the replacement of assets (renewals) divided by depreciation expense (infrastructure)

Asset consumption ratio

Written down replacement cost of Depreciable Infrastructure Assets <<divided by>> current replacement cost of depreciable infrastr

Leverage Ratio

Book value of debt <<divided by>> (Operating Results add Depreciation and Amortisation and Finance Costs)

Barcaldine Regional Council
2024/2025 Budget Review 2 Support Report
Budget vs Actuals Report

Description	Revenue			% of Budget	Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget		Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
GOAL 1: COMMUNITY								
Community Support								
Grants - Community Support	0	0	0					
Community Events Costs					113,576	90,000	155,000	73%
Community Donations					76,013	330,000	259,500	29%
Community Coordination					0	0	0	
Community Support Costs					5,533	0	5,500	101%
Community Support TOTAL	0	0	0		195,122	420,000	420,000	46%
Parks and Streetscapes								
Parks & Gardens Costs					1,182,190	1,646,300	1,646,300	72%
Public Conveniences Costs					260,911	309,999	309,999	84%
Community Display Costs					8,631	108,200	108,200	8%
Parks and Streetscapes TOTAL	0	0	0		1,451,732	2,064,499	2,064,499	70%
Halls								
Hall Fees	3,722	6,000	6,000	62%				
Community Halls Costs					112,450	145,000	145,000	78%
Halls TOTAL	3,722	6,000	6,000	62%	112,450	145,000	145,000	78%

Description	Revenue					Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget		Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
Swimming Pools									
Swimming Pools Fees	1,679	2,850	2,850	59%					
Swimming Pools Costs						519,332	639,040	639,040	81%
Interest - Swimming Pool Loan						6,338	10,860	10,860	58%
Swimming Pools TOTAL	1,679	2,850	2,850	59%		525,669	649,900	649,900	81%
Sport and Recreation									
Sport & Recreation Fees	1,737	1,600	1,737	100%					
Showgrounds Fees	7,889	16,200	16,200	49%					
Equipment Hire Charges	10,806	12,500	12,500	86%					
Showgrounds Costs						423,255	675,000	675,000	63%
Racecourses Costs						68,952	135,000	135,000	51%
Recreation Park Costs						153,398	255,000	255,000	60%
Sports Facilities Costs						5,374	18,396	18,396	29%
Sport and Recreation TOTAL	20,432	30,300	30,437	67%		650,979	1,083,396	1,083,396	60%
Cemeteries									
Cemetery Fees	5,527	3,000	3,000	184%					
Funeral Fees	49,042	105,000	105,000	47%					
Cemeteries Costs						51,606	98,000	98,000	53%
Funerals Costs						96,451	102,000	102,000	95%
Cemeteries TOTAL	54,569	108,000	108,000	51%		148,057	200,000	200,000	74%
Community Housing									
Rent - Community Housing									
Community Housing Costs						0	0	0	

Description	Revenue			% of Budget	Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget		Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
Aged Persons Units								
Rent – Aged Persons Units	468							
Aged Persons Units Costs					0	0	0	
Aged Persons Units TOTAL	468	0	0		0	0	0	
Community Management								
Community Management Costs					897,093	1,405,215	1,405,215	64%
Community Management TOTAL	0	0	0		897,093	1,405,215	1,405,215	64%
Libraries								
Library Fees	243	1,000	1,000	24%				
Grants – Libraries	39,685	41,185	41,185	96%				
Libraries Costs					218,213	382,127	382,127	57%
Libraries TOTAL	39,928	42,185	42,185	95%	218,213	382,127	382,127	57%
Museums and Galleries								
Museum & Gallery Income	5,292	5,000	5,000	106%				
Museum & Gallery Costs					43,060	80,029	80,029	54%
Museums and Galleries TOTAL	5,292	5,000	5,000	106%	43,060	80,029	80,029	54%
Heritage Places and Memorials								
Memorials Costs					0	0	0	
Heritage Places Costs			162,030	0	0	0	162,030	0%

Description	Revenue					Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget		Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
Heritage Places and Memorials TOTAL	0	0	162,030	0%		0	0	162,030	0%
Television and Radio									
Television and Radio Costs						24,907	15,000	25,000	100%
Television and Radio TOTAL	0	0	0			24,907	15,000	25,000	100%

Description	Revenue					Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget		Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
Cultural									
Cultural Activities Revenue	0	5,000	5,000	0%					
Grants – Cultural	31,891	31,500	31,500	101%					
Cultural Activities Costs						0	0	0	
RADF Distributions						46,880	31,500	41,000	114%
RADF Operating Costs						3,833	2,596	2,596	148%
Cultural TOTAL	31,891	36,500	36,500	87%		50,713	34,096	43,596	116%
Urban Environment									
Environmental Health Fees	10,231	12,744	12,744	80%					
Local Laws – Fees & Fines	0	5,000	5,000	0%					
Urban Pest Control Costs						1,818	2,000	2,000	91%
Environmental Health Costs						20,165	20,000	30,000	67%
Local Laws Costs						2,811	60,000	50,000	6%
Urban Environment TOTAL	10,231	17,744	17,744	58%		24,793	82,000	82,000	30%
Urban Animals									
Animal Registration Fees	19,479	30,000	30,000	65%					
Impounding Fees	385	2,000	2,000	19%					
Animal Control Costs						7,660	73,872	73,872	10%
Urban Animals TOTAL	19,864	32,000	32,000	62%		7,660	73,872	73,872	10%
Environmental Management									
Environmental Management Costs						29,050	35,000	35,000	83%

Description	Revenue					Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget		Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
Disaster Management									
Muttaborra Rural Fire Levy	3,282	6,858	6,858	48%					
Grant - SES	83,485	25,000	25,000	334%					
Grant - Disaster Management	7,848	477,900	477,900	2%					
Flood Recording Stations Costs						536	10,000	10,000	5%
SES Operating Costs						25,504	18,619	26,000	98%
Disaster Management Costs						11,753	489,700	489,700	2%
Rural Fire Brigade Costs						0	6,858	6,858	0%
Disaster Management TOTAL	94,615	509,758	509,758	19%		37,793	525,177	532,558	7%
Sixty and Better									
Grants - Sixty and Better	53,499	62,000	62,000	86%					
Sixty and Better Costs						76,277	119,159	119,159	64%
Sixty and Better TOTAL	53,499	62,000	62,000	86%		76,277	119,159	119,159	64%
Town Commons									
Town Common Agistment	86,648	140,000	140,000	62%					
Town Common Fees	4,567	10,000	10,000	46%					
Town Common Costs						68,006	112,088	112,088	61%
Town Commons TOTAL	91,215	150,000	150,000	61%		68,006	112,088	112,088	61%
Community - Capital Grants									
Capital Grants - Community	379,669	100,000	610,911	62%					
Contributions - Community	0	10,000	10,000	0%					
Community - Capital Grants TOTAL	379,669	110,000	620,911	61%		0	0	0	

Description	Revenue					Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget		Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
Depreciation - Community									
Depreciation - Buildings						805,478	1,208,217	1,208,217	67%
Depreciation - Structures						364,137	546,205	546,205	67%
Depreciation - Plant & Equipment						17,625	26,438	26,438	67%
Depreciation - Community TOTAL	0	0	0			1,187,240	1,780,860	1,780,860	67%
GOAL 1: COMMUNITY TOTAL	807,074	1,112,337	1,785,415	45%		5,748,813	9,207,418	9,396,329	61%

Description	Revenue				Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
GOAL 2: SERVICES								
Water								
Water Charges	889,092	1,750,148	1,750,148	51%				
Excess Water Charges	0	0	0					
Write-off Water Charges	-51	-500	-500	10%				
Discount of Water Charges	-76,304	-149,865	-149,865	51%				
Pensioner Remissions - Water Charg	-17,970	-36,200	-36,200	50%				
Fees & Charges - Water	11,256	50,000	50,000	23%				
Developer Contributions - Water	0	0	0					
Water Supply Costs					932,484	1,259,000	1,259,000	74%
Interest - Water Loan					12,960	23,319	23,319	56%
Depreciation - Water Supply					351,650	527,475	527,475	67%
Water TOTAL	806,023	1,613,583	1,613,583	50%	1,297,094	1,809,794	1,809,794	72%
Sewerage								
Sewerage Charges	564,279	1,121,992	1,121,992	50%				
Write-off Sewerage Charges	-23	-34	-34	67%				
Discount on Sewerage Charges	-48,180	-95,178	-95,178	51%				
Pensioner Remissions - Sewerage	-1,136	-2,630	-2,630	43%				
Developer Contributions - Sewerage	0	0	0					
Fees & Charges - Sewerage	2,428	7,500	7,500	32%				
Sewerage Services Costs					480,104	503,493	503,493	95%
Interest - Sewerage Loan					13,245	26,221	26,221	51%
Depreciation - Sewerage					311,944	467,916	467,916	67%
Sewerage TOTAL	517,368	1,031,650	1,031,650	50%	805,293	997,630	997,630	81%

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
Waste									
Waste Collection Charges	238,788	474,896	474,896	50%					
Waste Management Charges	123,998	248,948	248,948	50%					
Rates Write-off - Waste	-38	-500	-500	8%					
Discount - Waste Charges	-31,397	-58,928	-58,928	53%					
Pensioner Remission - Waste	-56	-1,365	-1,365	4%					
Waste Disposal Fees	14,260	17,796	17,796	80%					
Recycling Revenue	0	80,000	80,000	0%					
Refuse Collection Costs						399,130	665,979	665,979	60%
Waste Landfills Costs						230,341	275,000	275,000	84%
Depreciation - Waste Facilities						26,775	45,900	45,900	58%
Waste TOTAL	345,554	760,847	760,847	45%		656,246	986,879	986,879	66%
Plant									
Plant Hire	9,142	7,500	9,142	100%					
Diesel Fuel Rebate	136,057	67,393	136,057	100%					
Registration Refunds	9,363	0	0						
Insurance Claims	21,526	40,000	40,000	54%					
Small Plant Purchases						7,826	25,000	25,000	31%
Workshop Costs						230,846	261,346	427,346	54%
Repairs and Maintenance - Plant						2,099,972	3,126,824	3,126,824	67%
Plant - Insurance Costs						164,703	126,500	164,703	100%
Depreciation - Plant						767,710	1,534,942	1,534,942	50%
Plant Hire Recoveries	3,761,784	6,239,778	6,239,778	60%					
Plant TOTAL	3,937,872	6,354,671	6,424,977	61%		3,271,058	5,074,612	5,278,815	62%

Description	Revenue				Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of	Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget	Actuals	Budget	Budget	Budget
Community Care								
Grants - CHSP	532,052	710,000	710,000	75%				
Grants - CAC	-52,932	125,000	125,000	-42%				
Grants - QCSS	18,014	0	0					
Grants - Home Assist Secure	368,233	149,000	149,000	247%				
Grants Home Assist SAA	32,495	0	0					
Grants - Meals On Wheels	2,446	0	0					
Contributions - Community Care	33,534	149,000	149,000	23%				
CHSP Costs					556,020	370,000	370,000	150%
CHSP Home Mods Costs					59,610	255,000	255,000	23%
CAC Costs					132,716	155,000	155,000	86%
Community Care - Coordination					124,405	217,000	217,000	57%
QCSS Costs					0	0		
Home Assist Secure Costs					70,696	144,000	144,000	49%
HAS SA Program					0	0	0	
Respite Care Costs					0	2,000	2,000	0%
Meals On Wheels Costs					1,224	7,500	7,500	16%
Community Care TOTAL	933,842	1,133,000	1,133,000	82%	944,671	1,150,500	1,150,500	82%
NDIS								
NDIS Revenue	171,186	230,000	230,000	74%				
NDIS - Packages Claims	1,389,748	1,600,000	1,600,000	87%				
NDIS - Packages Expenses	0				1,376,037	1,567,499	1,567,499	88%
NDIS - Coordination	0				124,310	116,819	116,819	106%
NDIS TOTAL	1,560,934	1,830,000	1,830,000	85%	1,500,347	1,684,318	1,684,318	89%
Property								

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
Rent - Commercial	30,761	52,000	52,000	59%					
Rent - Programs	37,123	42,000	42,000	88%					
Commercial Property Costs	0					57,886	102,000	102,000	57%
Property TOTAL	67,884	94,000	94,000	72%		57,886	102,000	102,000	57%

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
Commercial Services									
RTC - Commissions	27,936	50,000	50,000	56%					
Bank of Qld Commissions	146,745	275,000	275,000	53%					
Jericho Post Office Income	38,958	75,000	75,000	52%					
RTC Costs	0					53,913	96,150	96,150	56%
Bank of Qld Costs	0					228,313	290,100	290,100	79%
Jericho Post Office Costs	0					82,929	117,100	117,100	71%
Jericho ATM	0					19,153	0	0	
Commercial Services TOTAL	213,639	400,000	400,000	53%		384,308	503,350	503,350	76%
Private Works									
Private Works Revenue	14,957	100,000	100,000	15%					
Private Works Cost						17,586	85,000	85,000	21%
Private Works TOTAL	14,957	100,000	100,000	15%		17,586	85,000	85,000	21%

RAPAD					
Contract - ORRTG & WSA	397,030	680,000	680,000	58%	
Contract - ORRTG & WSA Costs	0				50%
RAPAD TOTAL	397,030	680,000	680,000	58%	50%
Capital Grants - Services					
Capital Grants - Services	0	0	0		
Contributions - Services	0	230,000	230,000	0%	
Capital Grants - Services TOTAL	0	230,000	230,000	0%	0

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
GOAL 2: SERVICES TOTAL	8,795,104	14,227,751	14,298,057	62%		9,260,807	13,044,083	13,248,286	70%

Description	Revenue					Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget		Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
GOAL 3: TRANSPORT	0								
Town Streets									
Town Streets Maintenance Costs	0					374,111	802,000	802,000	47%
Town Streets TOTAL	0	0	0			374,111	802,000	802,000	47%
Rural Roads									
Emergent Flood Damage Revenue	0	1,000,000	1,000,000	0%					
Flood Damage Operational Revenue	8,894,245	11,737,245	11,737,245	76%					
Rural Roads Maintenance	0					462,311	2,300,000	2,300,000	20%
Emergent Flood Damage Costs	0					3,824	1,000,000	1,000,000	0%
Flood Damage Operational Costs	0					8,813,594	11,737,245	11,737,245	75%
Rural Roads TOTAL	8,894,245	12,737,245	12,737,245	70%		9,279,730	15,037,245	15,037,245	62%
Airports									
Airport Fees	54,826	90,000	90,000	61%					
Airports Operating Costs	0					183,907	266,609	266,609	69%
Airports TOTAL	54,826	90,000	90,000	61%		183,907	266,609	266,609	69%
State Road Network									
Road Construction Contracts	3,514,936	3,000,000	3,000,000	117%					
RMPC Revenue	1,467,093	4,000,000	4,900,000	30%					
TMR Flood Damage	0	100,000	508,000	0%					
State Network Roads Costs	0					3,376,470	2,900,000	2,900,000	116%

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
RMPC Costs	0					2,487,007	3,850,000	4,750,000	52%
State Network Flood Damage Costs	0					486,396	100,000	508,000	96%
State Road Network TOTAL	4,982,030	7,100,000	8,408,000	59%		6,349,873	6,850,000	8,158,000	78%

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
Capital Grants – Transport	0								
Capital Grants – Transport	0	0	0						
Capital Grants – Road Infrastructu	510,102	4,386,728	6,468,248	8%					
Contributions – Transport	15,000	0	0						
Capital Grants – Transport TOTAL	525,102	4,386,728	6,468,248	8%		0	0	0	
Depreciation – Transport	0								
Depreciation – Buildings	0					70,489	105,733	105,733	67%
Depreciation – Structures	0					46,182	69,273	69,273	67%
Depreciation – Roads	0					1,504,478	2,256,717	2,256,717	67%
Depreciation – Airports	0					313,161	469,741	469,741	67%
Depreciation – Transport TOTAL	0	0	0			1,934,309	2,901,464	2,901,464	67%
GOAL 3: TRANSPORT TOTAL	14,456,203	24,313,973	27,703,493	52%		18,121,930	25,857,318	27,165,318	67%

Description	Revenue					Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget		Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
GOAL 4: ECONOMY	0								
Agriculture									
Rural Services Fees	24,237	26,000	26,000	93%					
Dip Yard Fees	45,281	55,000	55,000	82%					
Saleyards Fees	10,015	39,520	39,520	25%					
Stock Route Permits	109,645	75,000	110,000	100%					Take up YT
Grants – Rural Services	0	0	0						
Pest Animal Management	0					86,030	117,500	117,500	73%
Pest Weed Management	0					196,010	266,670	266,670	74%
Stock Route Management	0					78,728	265,998	265,998	30%
Dip Yard Costs	0					41,143	51,416	51,416	80%
Saleyards Costs	0					31,100	67,000	67,000	46%
Agriculture TOTAL	189,178	195,520	230,520	82%		433,011	768,584	768,584	56%
Tourism									
Visitor Information Centre Income	26,413	45,000	45,000	59%					
Information Centre Costs	0					201,206	326,000	326,000	62%
Tourism Development Costs	0					19,088	60,500	60,500	32%
Tourism TOTAL	26,413	45,000	45,000	59%		220,294	386,500	386,500	57%
Camping Facilities									
Camping Area Fees	92,214	208,000	208,000	44%					
Camping Area Costs	0					56,693	102,000	102,000	56%
Camping Facilities TOTAL	92,214	208,000	208,000	44%		56,693	102,000	102,000	56%

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
Events									
Harry Redford Cattle Drive Income	219	0	0						
Grants – Events	8,500	2,000	8,500	100%					
Regional Events Income	2,193	5,000	5,000	44%					
Events-TOK Festival Income	0	0	0						
Harry Redford Cattle Drive Costs	0					0	0	0	
TOK Festival Costs	0					0	0	0	
Regional Events Costs	0					0	0	0	
Events Coordination Costs	0					5,525	0	6,500	85%
Events TOTAL	10,911	7,000	13,500	81%		5,525	0	6,500	85%
Economic Development									
Grants – Development	0	13,000	13,000	0%					
Vacant Council Land Costs	0					37,228	60,795	60,795	61%
Why Leave Town Promotions	0	0	0			0			
Education Bursaries	0	0	0			0			
Economic Development Costs	0					9,840	25,000	25,000	39%
Economic Development TOTAL	0	13,000	13,000	0%		47,068	85,795	85,795	55%
Town Planning									
Rate Search Fees	12,133	17,500	17,500	69%					
Town Planning Fees	23,140	50,000	50,000	46%					
Town Planning Costs	0					9,053	50,000	50,000	18%
Town Planning TOTAL	35,273	67,500	67,500	52%		9,053	50,000	50,000	18%

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
Building Compliance									
Building Fees	27,472	30,000	30,000	92%					
Building Services Costs	0					55,781	45,735	45,735	122%
Building Compliance TOTAL	27,472	30,000	30,000	92%		55,781	45,735	45,735	122%
Capital Grants - Economy									
Capital Grants - Economy	0	1,000,000	0						
Contributions - Economy	0	0	0						
Capital Grants - Economy TOTAL	0	1,000,000	0			0	0	0	
Depreciation - Economy									
Depreciation - Buildings	0					122,929	210,736	210,736	58%
Depreciation - Structures	0					14,050	24,085	24,085	58%
Depreciation - Plant & Equipment	0					1,475	2,529	2,529	58%
Depreciation - Economy TOTAL	0	0	0			138,454	237,350	237,350	58%
GOAL 4: ECONOMY TOTAL	381,461	1,566,020	607,520	63%		965,879	1,675,964	1,682,464	57%

Description	Revenue					Expenses			
	Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget		Feb YTD Actuals	BR1 Amended Budget	BR2 Amended Budget	% of Budget
GOAL 5: GOVERNANCE	0								
Governance									
Elected Members	0					357,258	556,880	556,880	64%
Executive Costs	0					931,725	1,683,269	1,683,269	55%
Elections	0					0	0	0	
Regional Affiliations	0					168,935	180,000	180,000	94%
Governance TOTAL	0	0	0			1,457,918	2,420,149	2,420,149	60%
Community Planning									
Community Planning Grants	0	100,000	100,000	0					
Community Planning Costs	0					0	100,000	100,000	0%
Community Planning TOTAL	0	100,000	100,000	0%		0	100,000	100,000	0%
Housing									
Rent - Council Housing	224,959	634,000	634,000	35%					
Council Housing - Insurance Claims	0	0	0						
Council Housing Costs	0					315,759	562,691	562,691	56%
Housing TOTAL	224,959	634,000	634,000	35%		315,759	562,691	562,691	56%

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
Employee Oncosts									
Workcare Refunds	52,010	60,000	60,000	87%					
Parental Leave Refunds	5,561	25,000	25,000	22%					
Employee Insurance Refunds	0	25,000	25,000	0%					
Superannuation Costs						995,771	1,489,364	1,489,364	67%
Recoveries - Superannuation	0	1,489,364	1,489,364	0%		-983,189			
Annual Leave Costs						1,067,939	1,567,691	1,567,691	68%
Recoveries - Annual Leave	0	1,567,691	1,567,691	0%		-969,345			
Sick Leave Costs						456,108	627,366	627,366	73%
Recoveries - Sick Leave	0	627,366	627,366	0%		-415,054			
Public Holidays Costs						299,622	544,898	544,898	55%
Recoveries - Public Holidays	0	544,898	544,898	0%		-340,782			
Long Service Leave Costs						119,707	261,828	261,828	46%
Recoveries - Long Service Leave	0	364,791	364,791	0%		-179,575			
Parental Leave Costs						32,955	46,845	46,845	70%
Recoveries - Parental Leave	0	66,224	66,224	0%		-33,019			
Minor Plant < \$200 Costs						33,863	75,858	75,858	45%
Recoveries - Minor Plant	0	128,361	128,361	0%		-78,827			
Fringe Benefits Tax Costs						56,178	62,583	62,583	90%
Recoveries - Fringe Benefits Tax	0	62,583	62,583	0%		-43,571			
HR Management Costs						577,809	746,610	896,610	64%
Recoveries - HR Management	0	710,380	710,380	0%		-456,078			
Workcare Costs						331,715	227,321	227,321	146%
Recoveries - Workcare	0	227,321	227,321	0%		-149,115			
Wet Weather Costs						9,821	52,129	52,129	19%
Recoveries - Wet Weather	0	52,129	52,129	0%		-33,481			
Workplace Health & Safety Costs						438,043	440,274	440,274	99%
Recoveries - Workplace H & S	0	584,290	584,290	0%		-380,735			
Uniforms Costs						42,836	80,000	80,000	54%
Training Costs						145,449	397,806	247,806	59%
Recoveries - Training	0	397,806	397,806	0%		-265,220			

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
Quality Assurance Costs						17,875	0	0	
Recoveries - Quality Assurance	0	0	0			-73,627			
Employee Workshops Costs						123,843	112,000	112,000	111%
Employee Oncosts TOTAL	57,571	6,933,204	6,933,204	1%		347,916	6,732,573	6,732,573	5%
Finance	0								
Financial Assistance Grant	12,433,300	13,000,000	13,000,000	96%					
General Rates	2,689,689	5,437,348	5,437,348	49%					
Write-off - General Rates	-56	-500	-500	11%					
Discount - General Rates	-249,664	-489,361	-489,361	51%					
Council Pensioner Remission	-17,138	-35,000	-35,000	49%					
Gain/(Loss) on Sale of Assets	25,741	0	0						
Gain/(Loss) - Sale - Buildings	0	0	0						
Gain/(Loss) - Sale - Land	0	0	0						
Gain/(Loss) - Sale - Other	0	0	0						
Interest Income - Bank	657,445	900,000	900,000	73%					
Interest Income - Rates	26,558	75,000	75,000	35%					
Sales Clearing Account	0	0	0						
Finance Coordination Costs	0					279,844	559,941	559,941	50%
Finance Costs	0					174	500	500	35%
Land Valuation Costs	0					23,348	30,000	30,000	78%
Asset Valuation Costs	0					20,815	70,000	70,000	30%
External Audit Costs	0					40,221	100,000	100,000	40%
Internal Audit Costs	0					1,500	20,000	20,000	8%
Asset Management Costs	0					99,638	180,000	180,000	55%
Bank Fees	0					15,908	20,000	20,000	80%
Cents Rounding	0					0	0	0	
Loss on Revaluation of Assets	0					0	0	0	

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
Finance TOTAL	15,565,876	18,887,487	18,887,487	82%		481,447	980,441	980,441	49%

Description	Revenue					Expenses			
	Feb YTD	BR1 Amended	BR2 Amended	% of		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget		Actuals	Budget	Budget	Budget
Administration	0								
Administration Fees & Charges	1,297	7,000	7,000	19%					
Credit Card Levy	1,482	2,040	2,040	73%					
Programs - Management Fees	4,873	40,800	40,800	12%					
Programs - Administration Support	14,083	20,400	20,400	69%					
Employee Subsidies	93,609	150,000	150,000	62%					
Infringement Notices	846	2,040	2,040	41%					
Sales - Promotional Items	308	0	0						
Wages Suspense	0					10,865	0	0	
Administration Costs	0					545,629	837,307	837,307	65%
IT Costs	0					519,637	991,000	991,000	52%
Legal Costs	0					17,659	100,000	100,000	18%
Insurance Costs	0					571,279	645,869	571,279	100%
Administration Recoveries	0	480,178	480,178	0%		-283,337			
Promotional Items Costs	0					0	0	0	
Administration TOTAL	116,497	702,458	702,458	17%		1,381,732	2,574,176	2,499,586	55%
Stores	0								
Stores Costs	0					167,638	314,636	314,636	53%
Recoveries - Stores	0	248,493	248,493	0%		-128,226			
Stores TOTAL	0	248,493	248,493	0%		39,412	314,636	314,636	13%

Works Supervision

Works Supervision
Engineering Costs
Other Works Costs
Coordination Recoveries

0								
0					129,614	312,500	312,500	41%
0					175,519	270,800	270,800	65%
0					87,388	440,542	440,542	20%
0	453,689	453,689	0%		-267,158			

Description

Works Supervision TOTAL

Revenue				Expenses			
Feb YTD	BR1 Amended	BR2 Amended	% of	Feb YTD	BR1 Amended	BR2 Amended	% of
Actuals	Budget	Budget	Budget	Actuals	Budget	Budget	Budget
0	453,689	453,689	0%	125,363	1,023,842	1,023,842	12%

Description	Revenue			% of	Expenses			
	Feb YTD	BR1 Amended	BR2 Amended		Feb YTD	BR1 Amended	BR2 Amended	% of
	Actuals	Budget	Budget	Budget	Actuals	Budget	Budget	Budget
Depots	0							
Depots Costs	0				226,124	270,000	270,000	84%
Depots TOTAL	0	0	0		226,124	270,000	270,000	84%
Capital Grants - Governance	0							
Capital Grants - Governance	0	0	0					
Contributions - Governance	0	0	0					
Capital Grants - Governance TOTAL	0	0	0		0	0	0	
Depreciation - Governance	0							
Depreciation - Buildings	0				147,418	252,716	252,716	58%
Depreciation - Structures	0				0	0	0	
Depreciation - Plant & Equipment	0				11,944	20,475	20,475	58%
Depreciation - Governance TOTAL	0	0	0		159,361	273,191	273,191	58%
GOAL 5: GOVERNANCE TOTAL	15,964,903	27,959,331	27,959,331	57%	4,535,034	15,251,699	15,177,109	30%
TOTAL REVENUE AND EXPENDITURE	40,404,745	69,179,412	72,353,816	56%	38,632,463	65,036,482	66,669,506	58%

Attachment 1 – Revised Capital Works Program and Funding Sources

Project		Location	2024/2025 Current Budget	2024/2025 BR2 Change	2024/2025 BR2 Budget	2025 Current Funding		2025 BR Funding		2025 Funding Change		
						Grants	Council	Grants	Council	Grants	Council	Total Funding 2025
Major Projects												
			\$ 1,420,000	-\$ 1,220,000	\$ 200,000	\$ 1,300,000	\$ 120,000	\$ -	\$ 200,000	-\$1,300,000	\$ 80,000	\$ 200,000
BREZ Development	Barcaldine	\$ 1,000,000	-\$ 900,000	\$ 100,000	\$ 1,000,000	\$ -	\$ -	\$ 100,000	-\$ 1,000,000	\$ 100,000	\$ 100,000	
Gordon Street Revitalisation	Aramac	\$ 420,000	-\$ 320,000	\$ 100,000	\$ 300,000	\$ 120,000	\$ -	\$ 100,000	-\$ 300,000	-\$ 20,000	\$ 100,000	
												\$ -
Community Buildings Program			\$ 794,000	-\$ 317,492	\$ 476,508	\$ 10,000	\$ 784,000	\$ 15,000	\$ 461,508	\$ 5,000	-\$ 322,492	\$ 476,508
Air Conditioning Alpha Town Hall	Alpha	\$ 30,000	-\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	-\$ 30,000	\$ -	
Kitchen renewal at Showgrounds	Alpha	\$ 80,000	-\$ 30,000	\$ 50,000	\$ -	\$ 80,000	\$ -	\$ 50,000	\$ -	-\$ 30,000	\$ 50,000	
New Kitchen at Alpha Town Hall	Alpha	\$ 50,000		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	
Replace Flooring at Alpha Showgrounds Grandstand	Alpha	\$ 25,000	-\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	-\$ 25,000	\$ -	
Town Hall Toilets Upgrade - Alpha	Alpha	\$ 80,000	-\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	-\$ 80,000	\$ -	
Alpha Showgrounds Pump Replacement	Alpha	\$ 14,000		\$ 14,000	\$ -	\$ 14,000	\$ -	\$ 14,000	\$ -	\$ -	\$ 14,000	
Aramac Bowls Club Air Conditioning	Aramac	\$ 20,000	-\$ 8,407	\$ 11,593	\$ -	\$ 20,000	\$ -	\$ 11,593	\$ -	-\$ 8,407	\$ 11,593	
Aramac Town Fencing	Aramac	\$ 30,000		\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	
Town Hall Toilets Upgrade - Aramac	Aramac	\$ 130,000	-\$ 79,385	\$ 50,615	\$ -	\$ 130,000	\$ -	\$ 50,615	\$ -	-\$ 79,385	\$ 50,615	
Cattle Yard Renewal - Aramac	Aramac	\$ 10,000	-\$ 4,322	\$ 5,678	\$ -	\$ 10,000	\$ -	\$ 5,678	\$ -	-\$ 4,322	\$ 5,678	
Barcaldine Library Air Conditioning	Barcaldine	\$ 15,000	-\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	-\$ 15,000	\$ -	
Barcaldine Showground - Replace Doors Goods Shed	Barcaldine	\$ 20,000	\$ 5,000	\$ 25,000	\$ 10,000	\$ 10,000	\$ 15,000	\$ 10,000	\$ 5,000	\$ -	\$ 25,000	
The Globe - Screens	Barcaldine	\$ 20,000		\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	
New bar at Jericho Showgrounds	Jericho	\$ 20,000	-\$ 10,378	\$ 9,622	\$ -	\$ 20,000	\$ -	\$ 9,622	\$ -	-\$ 10,378	\$ 9,622	
Replacement of Water Lines at the Jericho Showgrounds	Jericho	\$ 60,000		\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000	
Upgrading of Power to the Jericho Showgrounds	Jericho	\$ 130,000		\$ 130,000	\$ -	\$ 130,000	\$ -	\$ 130,000	\$ -	\$ -	\$ 130,000	
Cattle Yard Renewal - Jericho	Jericho	\$ 30,000	-\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	-\$ 30,000	\$ -	
Town Hall Renewals - Muttaborra	Muttaborra	\$ 30,000	-\$ 10,000	\$ 20,000	\$ -	\$ 30,000	\$ -	\$ 20,000	\$ -	-\$ 10,000	\$ 20,000	
												\$ -
Community Improvements Program			\$ 899,113	\$ 46,872	\$ 945,985	\$ 610,921	\$ 288,192	\$ 630,321	\$ 315,664	\$ 19,400	\$ 27,472	\$ 945,985
Solar Power for high power use locations	Regional	\$ 100,000		\$ 100,000	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Alpha Dip Yards Renewal	Alpha	\$ -	\$ 19,400	\$ 19,400	\$ -	\$ -	\$ 19,400	\$ -	\$ -	\$ 19,400	\$ -	\$ 19,400
Barcaldine Recreation Park Stage 3	Barcaldine	\$ 433,377		\$ 433,377	\$ 385,911	\$ 47,466	\$ 385,911	\$ 47,466	\$ -	\$ -	\$ 433,377	
Alpha Settlers Park Shade Sail	Alpha	\$ -	\$ 29,795	\$ 29,795	\$ -	\$ -	\$ -	\$ 29,795	\$ -	\$ 29,795	\$ 29,795	
Jericho Skatepark Park Setting	Jericho	\$ -	\$ 5,868	\$ 5,868	\$ -	\$ -	\$ -	\$ 5,868	\$ -	\$ 5,868	\$ 5,868	
Jericho School Oval Upgrade	Jericho	\$ -	\$ 24,809	\$ 24,809	\$ -	\$ -	\$ -	\$ 24,809	\$ -	\$ 24,809	\$ 24,809	
Barcy Rec Park Enhancements	Barcaldine	\$ 50,000		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	
Community Enhancement Program - Barcaldine	Barcaldine	\$ 20,000	-\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	-\$ 20,000	\$ -	
Barcaldine Library - Interactive Television Update	Barcaldine	\$ 7,000	-\$ 3,000	\$ 4,000	\$ -	\$ 7,000	\$ -	\$ 4,000	\$ -	-\$ 3,000	\$ 4,000	
Community Enhancement Program - Muttaborra	Muttaborra	\$ 40,000	-\$ 10,000	\$ 30,000	\$ -	\$ 40,000	\$ -	\$ 30,000	\$ -	-\$ 10,000	\$ 30,000	
Barcaldine Pool Upgrade	Barcaldine	\$ 8,736		\$ 8,736	\$ -	\$ 8,736	\$ -	\$ 8,736	\$ -	\$ -	\$ 8,736	
Cattle Cross Loader	Alpha	\$ 200,000		\$ 200,000	\$ 125,000	\$ 75,000	\$ 125,000	\$ 75,000	\$ -	\$ -	\$ 200,000	
Muttaborra Freedom Park Dump Point	Muttaborra	\$ 40,000		\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000	

Project	Location	2024/2025 Current	2024/2025 BR2	2024/2025 BR2	2025 Current Funding		2025 BR Funding		2025 Funding Change		
		Budget	Change	Budget	Grants	Council	Grants	Council	Grants	Council	Total Funding 2025
Water		\$ 169,171	-\$ 80,000	\$ 89,171	\$ -	\$ 169,171	\$ -	\$ 89,171	\$ -	-\$ 80,000	\$ 89,171
Alpha Water Treatment Plant Chlorinators	Alpha	\$ 40,000	-\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	-\$ 40,000	\$ -
Pomona Reservoir Roof	Barcaldine	\$ 60,000		\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000
Jericho Water Treatment Plant Chlorinators	Jericho	\$ 40,000	-\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	-\$ 40,000	\$ -
Acacia St Bore Upgrade	Barcaldine	\$ 29,171		\$ 29,171	\$ -	\$ 29,171	\$ -	\$ 29,171	\$ -	\$ -	\$ 29,171
											\$ -
Council Buildings		\$ 390,000	-\$ 50,000	\$ 340,000	\$ -	\$ 390,000	\$ -	\$ 340,000	\$ -	-\$ 50,000	\$ 340,000
Alpha Main office Upgrade	Alpha	\$ 10,000	-\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	-\$ 10,000	\$ -
IT Equipment Replacement Program	Regional	\$ 70,000	\$ 20,000	\$ 90,000	\$ -	\$ 70,000	\$ -	\$ 90,000	\$ -	\$ 20,000	\$ 90,000
Starlink Installation	Regional	\$ 80,000	-\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	-\$ 80,000	\$ -
Housing Renewal Program	Regional	\$ 250,000		\$ 250,000	\$ -	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Sewerage		\$ 380,000	\$ 95,000	\$ 475,000	\$ 230,000	\$ 150,000	\$ 320,000	\$ 155,000	\$ 90,000	\$ 5,000	\$ 475,000
Aramac STP Design	Aramac	\$ -	\$ 95,000	\$ 95,000	\$ -	\$ -	\$ 90,000	\$ 5,000	\$ 90,000	\$ 5,000	\$ 95,000
Barcaldine Sewerage Treatment Plant	Barcaldine	\$ 230,000		\$ 230,000	\$ 230,000	\$ -	\$ 230,000	\$ -	\$ -	\$ -	\$ 230,000
SCADA Rectification	Regional	\$ 150,000		\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000
Plant		\$ 4,145,000	-\$ 767,008	\$ 3,377,994	\$ -	\$ 4,145,000	\$ -	\$ 3,377,994	\$ -	-\$ 767,008	\$ 3,377,994
2x Mobile Vehicle Hoists	Alpha	\$ 35,000	-\$ 4,480	\$ 30,520	\$ -	\$ 35,000	\$ -	\$ 30,520	\$ -	-\$ 4,480	\$ 30,520
Alpha Workshop Scan Tool	Alpha	\$ 10,000	-\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	-\$ 10,000	\$ -
Plant Replacement Program	Regional	\$ 4,100,000	-\$ 752,528	\$ 3,347,474	\$ -	\$ 4,100,000	\$ -	\$ 3,347,474	\$ -	-\$ 752,528	\$ 3,347,474
											\$ -
Rural Road and Town Streets		\$ 7,078,248	-\$ 212,116	\$ 6,866,132	\$ 5,908,248	\$ 1,170,000	\$ 5,771,520	\$ 1,084,612	-\$ 136,728	-\$ 75,388	\$ 6,866,132
Gravel Road Resheeting Program	Regional	\$ 1,000,000		\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,000,000
Flood Damage Recovery Works	Regional	\$ 640,000		\$ 640,000	\$ 640,000	\$ -	\$ 640,000	\$ -	\$ -	\$ -	\$ 640,000
Regional Floodway Upgrade Program	Regional	\$ 1,200,000	-\$ 115,633	\$ 1,084,367	\$ 1,050,000	\$ 150,000	\$ 1,050,000	\$ 34,367	\$ -	-\$ 115,633	\$ 1,084,367
Stagmount Rd Floodways	Aramac	\$ 115,633		\$ 115,633	\$ 115,633	\$ -	\$ 115,633	\$ -	\$ -	\$ -	\$ 115,633
Box St Kerb & Channel (Ash to Elm St)	Barcaldine	\$ -	\$ 40,245	\$ 40,245	\$ -	\$ -	\$ -	\$ 40,245	\$ -	\$ 40,245	\$ 40,245
Willow St Kerb & Channel	Barcaldine	\$ 350,000	\$ 550,000	\$ 900,000	\$ 350,000	\$ -	\$ 900,000	\$ -	\$ 550,000	\$ -	\$ 900,000
Star Downs Rd Upgrade (Pave and Seal)	Alpha	\$ 1,015,887	\$ 100,000	\$ 1,115,887	\$ 1,015,887	\$ -	\$ 1,115,887	\$ -	\$ 100,000	\$ -	\$ 1,115,887
Town Street Renewals	Regional	\$ 450,000		\$ 450,000	\$ -	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ -	\$ 450,000
Town Street Upgrade Program	Regional	\$ 350,000	-\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	-\$ 350,000	\$ -	\$ -
Betterment Works - Aramac Jericho Road	Aramac	\$ 1,520,000		\$ 1,520,000	\$ 1,450,000	\$ 70,000	\$ 1,450,000	\$ 70,000	\$ -	\$ -	\$ 1,520,000
Rural Road Sealing Program	Barcaldine	\$ 436,728	-\$ 436,728	\$ -	\$ 436,728	\$ -	\$ -	\$ -	-\$ 436,728	\$ -	\$ -
Pathways		\$ 395,000	\$ -	\$ 395,000	\$ 260,000	\$ 135,000	\$ 260,000	\$ 135,000	\$ -	\$ -	\$ 395,000
Alpha State School Footpath	Alpha	\$ 275,000	\$ -	\$ 275,000	\$ 260,000	\$ 15,000	\$ 260,000	\$ 15,000	\$ -	\$ -	\$ 275,000
Footpath - Mary to Cornish Street	Muttaborra	\$ 120,000	\$ -	\$ 120,000	\$ -	\$ 120,000	\$ -	\$ 120,000	\$ -	\$ -	\$ 120,000
Waste Management		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000

Project	Location	2024/2025 Current	2024/2025 BR2	2024/2025 BR2	2025 Current Funding		2025 BR Funding		2025 Funding Change		
		Budget	Change	Budget	Grants	Council	Grants	Council	Grants	Council	Total Funding 2025
Waste Transfer Station Initiatives	Regional	\$ 50,000		\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
TOTAL		\$ 15,720,532	-\$ 2,504,741	\$ 13,215,791	\$ 8,319,169	\$ 7,401,363	\$ 6,996,841	\$ 6,216,950	-\$ 1,322,328	-\$ 1,162,413	\$ 13,215,791

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item No: 3.2.3
Subject Heading: Policy Review
Author and Title: Michael Shave, Acting Director Corporate and Financial Services
Classification: (if confidential)

Summary: Councils should regularly review and update their policies as part of good governance and to ensure they are current and meet the needs of their operations. A further two policies have been reviewed, with changes proposed to ensure they are current and reflective of current practices.

Officer's Recommendation: That Council adopts the following policies, replacing the previous versions:

- a. CS004 – Depasturing Stock on Town Common Reserves Policy.**
- b. CG013 – Entertainment and Hospitality Policy.**

Background

As part of Council's policy review program, a further two policies have been reviewed and updated for Council consideration. A summary of the policies and changes are outlined below:

Policy	Status	Summary
CS004 – Depasturing Stock on Town Common Reserves Policy	Reviewed and updated	<ul style="list-style-type: none">• Update of the policy to Council's latest policy template.• Inclusion of relevant head of power legislation.• Changes to eligibility requirements to assist with application assessments.• Inclusion of additional operational requirements regarding biosecurity requirements, cattle identification and calving management.
CG013 – Entertainment and Hospitality Policy	Reviewed and updated	<ul style="list-style-type: none">• Inclusion of relevant head of power legislation.• Inclusion of guiding principles for entertainment and hospitality expenditure.• Minor wording and formatting changes.

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AGENDA FOR GENERAL MEETING 19 MARCH 2025

It is important that policies remain current and align with organisational needs and legislative obligations. The original and revised policies have been provided for Council's consideration in Appendix 1.

Link to Corporate Plan

Theme 5: Governance – Continue reviewing policies and strategic plans for relevancy and currency.

Consultation (internal/external)

- Chief Executive Officer
- Executive Leadership Team
- District Managers

Policy Implications

Nil

Budget and Resource Implications

Nil

Risk Management Implications

Up to date, clear and current Council policies mitigate risk by providing a structured framework that guides decision making, ensures compliance and enables proactive risk management across all operational areas.

Asset Management Implications

Nil

Legal Implications

Nil

BARCALDINE REGIONAL COUNCIL POLICY

SYSTEM: Communities

POLICY TITLE: Depasturing of Stock on Town Reserves

ADOPTED: 17 March 2010

AMENDED: 21 April 2010

21 July 2010

18 September 2013

15 November 2017

POLICY NUMBER: EM001

PURPOSE The purpose of this policy is to provide guidelines for the depasturing of stock on the Alpha, Aramac, Barcaldine, Muttaborra and Jericho Town Reserves.

Town Reserves

This Policy applies to the following Town Reserves:

Alpha *Lots 3, 6 & 8 on SP136857, Lot 7 on SP175997, Lot 129 on BEL12415 & Lot 1 on SP110098*

Jericho *Lot 51 on MX116, Lot 40 on MX97 & Lot 6 on SP223522*

Barcaldine *Lots 1-4 on SP243965*

Aramac *Lot 47 on RY169, Lots 1, 2 & 3 on SP259525*

Muttaborra *Lot 55 on CM174 & Lot 34 on CM128*

Eligibility

1. All stock must be the bona-fide property of the applicant.
2. The applicant may only depasture stock on the nearest town reserve to their residence.
3. The applicant must reside within a designated town area or on rural land of less than 15 hectares.
4. The applicant must have resided in the Barcaldine Regional Council area continuously for a period of one year prior to the date of application.
5. The applicant must be a permanent resident of Barcaldine Regional Council as confirmed by the State electoral roll.
6. The applicant must advise the Chief Executive Officer in writing within 7 days of any change to their circumstances including residency status.
7. The applicant, personally or through an associated entity, must not own or lease more than 15ha of land for the purpose of depasturing stock, except as per clause 8.
8. The Chief Executive Officer may approve town reserve users to agist a maximum of 30 head of cattle and/or horses on other land.

BARCALDINE REGIONAL COUNCIL POLICY

9. Any applicant having overdue debts (over 30 days) for any purpose to the Barcaldine Regional Council at the time of an application shall have the application refused until such time as the overdue debts are paid in full.
10. Cattle must be clearly branded with a brand registered in the applicant's name and ear tagged with an identification number.
11. Stallions and rigs are not permitted on any town reserve.
12. Only cattle and horses are permitted to be depastured on town reserves.

Operational

1. Each community shall establish a Town Reserve Management Committee consisting of reserve stock owners to manage stock on the town reserve in consultation with the Rural Lands Officer.
2. Any additional management guidelines determined by the Management Committee must be approved by the Chief Executive Officer.
3. The maximum number of stock that may be depastured by each applicant shall be determined by the Council but at no time shall exceed the maximum carrying capacity of each town reserve. The maximum carrying capacity (cattle and horses) of each reserve shall be:

Aramac:	467 head
Muttaburra:	378 head
Barcaldine:	240 head
Alpha:	130 head
Jericho:	302 head

4. The maximum stocking rate shall be:

Aramac:	20 cattle and 5 horses per household
Muttaburra:	30 cattle and 5 horses per household
Barcaldine:	Total of 8 head (cattle and horses) per household
Alpha:	Total of 20 head (cattle and horses) per household
Jericho:	Total of 20 head (cattle and horses) per household

5. If the Chief Executive Officer determines that any town reserve is suffering from overgrazing, drought or any condition prejudicial to the continued wellbeing of the stock depastured on the reserve, then the stocking rate may be reduced. The Chief Executive Officer shall issue a destocking notice to all permit holders to reduce numbers to a level determined acceptable by the Chief Executive Officer.
6. Steers are to be removed from the town common at each muster when, in the opinion of the Rural Lands Officer, such stock has reached the age of twelve months.
7. Bulls may be permitted on the town reserve as determined by the Chief Executive Officer on the advice of the relevant Management Committee
8. Funds raised from the bull levy and sale of old bulls are to be used for the purchase of replacement bulls at no additional cost to Council.
9. Uncontrollable stock as determined by the Rural Lands Officer or Management Committee will be required to be removed from the town reserve.

BARCALDINE REGIONAL COUNCIL POLICY

10. Diseased, maimed, aged or poor stock will not be permitted on the reserve and must be removed by the owner.
11. Failure to observe all conditions contained in the permit shall result in immediate cancellation of any approval previously granted.

Muster

12. A muster of stock shall be carried out every six months by the Management Committee in consultation with the Rural Lands Officer.
13. If Council carries out the six monthly muster (not including a Compliance Muster), the cost will be charged to each owner on a per head basis at the date of the muster.
14. Council may at any time and for any reason conduct a Compliance Muster of a town common.
15. Stock owners wishing to muster on the town reserve, for any reason, must firstly obtain a permit from the Chief Executive Officer and give at least 5 days' notice to all stock owners.
16. It is an express condition of the permit that all stock being mustered must be mustered to the designated or other Council approved yards i.e. Council trucking yards in Aramac, the dip yards in Muttaborra, the saleyards in Barcaldine, the dip yards in Alpha and the pound yards in Jericho.
17. The Management Committee and Rural Lands Officer shall report to the Chief Executive Officer full details of stock movements, stock owners and stock numbers at the conclusion of each muster.

Permits

18. The Chief Executive Officer will issue a permit to depasture stock to a successful applicant.
19. The Chief Executive Officer reserves the right to refuse an application for a permit or to cancel any current permit for any reason including for non-payment of overdue debts to Council or for non-compliance with this Policy.
20. Stock shall not be placed on the town reserve before a permit in the prescribed form has been approved or without the permission of the Chief Executive Officer.
21. Stock shall become eligible for a permit upon reaching the age of six months. The Rural Lands Officer or a representative appointed by the Chief Executive Officer will be the sole judge of age and their determination of the ages will be final.
22. Applications for a permit and fees for depasturage will not be accepted once a Council sponsored muster has commenced and non-acceptance will continue until such time as the muster is finalized.
23. Permits authorised by the Chief Executive Officer will be the only recognized form of authority to depasture stock.

BARCALDINE REGIONAL COUNCIL POLICY

Fees

1. Town Reserve fees shall be determined annually and approved during the budget process.
2. Council shall issue an invoice for agistment fees at the start of each quarter (1 January, 1 April, 1 July, 1 October).
3. All fees must be paid within 14 days of receipt of invoice.
4. If a stock owner has fees outstanding at the time of a muster, the stock will not be allowed to return to the town reserve.
5. In the case of stock being depastured for the first time, fees will apply for the quarter in which a permit has been approved.
6. A bull levy shall apply to all female cattle over 12 months of age on the Aramac, Barcaldine or Muttaborra Commons and be charged each quarter in advance.
7. All town reserve fees shall still be payable in respect to stock for which no permit has been approved.

Liability

1. Stock depastured on the town reserve are the sole responsibility of the owner. Council will not be held responsible for any loss of stock or any damage or loss caused by stock.
2. Council is not responsible for stock entering the road reserve.
3. The welfare of all stock on the town reserve is the responsibility of the owner.

POLICY NAME: **Depasturing Stock on Town Common Reserves Policy**

POLICY NUMBER: **CS004**

ADOPTED: **TBC**

POLICY OWNER **District Managers**

PURPOSE: To provide a framework for the operation and management of stock being depastured on town common reserves across the region.

1 SCOPE

This policy governs the depasturage and movement of horses and cattle on the Alpha, Aramac, Barcaldine, Muttaborra and Jericho town common reserves as follows:

Alpha	Lots 3, 6 & 8 on SP136857, Lot 7 on SP175997, Lot 129 on BEL12415 & Lot 1 on SP110098
Jericho	Lot 51 on MX116, Lot 40 on MX97 & Lot 6 on SP223522
Barcaldine	Lots 1-4 on SP243965
Aramac	Lot 47 on RY169, Lots 1, 2 & 3 on SP259525
Muttaborra	Lot 55 on CM174 & Lot 34 on CM128

2 POLICY OBJECTIVE

The objective of this Policy is to ensure that a consistent approach is undertaken by Council staff regarding the management of town common reserves for the purposes of stock being depastured.

3 HEAD OF POWER

Local Government Act 2009 (Qld)

Land Act 2009

Stock Route Management Act 2002

4 POLICY STATEMENT

4.1 Depasturing Eligibility

1. All stock must be the bona-fide property of the applicant. Owners of cattle must be the legitimate owners and cannot be agisting cattle for other residents/relatives or individuals.
2. The applicant may only depasture stock on the nearest town common reserve to where they reside.
3. The applicant must reside within a designated town area and not own or lease grazing land that has as a carrying capacity of more than the specific town common limits being applied for.
4. The applicant must have resided in the Barcaldine Regional Council area continuously for a period of one year prior to the date of application.
5. The applicant must advise the Chief Executive Officer in writing within 7 days of any change to their circumstances including residency status.
6. Any applicant having overdue Council debts (over 30 days) for any purpose at the time of an application shall have the application refused until such time as the overdue debts are paid in full.
7. Only cattle and horses are permitted to be depastured on town reserves (no small animals are allowed – sheep, goats etc.)
8. Cattle must be clearly branded with a brand registered in the applicant's name and cattle ear tagged with an identification number.
9. Clear photos must be provided annually by the applicant for all horses approved to depasture on a town common reserve.
10. Stallions and rigs are not permitted on any town common reserve.

4.2 Operational Considerations

1. Each community shall establish a Town Reserve Management Committee consisting of reserve stock owners to manage stock on the town common reserve in consultation with the relevant Rural Lands Officer.
2. Any additional management guidelines recommended by the Management Committee must be approved by the Chief Executive Officer.
3. The maximum number of stock that may be depastured by each applicant shall be determined by the Council but at no time shall exceed the maximum carrying capacity of each town reserve. The maximum carrying capacity (cattle and horses) of each reserve shall be:
 - i. Aramac: 467 head;
 - ii. Muttaborra: 378 head;
 - iii. Barcaldine: 240 head;
 - iv. Alpha: 130 head; and

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v. Jericho: 302 head.

4. The maximum stocking rate shall be:

Aramac:	20 cattle and 5 horses per household;
Muttaborra:	30 cattle and 5 horses per household;
Barcaldine:	Total of 8 head (cattle and horses) per household;
Alpha:	Total of 20 head (cattle and horses) per household; and
Jericho:	Total of 20 head (cattle and horses) per household.

5. If the Chief Executive Officer determines that any town reserve is suffering from overgrazing, drought or any condition prejudicial to the continued wellbeing of the reserve stock depasture, then the stocking rate may be reduced. The Chief Executive Officer shall issue a destocking notice to all permit holders to reduce numbers to a level determined acceptable by the Chief Executive Officer.
6. Steers are to be removed from the town common reserve at each muster before the stock has reached the age of twelve months, at the discretion of the Rural Lands Officer.
7. Bulls may be permitted on the town common reserve as determined by the Chief Executive Officer on the advice of the relevant Management Committee.
8. Funds raised from the bull levy (Aramac area) and sale of old bulls are to be used for the purchase of replacement bulls at no additional cost to Council.
9. Uncontrollable stock as determined by the Rural Lands Officer or Management Committee will be required to be removed from the town reserve.
10. Diseased, maimed, aged or poor stock will not be permitted on the reserve and must be removed by the owner.
11. Failure to observe all conditions contained in the permit shall result in immediate cancellation of any approval previously granted.
12. Persons who no longer reside in the township will be required to remove all stock within 3 months.
13. All cattle are to have a NLIS (National Livestock Identification System) ear tag prior to being placed on a town common reserve. A list of NLIS tag numbers is to be provided to Council with the application. Proof of the applicants RBE (Registered

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Biosecurity Entity) is required before cattle/horses are approved for access to a town common reserve.

14. It is the applicant's responsibility to ensure that all NLIS transfers on and off the town common reserves are completed correctly. National Vendor Declaration (NVD) and a copy of the NLIS transfer must be provided to the Rural Lands Officer upon receipt of cattle accessing the town common reserve. All relevant information will be retained in accordance with Council's record keeping requirements.
15. No stock is to be removed, mustered, tagged, branded or interfered with in any way on any common. Failure to observe this condition shall result in immediate cancellation of agistment rights. Any discrepancies will be resolved by the relevant District Manager.
16. It is the responsibility of the applicant to provide supplementary information if requested to allow the appropriate consideration of the application.
17. All calves under six months of age (and over 3 weeks of age) must be castrated, branded and tagged. Pain relief is not mandatory if cattle are less than six (6) months old, or less than twelve (12) months old and castrated or dehorned at their first yarding.
18. Mismothered/unmothered calves will be issued with a number tag at the time of branding and will be released into the mob until the next muster and if the owner is found, the owner will receive ownership of the said beast. Further observation in the paddock will determine the mother of said calf, and the calves number is recorded for the next muster to be assigned to the owner.
19. Any misbranded calves must be reported to the Rural Lands Officer at the time and the Rural Lands Officer and said owner of the mis-branded calves will document an agreement to return calves to the rightful owner.
20. When mothering up at a town common reserve muster, one owner or the owner's representative must be present with the Rural Lands Officer at the time of mothering up for identification and lawful purposes: When mothering up, the calf must suck cow, cow must sniff calf, and cow must not forcefully kick calf away. Cow and calf must be able to pleasantly stand in yard together without being chased away.
21. It is a requirement that the owner or a representative from each household is present while drafting to ensure there are no discrepancies. If the owner or owner's

representative is unable to attend the muster, they must provide written instructions to the Rural Lands Officer to process the calves in their absence.

4.3 Muster

1. A stock muster will be carried out every six months by the Management Committee in consultation with the Rural Lands Officer.
2. If Council carries out the six-monthly muster (not including a compliance muster), the cost will be charged to each owner on a per head basis at the date of the muster.
3. Council may at any time and for any reason conduct a compliance muster of a town common reserve.
4. Stock owners wishing to muster on a town common reserve, for any reason, must firstly obtain a permit from the Chief Executive Officer and give at least 5 days' notice to all stock owners.
5. It is an express condition of the permit that all stock being mustered must be mustered to the designated or other Council approved yards i.e. Council trucking yards in Aramac, the dip yards in Muttaborra, the saleyards in Barcaldine, the dip yards in Alpha and the pound yards in Jericho.
6. The Management Committee via the Rural Lands Officer shall report to the Chief Executive Officer full details of stock movements, stock owners and stock numbers at the conclusion of each muster.

4.4 Permits

1. The Chief Executive Officer will issue a permit to depasture stock to a successful applicant.
2. The Chief Executive Officer reserves the right to refuse an application for a permit or to cancel any current permit for any reason including for non-payment of overdue debts to Council or for non-compliance with this Policy.
3. Stock shall not be placed on the town reserve before a permit in the prescribed form has been approved or without the permission of the Chief Executive Officer.
4. Stock shall become eligible for a permit upon reaching the age of six months. The Rural Lands Officer or a representative appointed by the Chief Executive Officer will be the sole judge of age and their determination of the ages will be final.

5. Applications for a permit and fees for depasturage will not be accepted once a Council sponsored muster has commenced and non-acceptance will continue until such time as the muster is finalized.
6. Permits authorised by the Chief Executive Officer will be the only recognised form of authority to depasture stock.

4.5 Fees

1. Town common reserve agistment fees shall be determined and adopted annually.
2. Council will issue an invoice for agistment fees at the start of each quarter (1 January, 1 April, 1 July, 1 October). All fees must be paid by the due date.
3. If a stock owner has fees outstanding at the time of a muster, the stock will not be allowed to return to the town common reserve.
4. In the case of stock being depastured for the first time, fees will apply from the beginning of the quarter in which a permit has been approved.
5. A bull levy shall apply to all female cattle over 12 months of age on the Aramac town common reserve and be charged each quarter in advance.
6. All town common reserve agistment fees shall still be payable in respect to stock for which no permit has been approved.

4.6 Responsibility and Liability

1. Stock depastured on the town common reserve are the sole responsibility of the owner. Council will not be held responsible for any loss of stock, or any damage or loss caused by stock.
2. Council is not responsible for stock entering the road reserve.
3. The welfare of all stock on the town reserve is the responsibility of the owner.

5 ASSOCIATED DOCUMENTS

Biosecurity Management Plan.

Stock Route Management Plan.

POLICY NAME:	Entertainment and Hospitality Policy
POLICY NUMBER:	CG013
ADOPTED:	23 March 2011
AMENDED:	15 January 2014 15 May 2019 13 September 2022
PURPOSE:	To establish a framework for managing expenditure on entertainment and hospitality for councillors, employees and visitors.

Scope

This policy sets out the requirements for expenditure on entertainment and hospitality.

For the purposes of this policy the following will be regarded as entertainment or hospitality:

- The provision of food or beverages;
- The provision of a performance;
- Attendance at a function.

Entertainment and hospitality expenditure may relate to:

- Councillors;
- Council employees;
- Members of the public, suppliers or customers or other visitors to the Council.

Background

Section 196 of the *Local Government Regulation 2012* provides:

- The local government must prepare and adopt a policy about the local government's spending on entertainment or hospitality (an entertainment and hospitality policy).
- The local government may spend money on entertainment or hospitality only in a way that is consistent with the local government's entertainment and hospitality policy.

Examples of entertainment or hospitality—

- entertaining members of the public in order to promote a local government project;
- providing food or beverages to a person who is visiting the local government in an official capacity;
- providing food or beverages for a conference, course, meeting, seminar, workshop or another forum that is held by the local government for its councillors, local government employees or other persons;
- paying for a councillor or local government employee to attend a function as part of the councillor's or employee's official duties or obligations as a councillor or local government employee.

Policy Statement

1. Overall considerations

- a. Entertainment and hospitality expenditure incurred must be in the public interest or necessary to facilitate Council business.
- b. The amount spent on entertaining and hospitality must be reasonable having regard to the benefit to the Council or the public.
- c. Entertainment and hospitality expenditure must be procured in accordance with Council's Procurement Policy.
- d. Entertainment and hospitality expenditure which is deemed to be not reasonable or of a private nature, must be repaid to Council by the person incurring the expenditure.
- e. Entertainment and hospitality expenses may only be charged to a corporate credit card in accordance with Council's Credit Card Policy.

2. Alcohol

Council is not liable for the cost of alcoholic drinks at a function or event except:

- a. when alcohol is provided as inclusive of the fee for or is integral to attending a function, meeting or event
- b. for the reasonable cost of drinks with a meal as determined by the Chief Executive Officer, or
- c. when specifically approved by the Mayor or Chief Executive Officer.

Alcohol may only be provided at a Council organised function or event if it has been approved by the Mayor or Chief Executive Officer.

3. Training courses, meetings, events and functions

Council may pay the cost for a councillor or employee to attend an event or function as a Council representative including the cost of entertainment, meals and drinks.

Council may provide food and drinks for Council training courses, meetings, events or functions which extend over a normal meal period. Such refreshments are to be reasonable in relation to the purpose and nature of the event and the expected attendees.

Council may provide reasonable entertainment at public or Council functions at no cost to councillors or employees.

4. Reasonable and Appropriate

The following are examples of expenditure which are considered reasonable and appropriate:

- a. Civic functions such as citizenship ceremonies, Australia Day etc: Recognition of the importance of these function to the community.
- b. Employer reward and recognition presentations: Recognition of Council officers to reward outstanding achievement in the provision of services to the public. This may include official reward and recognition events, length of service presentations and officer farewells.
- c. Anzac Day and Remembrance Day: Recognition of the service of war veterans to the community.
- d. Condolences: For the death of a Councillor or Council officer or their immediate family. This is in recognition of service and a mark of respect to his/her family.

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- e. Visits by overseas delegates: These visits occur for cultural or economic development reasons and have the potential to increase investment in the Council area.
- f. Visits by government or official representatives: For visits from State or Federal members of parliament, Governor, Governor-General, defence forces etc.
- g. Annual Christmas celebration: Recognition and appreciation of Councillors and Council officers for their dedication and commitment to the provision of Council services to the public.
- h. Meetings within ordinary working hours: Recognition of the need to hold meetings away from the normal work place and/or which extend over normal meal breaks.
- i. Business Meals: Breakfast, Lunch or Dinner meeting between the Mayor, Councillors or Chief Executive Officer and official visitors, relevant business people or government officials.
- j. Associate persons expenditure: Only where specifically approved by Council, the Mayor or Chief Executive Officer are the entertainment and hospitality costs for associated persons (eg spouse or partner) to be met by the Council. In these instances, the Associate will be considered an official representative of the Council and will be expected to comply with Council's Code of Conduct.
- k. Other Hospitality Expenses: Other types of expenditure considered reasonable as official hospitality includes the provision of tea, coffee, sugar, milk, and morning or afternoon tea for official visitors and appropriate staff.
- l. Live entertainment: Recognition and support for theatre or music productions that visit the community.

5. Not reasonable and appropriate

Expenditure which is generally considered not to be reasonable and appropriate and are therefore to be treated as private expenditure are:

- a. Tips or gratuities
- b. An unofficial function at the private residence of a Councillor or employee
- c. Excessive per person food or drink costs.

Responsibilities:

Policy Owner: Chief Executive Officer
Operations Officers: Chief Executive Officer
Mayor

POLICY NAME: **Entertainment and Hospitality Policy**

POLICY NUMBER: **CG013**

ADOPTED: **TBC**

POLICY OWNER **Chief Executive Officer**

PURPOSE: To establish a framework for managing expenditure on entertainment and hospitality for councillors, employees and visitors.

1 SCOPE

This policy sets out the requirements for expenditure on entertainment and hospitality. For the purposes of this policy the following will be regarded as entertainment or hospitality:

- a) The provision of food or beverages;
- b) The provision of a performance; and
- c) Attendance at a function

Entertainment and hospitality expenditure may relate to:

- a) Councillors;
- b) Council employees; and
- c) Members of the public, suppliers or customers or other visitors to the Council.

2 POLICY OBJECTIVE

The objective of this Policy is to establish when expenditure for entertainment and hospitality may be reasonably and appropriately incurred by Council..

3 HEAD OF POWER

Local Government Act 2009 (Qld)

Local Government Regulation 2012 (Qld)

Fringe Benefits Assessment Act 1986 (Cth)

4 POLICY STATEMENT

4.1 Background

Section 196 of the *Local Government Regulation 2012* provides:

1. The local government must prepare and adopt a policy about the local government's spending on entertainment or hospitality (an entertainment and hospitality policy).
2. The local government may spend money on entertainment or hospitality only in a way that is consistent with the local government's entertainment and hospitality policy.

Examples of appropriate and reasonable entertainment or hospitality expenditure include:

- a) entertaining members of the public in order to promote a local government project;
- b) providing food or beverages to a person who is visiting the local government in an official capacity;
- c) providing food or beverages for a conference, course, meeting, seminar, workshop or another forum that is held by the local government for its councillors, local government employees or other persons; and
- d) paying for a councillor or local government employee to attend a function as part of the councillor's or employee's official duties or obligations as a councillor or local government employee.

4.2 Overall considerations

- a) Entertainment and hospitality expenditure incurred must be in the public interest or necessary to facilitate Council business.
- b) The amount spent on entertainment and hospitality must be reasonable having regard to the benefit to the Council or the public.
- c) Entertainment and hospitality expenditure must be procured in accordance with Council's Procurement Policy.
- d) Entertainment and hospitality expenditure which is deemed to be not reasonable or of a private nature, must be repaid to Council by the person incurring the expenditure.
- e) Entertainment and hospitality expenses may only be charged to a corporate credit card in accordance with Council's Credit Card Policy.

4.3 Alcohol

Council is not liable for the cost of alcoholic drinks at a function or event except:

- a) when alcohol is provided as inclusive of the fee for or is integral to attending a function, meeting or event
- b) for the reasonable cost of drinks with a meal as determined by the Chief Executive Officer (CEO), or
- c) when specifically approved by the Mayor or CEO.

Alcohol may only be provided at a Council organised function or event if it has been approved in advance by the Mayor or CEO.

4.4 Training courses, meetings, events and functions

Council may pay the cost for a councillor or employee to attend an event or function as a Council representative including the cost of entertainment, meals and drinks.

Council may provide sustenance for Council training courses, meetings, events or functions which extend over a normal meal period. Such refreshments are to be reasonable in relation to the purpose and nature of the event and the expected attendees.

Council may provide reasonable entertainment at public or Council functions at no cost to councillors or employees if it has been approved in advance by the Mayor or CEO.

4.5 Acceptable Entertainment and/or Hospitality Expenditure

The following are examples of expenditure which would be considered appropriate:

1. Civic and Public Functions

A service or function provided by Council for hosting and entertaining of:

- a) invited members of the public for promoting an initiative or project of Council; and
- b) government officials, dignitaries, or elected politicians from all levels of government visiting the local government area in an official capacity.

Included are citizenship ceremonies, community engagement activities, volunteers functions, hosting prospective senior staff, developers and investors, community organisations, media, and other significant community events.

2. Conference, Functions, Workshops, Meetings and Seminars

Approved attendance at a conference, function, course, meeting, seminar, workshop, or another forum that is:

- a) held by Council for its Councillors, employees, or other persons; or
- b) paid for a Councillor or Officer to attend a function as part of their official duties or obligations.

3. Sanctioned Social Functions

Approved social functions hosted by Council for its Councillors or employees. Included are annual Christmas parties and employer reward and recognition presentations for provision of services to the public, retirement functions, and functions in honour of a long-standing employee or elected member.

4.6 Inappropriate Entertainment and/or Hospitality Expenditure

Examples of inappropriate and unreasonable expenditure for entertainment and hospitality includes, but is not limited to:

- a) paying tips or gratuities;
- b) dinners/functions at the private residence of a Councillor or employee;
- c) stocking of alcohol (except where approved by the Mayor or CEO); and
- d) mini bar expenses.

4.7 Guiding Principles for Entertainment and Hospitality Expenditure

The following guiding principles apply for entertainment and hospitality expenditure:

- a) Councillors and employees incurring expenditure must be able to identify the benefit to the community and how the expenditure contributes to promoting Council's policy and strategic outcomes (that is, the expenditure must be justifiable).
- b) Approval from the relevant authorised officer should be sought before expenditure is incurred. Where this is not practical, reimbursement may be sought subject to the guiding principles of this policy.
- c) Private expenditure must not be paid by Council. Specific examples of private expenditure include tips or gratuities, paid functions at a private residence and excessive food and drink costs. Expenditure incurred by Council which is identified as being not reasonable and appropriate must be repaid to Council within ten (10) working days of being paid.
- d) Expenditure is to be approved by a Council employee who has the appropriate financial delegation and the expenditure is within budget for the financial year. In granting approval for expenditure, the relevant authorised officer must ensure that such expenditure complies with the principles of this policy.

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- e) Entertainment and hospitality for Council visitors, guests, and benefactors will typically take the form of meals and should be undertaken involving the minimum number of Councillors and employees who will be able to advance Council business by their attendance.
- f) The consumption of alcohol has social connotations and its provision has characteristics of entertainment. As representatives of Council, employees may consume alcohol only in moderation for the purposes of hospitality. Employees must be able to perform their duties in a safe manner in accordance with Council policy and the law.
- g) Purchases of alcohol on behalf of Council must be authorised by the CEO prior to the purchase being made.
- h) Spouse/partner entertainment, accommodation and hospitality costs will be met by Council in instances where the spouse/partner of a Councillor or staff member is invited by the Council or the CEO to attend an approved function.
- i) A corporate credit card may only be used to pay for entertainment and hospitality expenditure where such expenditure is consistent with this policy and payment by purchase order is not appropriate or possible.
- j) Any expenditure must comply with legal, financial, audit, and ethical requirements.

5 ASSOCIATED DOCUMENTS

HR005 – Code of Conduct Policy

BARCADDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item No: 3.2.4
Subject Heading: Community Donations – Requests for Assistance
Author and Title: Jenny Lawrence – District Manager Barcaldine, Amber Coulton – Acting District Manager – Aramac and Muttaborra
Classification: (if confidential)

Summary: The purpose of this report is to recommend funding for recent requests for funding assistance received from community organisations across the region.

Officer's Recommendation:

- 1. That Council agrees to provide financial assistance to the following organisations in accordance with Council's Community Grants Policy:**
- a) Muttaborra Community Development Association to the value of \$7,000 to support the delivery of Stage 2 of the Union Hole Camp Project.**
 - b) Barcaldine & District Development Society Incorporated to the value of \$3,223.00 to assist with payment of annual Public Liability Insurance.**
- 2. That Council notes the financial assistance provided to community organisations under officer delegation.**
-

Background

The following applications for assistance have been received and are being presented to Council for funding approval in accordance with Council's Community Grants Policy. Further details of the applications (as required) are provided in the report at appendix A.

Organisation	Event/Request	Amount	Decision/Comments
Muttaborra Community Development Association (MCDA)	Stage 2 – Union Hole Camp Project	Cash – \$7,000	Application endorsed – MCDA are contributing \$10,000 towards the project.
Barcaldine & District Historical Society Incorporated	Assistance with Public Liability Insurance to enable miniature train rides for children and visitors	Cash – \$3,223.00	Application endorsed – Council have been providing assistance over the past 13 years, enabling the Society to continue with the provision of miniature train days which is well attended by locals and tourists.

For Councillor reference, the following applications for assistance have been received and approved under officer delegation since 1 July 2024 in accordance with Council's Community Grants Policy.

BARCALDINE REGIONAL COUNCIL
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Organisation	Event/Request	Amount
Jericho Tourism Association	Jericho Bush Bash	\$1,010.50
Central West Aboriginal Corporation	NAIDOC Week Celebrations	\$760.00
Barcaldine Rodeo Association Incorporated	Annual Rodeo	\$400.00
Alpha Horse & Pony Club	Alpha Pony Club Annual Gymkhana	\$1,000.00
Alpha District Tourism & Development Association Incorporated	Annual Christmas Market	\$90.00
Kerryn Geltch	Loud Shirt Day	\$500.00
Barcaldine Bowls Club Incorporated	Fundraiser Prostate Cancer	\$500.00
Jericho State School Parent's and Citizen's Association	School Disco	\$128.00
Barcaldine Rifle Club Incorporated	Annual Prize Shoot	\$500.00
Jordan Valley Art & Craft Group Incorporated	Cent Sale	\$150.00
Muttaborra State School	Awards Night	\$368.00
Jericho State School	Awards Night	\$368.00
Barcaldine State School	Awards Night	\$500.00
Alpha State School Parent's and Citizen's Association	Colour Run	\$585.00
Emma Price	Muttaborra Town and Country Christmas Tree	\$500.00
Alpha Golf Club	Alpha Christmas Tree	\$750.00
Barrels 4 A Cause	Barrels 4 A Cause	\$655.00
Alpha Rodeo Association	Rodeo, Campdraft, Youth Campdraft Clinic	\$232.50
Barcaldine Amateur Swim Club Incorporated	Oasis Swimming Carnival	\$500.00
Barcaldine & District Historical Society	Public Liability Insurance	\$3,223.00
Alpha Show Society	Alpha Show	\$1,500.00
Jordan Valley Art & Craft Group Incorporated	Arts and Crafts	\$390.00
QCWA Alpha Branch	Daffodil Day	\$50.00

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AGENDA FOR GENERAL MEETING 19 MARCH 2025

Link to Corporate Plan

- Theme 1: Community – Provide facilities and support for travelling shows, exhibitions, sports and recreation.
- Theme 5: Governance – Continue listening to our communities to identify opportunities for improvement.

Consultation (internal/external)

- District Manager – Barcaldine
- Acting District Manager – Aramac and Muttaborra
- Acting Director Corporate and Financial Services

Policy Implications

Nil

Budget and Resource Implications

Council's 2024-25 budget includes funds for community donations/in-kind assistance. As at the end of February 2025, \$76k has actually been expended on cash donations, fee waivers and in-kind assistance, with approximately \$37k remaining for further funding allocations after accounting for cost overruns in community event and support budgets. Approving this application will reduce the remaining budget to \$30k.

Risk Management Implications

Nil

Asset Management Implications

Nil

Legal Implications

Nil

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Appendix A – Individual Application Details

**MUTTABURRA COMMUNITY DEVELOPMENT ASSOCIATION – UNION HOLE CAMP PROJECT
STAGE 2**

The Muttaborra Community Development Association (MCDA) has successfully completed Stage 1 of the Union Hole Camp Project with financial support from Council and Foundation for Rural and Regional Renewal funding. The community group are now progressing to Stage 2. The requested \$7,000 in cash (with MCDA contributing \$10,000) will be used to create cutout steel figures of men at the camp – on horses and bikes, as well as construct a steel-framed tent. Together, these elements will depict life in 1891 at the Union Camp.

The MCDA would also like to request permission to place the steel silhouettes beside the Shears that are already at the Union Camp (Stage 1 project) and along the road.

In its application the MCDA advised that the project will support local businesses – the design and silhouette cutouts will be locally sourced/laboured and as tourism plays a vital role in all western Queensland towns; by showcasing the unique history of the region, more visitors can be attracted and greater attention and interest to the region secured.

The MCDA also advised that increased tourism will further stimulate local business activity and contribute to the area's economic growth, while also promoting the historic Shearers Strike of 1891. This event saw up to 400 men camp at Union Hole (Muttaborra) before making their way to Barcaldine to participate in the strike, which played a pivotal role in shaping local history.



BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item No: 3.2.5
Subject Heading: Update to Fees and Charges
Author and Title: Tony Brett, Acting Director Corporate and Finance
Classification: (if confidential)

Summary: This report recommends changes to Council's fees and charges in response to advice from the Australian Taxation Office in relation to burial rights and an internal review of fees undertaken by the Community Care Services Team.

Officer's Recommendation: That Council adopt the updated Fees and Charges identified in Attachment 2 to reflect the Goods and Services Tax exemptions for burial rights and the amended Fees and Charges for Community Care Services.

Background

Council adopted its 2024–2025 Fees and Charges in June 2024. Section 262(3)(c) of the *Local Government Act 2009* allows Councils the power to charge for services and facilities. Fees and Charges may be amended by Council resolution at any time.

Australian Taxation Office (ATO) Goods and Services Tax (GST) Determination on Burial Rights

From time to time, the ATO issues GST Determinations under the *Taxation Administration Act 1953*. These determinations clarify how GST laws apply to specific situations and provide guidance on technical aspects of GST, ensuring businesses and individuals understand their obligations and entitlements. The GST determinations are legally binding in that they represent the official position of the ATO on specific and detailed matters and can be relied upon by taxpayers as the authoritative interpretation of the GST legislation. The ATO published a Goods and Services Tax Determination (GSTD 2024/2) in December 2024 in relation to cemetery operations entitled: 'Is the supply of a burial right in respect of a public cemetery subject to GST?'.

The GST Determination provides the following clarification and direction:

1. The supply of a burial right in a public cemetery operated by a local, state or territory government, including burials and the interment of cremated remains in cremated gardens or memorials is not subject to GST.
2. Public cemeteries must ensure their updated fees and charges correctly exclude GST for cremation memorials and burial rights. Failing to do so would conflict with the ATO's guidelines.
3. Funeral directors facilitating the supply of burial rights in public cemeteries must not impose GST on those supplies, regardless of whether they act as agents. The public cemetery is considered the supplier and the supply of burial rights is not subject to GST.

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4. The final determination will take effect from 4 December 2024 and not be applied retrospectively.
5. There is no requirement in GST law for a supplier to refund a recipient of a supply with overcharged GST. A customer can request a supplier to refund the overcharged GST, however this is a private contractual matter between the supplier and customer.
6. GST will still apply to associated services and items such as digging the grave; the placement of ashes, plaques and headstones, reopening graves and similar burial related tasks.

To align with the ATO's determination, Council needs to review and update its fees and charges to ensure GST is correctly applied or exempted as required. The ATO understands that it takes time to update invoicing practices and contracts. The ATO expects this determination to be implemented within three months of the publication. See Attachment 1 with current fees and charges and proposed fees and charges that align with the ATO's determination.

The two fees impacted are 'Private Grave Reservation' and 'Reservation for Columbarium'. Both fees are currently \$30.00 including GST. It is proposed to leave the fees at \$30.00 and update them to be GST exempt.

Review of Community Care Services Fees and Charges

Community Care Services staff have recently reviewed the fees relating to the Commonwealth Home Support Program. The review identified that a number of fees included in the schedule related to grant funding provided directly for the services and therefore are not fees which Council can set and they do not belong in Council's Register. Other fees such as transportation do not reflect the different levels of service provided to clients and therefore additional fees have been recommended. At present, all client travel is charged at a flat rate of \$29.00 per trip and it is proposed to introduce new fees that differentiate between longer and shorter trips. Consideration has been given to the client's ability to pay and as such the fees remain low. Attachment 1 lists the fees, the recommended changes and comments on the changes. The changes to the fees will be communicated to impacted clients directly.

Link to Corporate Plan

Theme 5: Governance

- Develop systems to better inform investment decisions (including return and whole of life costs)
- Continue listening to our communities identify opportunities for improvement
- Continue reviewing policies and strategic plans for relevancy and currency.

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Consultation (internal/external)

- Acting Director Corporate and Financial Services
- Acting Finance Manager
- Manager People and Culture
- Senior Community Care Coordinator
- Senior Community Care Services Administration Officer

Policy Implications

Nil

Budget and Resource Implications

The changes to the fees and charges will result in a small increase in overall revenue.

Risk Management Implications

Not accounting for GST correctly will give rise to compliance issues and additional scrutiny from auditors, the ATO and other regulatory bodies. The recommended changes ensures that Council is compliant with the ATO direction and customers are charged correctly.

Asset Management Implications

Nil

Legal Implications

The changes to the Burial Rights is required to comply with GST legislation.
Section 262(3)(c) of the *Local Government Act 2009* allows councils the power to charge for services and facilities.

Attachment 1 – Changes to Community Care Services Fees

AGED CARE	Unit	GST	2024/2025	Updated Fee 2024/25	Comment
Commonwealth Home Support Program					
Case Management - CHSP	per hour	Exempt	83.00	Remove	Covered by grant funding
Case Management - Client Contribution	per hour	Exempt	Nil	Remove	Covered by grant funding
Client Care Coordination - CHSP	per hour	Exempt	67.00	Remove	Covered by grant funding
Client Care Coordination - Client Contribution	per hour	Exempt	Nil	Remove	Covered by grant funding
Domestic Assistance - CHSP	per hour	Exempt	68.00	Remove	Covered by grant funding
Domestic Assistance - Client Contribution	per hour	Exempt	10.00	10.00	No change
Personal Care - CHSP	per hour	Exempt	68.00	Remove	Covered by grant funding
Personal Care - Client Contribution	per hour	Exempt	10.00	10.00	No change
Social Support - Individual - CHSP	per day	Exempt	69.00	Remove	Covered by grant funding
Social Support - Individual - Client Contribution	per day	Exempt	10.00	10.00	Update to 'per hour'
Social Support - Group - CHSP	per package	Exempt	34.00	Remove	Covered by grant funding
Social Support - Group - Client Contribution	per package	Exempt	Nil	Nil	No change
Nursing - CHSP	per hour	Exempt	122.00	Remove	Covered by grant funding
Nursing - Client Contribution	per hour	Exempt	10.00	10.00	No change
Home Maintenance	per hour	Exempt	83.00	Remove	Covered by grant funding
Home Maintenance – Client Contribution	per callout	Exempt	22.00	20.00	No change
Lawn mowing and whippersnipping – Client Contribution	per callout	Exempt	New	10.00	New fee
Transport - Car Return	per round trip	Exempt	69.00	Remove	Covered by grant funding
Transport - Car Return	per round trip	Exempt	29.00	Remove	Replaced with new fee
Transport - Bus Return	per round trip	Exempt	69.00	Remove	Covered by grant funding
Transport - Bus Return	per round trip	Exempt	29.00	Remove	Replaced with new fee
Transport (within town of residence) - Client Contribution	per round trip	Exempt	New	10.00	New fee to reflect lower cost of local transport

AGED CARE	Unit	GST	2024/2025	Updated Fee 2024/25	Comment
Transport (Alpha to Barcaldine, Jericho to Alpha, Aramac to Barcaldine, Muttaborra to Aramac) - Client Contribution	per round trip	Exempt	New	29.00	New fee for transport within the Region to centres that clients often travel to
Transport (Medical Appointments Only - Alpha to Emerald, Muttaborra to Longreach, Aramac to Longreach, Barcaldine to Longreach) - Client Contribution	per round trip	Exempt	New	29.00	New fee for transport to other Regional centres that clients often travel to
Meals	per meal	Exempt	7.00	Remove	Covered by grant funding
Meals - Client Contribution	per meal	Exempt	10.00	10.00	No change
Medi-Alert Monitoring	per month	Exempt	22.00	29.49	Fee updated to reflect current costs
Disability Access Ramp Hire	per week	Exempt	22.00	22.00	No change
Consumables		Inclusive	At Cost	At cost	No change
Care Service - Carer travel outside of town area	per hour	Inclusive	5.50	5.50	Changed the name of the fee to clarify that this is for the cost of carer travel outside of town areas

Attachment 2 – Updated Fees and Charges

Cemetery	Unit	GST	2024/25	Type of Fee	Legal Source
Private Grave Reservation	per plot	Exempt	30.00	Commercial	LGA 2009 Section 262(3)(c)
Reservation for Columbarium		Exempt	30.00	Commercial	LGA 2009 Section 262(3)(c)

AGED CARE	Unit	GST	2024/25	Type of Fee	Legal Source
Commonwealth Home Support Program					
Domestic Assistance - Client Contribution	per hour	Exempt	10.00	Commercial	LGA 2009 Section 262(3)(c)
Personal Care - Client Contribution	per hour	Exempt	10.00	Commercial	LGA 2009 Section 262(3)(c)
Social Support - Individual - Client Contribution	per hour	Exempt	10.00	Commercial	LGA 2009 Section 262(3)(c)
Social Support - Group - Client Contribution	per package	Exempt	Nil	Commercial	LGA 2009 Section 262(3)(c)
Nursing - Client Contribution	per hour	Exempt	10.00	Commercial	LGA 2009 Section 262(3)(c)
Home Maintenance – Client Contribution	per callout	Exempt	20.00	Commercial	LGA 2009 Section 262(3)(c)
Lawn mowing and whippersnipping – Client Contribution	per callout	Exempt	10.00	Commercial	LGA 2009 Section 262(3)(c)
Transport (within town of residence) - Client Contribution	per round trip	Exempt	10.00	Commercial	LGA 2009 Section 262(3)(c)
Transport (Alpha to Barcaldine, Jericho to Alpha, Aramac to Barcaldine, Muttaborra to Aramac) - Client Contribution	per round trip	Exempt	29.00	Commercial	LGA 2009 Section 262(3)(c)
Transport (Medical Appointments Only - Alpha to Emerald, Muttaborra to Longreach, Aramac to Longreach, Barcaldine to Longreach) - Client Contribution	per round trip	Exempt	29.00	Commercial	LGA 2009 Section 262(3)(c)
Meals - Client Contribution	per meal	Exempt	10.00	Commercial	LGA 2009 Section 262(3)(c)
Medi-Alert Monitoring	per month	Exempt	29.49	Commercial	LGA 2009 Section 262(3)(c)
Disability Access Ramp Hire	per week	Exempt	22.00	Commercial	LGA 2009 Section 262(3)(c)
Consumables		Inclusive	At cost	Commercial	LGA 2009 Section 262(3)(c)
Care Service - Carer travel outside of town area	per hour	Inclusive	5.50	Commercial	LGA 2009 Section 262(3)(c)

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item No: 3.2.6
Subject Heading: Accounts Receivable Write Off Request
Author and Title: Michael Shave, Acting Director Corporate and Financial Services
Classification: (if confidential)

Summary: This report recommends the write off of an old debt balance considered impractical to recover.

Officer's Recommendation: That Council approves the write off of the amount of \$20,000.02 relating to the balance of invoice 31522, date 10 April 2013.

Background

Council is in the process of reviewing and improving its accounts receivable management. As part of this process a number of old debts are being reviewed to assess the need to either instigate collection measures or consider writing off the debts as unrecoverable.

Council's Rates and Debt Recovery Policy provides guidance regarding debt write off delegations, with the Chief Executive Officer or Director Corporate and Financial Services authorised to write off debts owing up to \$5,000.00; where those debts are deemed to be unrecoverable. Anything above this amount must be recommended to Council for decision.

An outstanding balance of \$20,000.02 remains as a receivable in Council's Practical financial system. This balance relates to invoice 31522, issued to GVK Hancock Coal Pty Ltd in 2013 relating to a \$200k contribution towards digital television provision in Alpha and Jericho. Discussions with staff and a review of the debtor file does not provide any information regarding why the balance has remained unpaid for so long.

Given the age of the debt and the statute of limitations provisions that apply to the collection of debts (i.e. generally within six years), it is recommended that the debt be formally written off. The debt has previously had a bad debt provision applied, which means that the write off will not impact Council's operating position.

Link to Corporate Plan

Theme 5: Governance – Council risks, resources, assets and finances are well managed.

Consultation (internal/external)

- Acting Director Corporate and Financial Services
- Acting Finance Manager
- Finance Officer Aramac

BARCALTINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Policy Implications

Nil

Budget and Resource Implications

Nil – the amount has previously been included in Council's bad debt provision balance.

Risk Management Implications

Effective receivable management reduces the risk of bad debts being realised and loss of revenue and cash flow for Council and the community.

Asset Management Implications

Nil

Legal Implications

Nil

BARCALDINE REGIONAL COUNCIL

AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item No: 3.2.7
Subject Heading: Memorandum Of Understanding Endorsement
Author and Title: Paula Coulton, Acting District Manager – Aramac and Muttaborra
Classification: (if confidential)

Summary: The Barcaldine Regional Council is a part of the Northern Queensland (NQ) Regional Dry Tropics Group. They are seeking Council's support in endorsing the Memorandum of Understanding (MOU) between NQ Regional Dry Tropics and North Queensland Regional Organisation of Councils (NQROC). This MOU formalises the partnership between NQ Dry Tropics and NQROC. The purpose of the partnership is for the Burdekin Regional Pest Management Group to act as a technical advisory group to the NQROC, for regional pest management issues.

Officer's Recommendation: That Council agrees to support the Memorandum of Understanding between NQ Dry Tropics and North Queensland Regional Organisation of Councils.

Background

NQ Dry Tropics is a community based, not-for-profit organisation supporting people and communities to sustainably manage natural resources in the Burdekin region. The north eastern end of Barcaldine Regional Council is classed as NQ Dry Tropics, therefore Council has been working with NQ Dry Tropics for ten years.

NQROC is a collaborative organisation representing five member councils in the north, including the Burdekin Shire Council, Charters Towers Regional Council, Hinchinbrook Shire Council, Palm Island Aboriginal Shire Council and Townsville City Council.

The MOU between the NQROC and NQ Dry Tropics (on behalf of the Burdekin Regional Pest Management Group) has been drafted in line with the actions recommended during the latest meeting on 14 February 2025.

Barcaldine Regional Council is a member organisation and has been asked to review the draft agreement and formally approve in writing of support for the MOU.

Link to Corporate Plan

Theme 4: Economy – Continue to advocate for funding to support weed and pest eradication programs.

Consultation (internal/external)

Alpha Rural Lands Officer and Regional Pest Management Group

Policy, Budget and Resource Implications – Nil

BARCADDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item No: 3.2.8
Subject Heading: Barcaldine Returned Services League Building – Lease Agreement
Author and Title: Daniel Bradford, Chief Executive Officer
Classification: (if confidential)

Summary: Officers are seeking approval from Council to enter into a lease with the Barcaldine Returned Services League (RSL) Sub-Branch for their building located at 74 Ash Street, Barcaldine. This building will be used by the Country Universities Centre and Council. This offers a unique opportunity for the region to provide a quality study hub for our local students, with a partnership between Barcaldine RSL Sub-Branch, Country Universities Centre Remote Area Planning and Development Central Western Queensland and Barcaldine Regional Council.

Officer's Recommendation: That Council:

- 1. Agree to enter into a commercial lease agreement between Barcaldine Regional Council and Barcaldine RSL Sub- Branch for 74 Ash Street, Barcaldine Qld 4725 to the value of \$6,000 per year plus outgoings, on a five-year lease arrangement and**
- 2. Authorise the Chief Executive Officer to finalise negotiations and sign the agreement on behalf of Council.**

Background

The Country Universities Centre (CUC) Remote Area Planning and Development (RAPAD) Central Western Queensland has successfully obtained funding under the Commonwealth Regional University Study Hub Program to establish and operate a facility in Barcaldine. Community concern has been raised by the use of The Globe as the facility due to its impact on some events at the facility throughout the year. Further impacts included building works needed to establish the CUC at The Globe which needed to be funded by Council.

Alternative buildings have been considered and the RSL building was identified as a suitable option. The facility lends itself much more for a study facility with office space and central location. Building works are minor and the proximity to the Council office is advantageous. The building will be able to be used by Council for office space as well which will alleviate pressure in the corporate office and the depot. The facility does offer all ability access, toilet and kitchen facilities – while these were available at The Globe, the arrangements were not really ideal.

The lease agreement is based on a standard commercial lease arrangement which will see Council leasing the building and then taking care of outgoings such as rates, utilities, general building upkeep and maintenance.

BARCADDINE REGIONAL COUNCIL
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Link to Corporate Plan

Theme 5: Governance – Continue to listen to our communities to identify opportunities for improvement.

Consultation (internal/external)

- CUC Manager
- District Manager Barcaldine

Policy Implications

Nil

Budget and Resource Implications

The funding for the CUC is additional revenue for Council. This amount will contribute towards the cost of the lease. The initial outlay to establish the CUC in this facility is expected to be much less at the RSL than at The Globe. There are ongoing fees such as rates and general maintenance, however these costs are expected to be minimal.

Risk Implications

There is limited risk for Council in this agreement. Council is taking on an additional building that is in relatively good condition.

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item Number: 3.3.1
Subject Heading: Financial Performance Report
Author and Title: Michael Shave, Acting Director Corporate and Finance
Classification: (if confidential)

Summary: Section 204 of the Local Government Regulation 2012 requires the Chief Executive Officer to prepare a finance report to present at each monthly meeting of the local government. The financial report must state the progress that has been made in relation to the local government's budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.

The purpose of the report is to meet legislative requirements and promote good financial governance by presenting the Council's budget performance for the eight months through to 28 February 2025.

Officer's Recommendation: That Council receives the report by the Acting Director Corporate and Finance relating to the February year-to-date financial performance against budget.

Background

Council adopted its 2024-2025 Budget in June 2024, with a subsequent budget review endorsed by Council at its November general meeting. A further budget review has been prepared and is included separately in this month's meeting agenda.

This report outlines Council's year-to-date (YTD) revenue, expenditure and cash position at 28 February 2025. YTD performance against the current budget (Budget Review 1) remains positive with operating revenues outperforming forecast, however operating expenditure remains higher than YTD budget and will need monitoring.

Capital revenues are below forecast with capital expenditure also below forecast due to Department of Transport and Main Roads (TMR) and flood recovery operational works impacting on the timing of capital project delivery.

February 2025 YTD Financial Performance Summary					
	YTD Actual (\$,000)	YTD Budget (BR1) (\$,000)	Variance (\$,000)	Variance %	Status
Operating Revenue	35,727	34,714	1,013	3%	On track
Operating Expenses	35,171	33,861	1,310	4%	Watch

BARCALDINE REGIONAL COUNCIL
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Operating Result	556	854	(298)	(35%)	Watch
Capital Revenue	890	5,525	(4,635)	(84%)	Watch
Capital Expenditure	3,009	10,480	(7,471)	(71%)	Watch

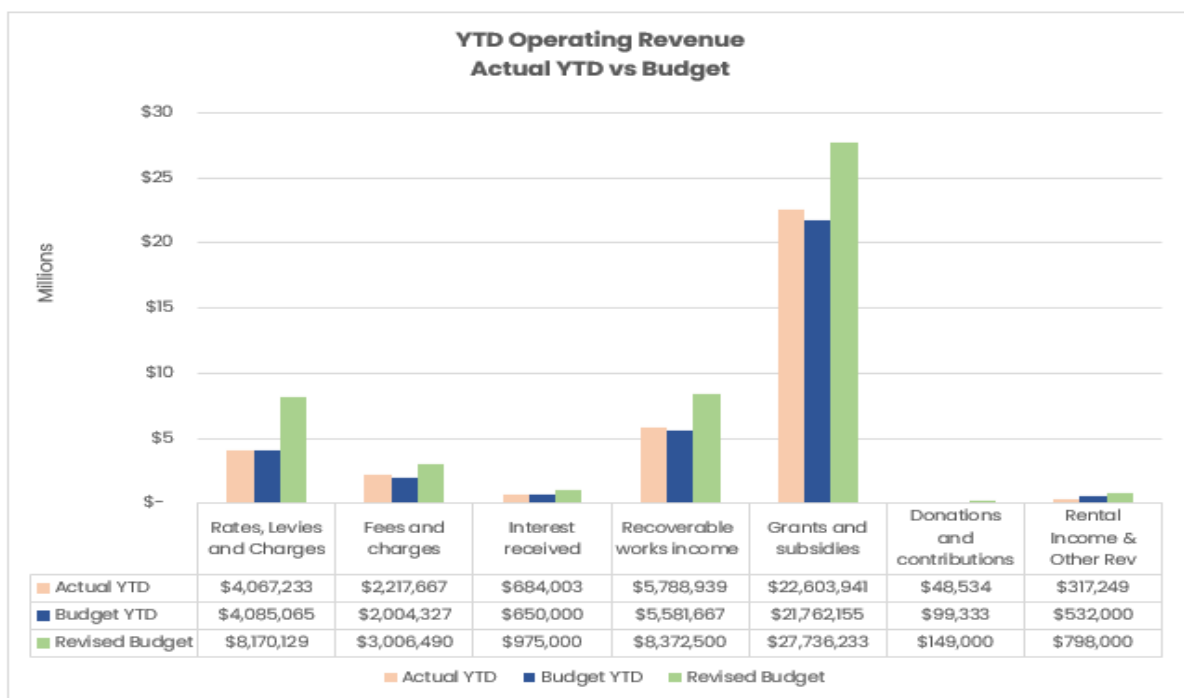
Financial statements including Statement of Income and Expenditure, Statement of Financial Position (balance sheet) and Statement of Cash Flows are included as attachments as further information for Council.

Operating Revenue (YTD Benchmark 66.7% - 8 months through the financial year)

Council has received 73% (\$35.7 million) of its operating revenue budget (\$49.2 million) as at 28 February 2025. Commentary on each revenue category is provided below:

Revenue Category	Summary	Comments
Rates, Levies and Charges	\$4.1 million (50%) of the annual budget of \$8.2 million has been earned	Rates for the second rating period will be issued in March 2025. Rate arrears collection to progress.
Fees and Charges	\$2.2 million (74%) of the annual budget of \$3 million has been earned	Community Care revenue ahead of YTD budget by \$518k (offset entirely by additional expenditure).
Rental Income	\$293k (40%) of the annual budget of \$728k has been earned	Rent for Council staff housing is below YTD budget. Internal allocations to be determined and posted.
Interest Received	\$684k (70%) of the annual budget of \$975k has been earned	On track – to be monitored as interest is likely to reduce as cash is spent on operating and capital works.
Recoverable Works Income	\$5.8 million (69%) of the annual budget of \$8.4 million has been earned	Recoverable Works income is on track. RMPC and state flood works claim of \$1 million have been made in early March.
Grants, Subsidies, Contributions	\$22.6 million (81%) of the annual budget of \$27.9 million has been earned	Operating grants and subsidies revenue is currently ahead of budget due to the 85% prepayment of the Financial Assistance Grant in July 2024.
Other Revenue	\$24k (34%) of the annual budget of \$70k has been earned	Minor income associated with insurance claims and refunds is slightly behind budget.

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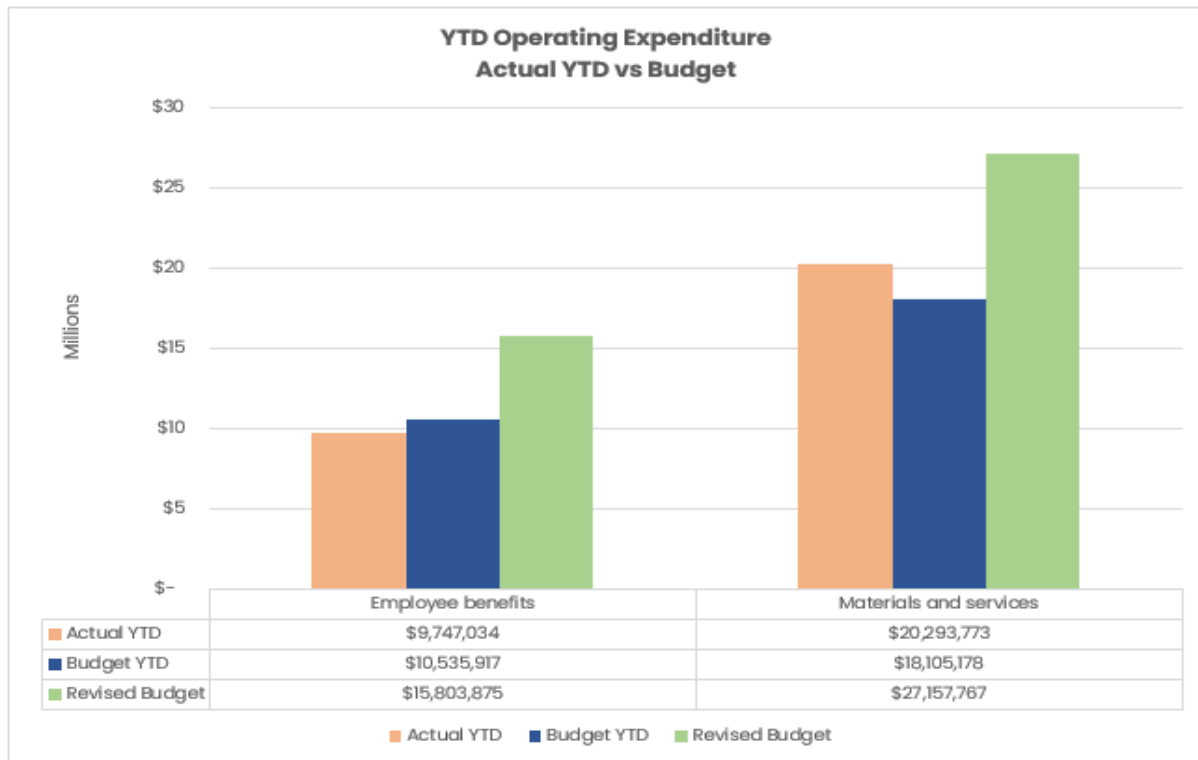


Operating Expenditure (YTD Benchmark 66.7 – 8 months through the financial year)

Actual operating expenditure is currently 69% (\$35.2 million) of the full year budget (\$50.8 million). Detailed commentary for each expenditure category is provided below:

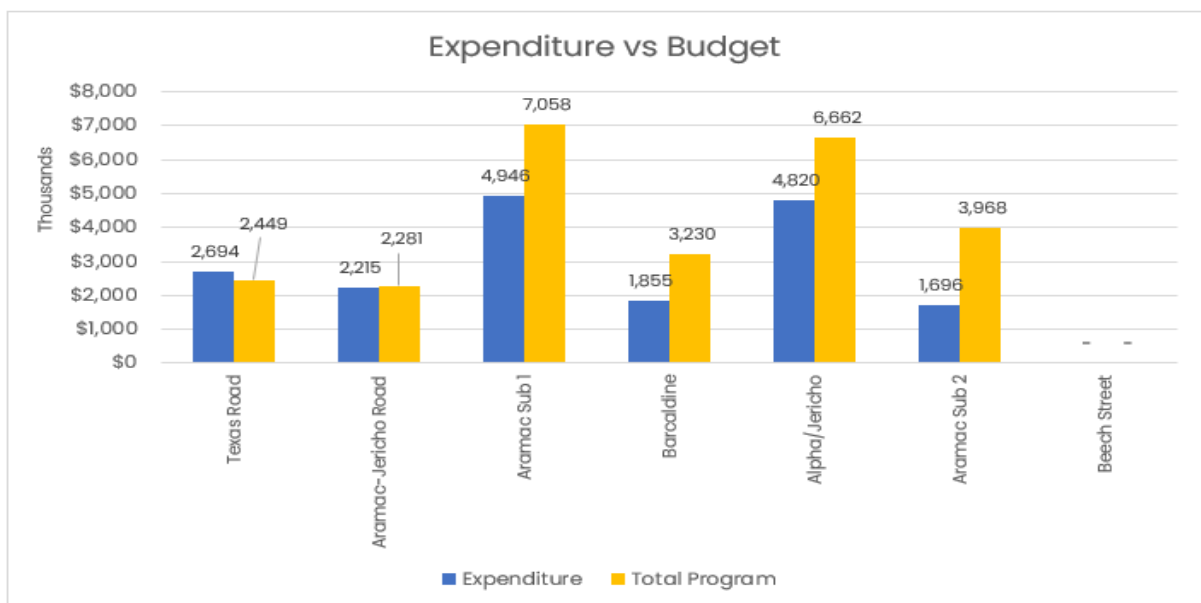
Expenditure Category	Summary	Comments
Employee Benefits	\$9.7 million (62%) of the annual budget of \$15.8 million has been spent	Employee costs are below budget due to the timing of filling vacant positions. Contractors are being utilised in lieu of staff in some areas to maintain service delivery.
Materials and Services	\$20.2 million (74%) of the annual budget of \$27.2 million has been spent	Materials and services associated with state road works (TMR, RMPC) are currently above budget due to both project variations and the timing of project delivery and will be addressed in budget review 2. Other material budget variances are associated with community care, parks, public amenities, swimming pools, building services, cemeteries, water and sewerage, showgrounds and fleet (above YTD budget) and town streets and rural roads maintenance (below YTD budget).
Finance Costs	\$33k (53%) of the annual budget of \$60k has been spent	On track – related to the timing of QTC debt payments.
Depreciation	\$5.2 million (67%) of the annual budget of \$7.8 million has been spent	On track.

BARCALDINE REGIONAL COUNCIL **AGENDA FOR GENERAL MEETING 19 MARCH 2025**

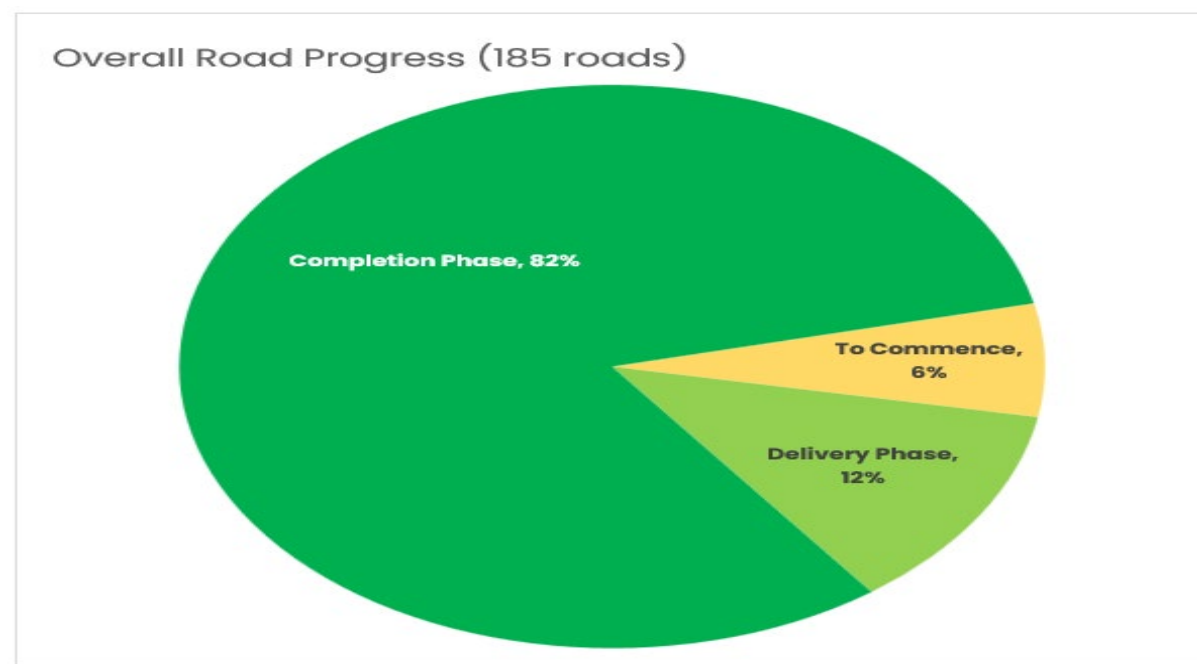


Flood Recovery Works – Council Road Network

Below is a financial and delivery summary of the 2023 flood recovery works program. Of the total program budget of \$46.7 million, expenditure of \$18.2 million has been incurred, with Texas Road and Aramac-Jericho work packages completed, with acquittals to be lodged with the Qld Reconstruction Authority (QRA). Of the 185 roads under the program, 151 are complete, with the remaining 34 roads in either delivery phase or to commence delivery.



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Other Relevant Service Activities

State Road Network	Revenue		%	Expenditure		%
	Actual	Current Budget		Actual	Current Budget	
Road construction contracts	\$3,514,936	\$3,000,000	117%	\$3,377,364	\$2,900,000	116%
Note: Barcaldine – Aramac Road Widening Contract.						
RMPC	\$1,467,093	\$4,000,000	37%	\$2,487,006	\$3,850,000	65%
Note: \$750k of works accrued to 23-24 revenue. \$600k of revenue received post 29 February. Internal audit underway to interrogate 2022/23 and 2023/24 for potential back claims.						
TMR Flood Damage	\$-	\$100,000		\$486,396	\$100,000	486%
Note: Relates to contract CN-22375. Claim of \$408K invoice in March 2025. A final variation claim to be negotiated with TMR once the project is finalised.						
Total	\$4,369,872	\$7,100,000	62%	\$5,267,980	\$6,850,000	77%

Community Donations Expenditure	Actual	YTD Budget	Current Full Year Budget
Aramac	\$16,556		
Barcaldine	\$6,273		
Alpha	\$20,231		
Regional	\$32,953		
Total	\$76,014	\$106,458	\$330,000

Note: Total budget \$330,000 – however \$147,500 of the budget relates to one donation and is considered committed.

BARCALDINE REGIONAL COUNCIL

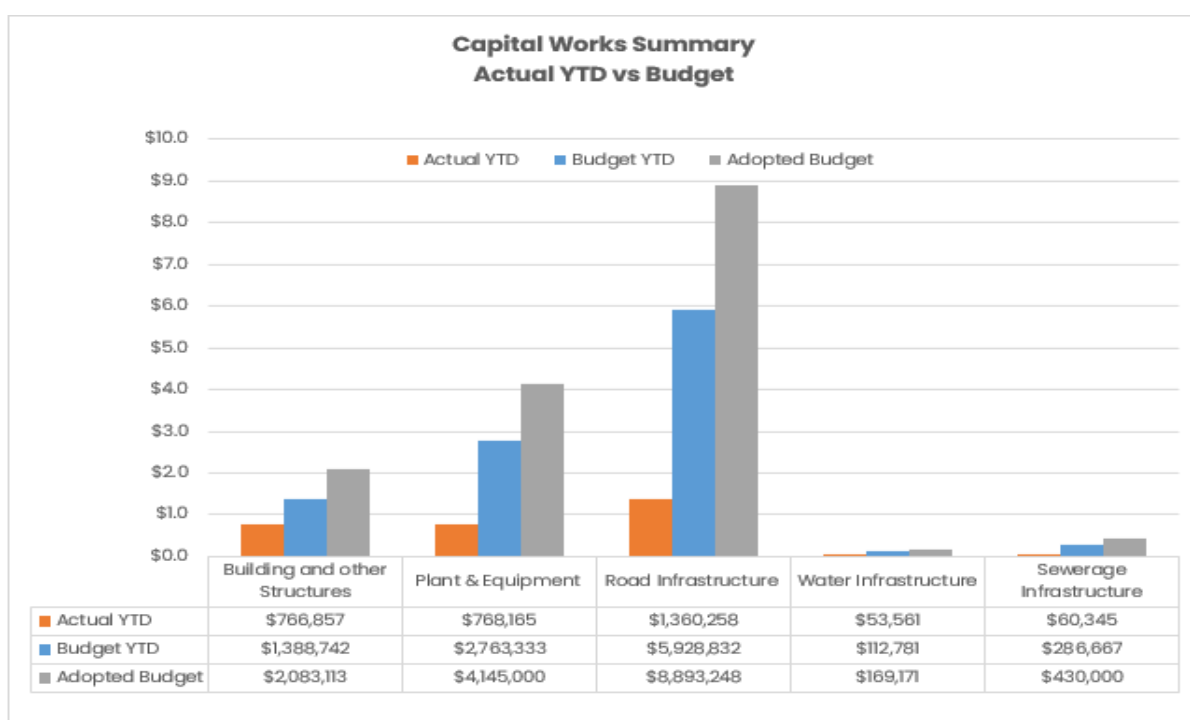
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Capital Revenue

YTD capital revenue of \$0.9 million received comprises of capital grants relating to various grant funded infrastructure projects. Note that the timing of capital grant receipts are generally dependent on grant conditions and also the timing of capital works delivery, which can impact comparisons to YTD budget.

Capital Works

January YTD capital expenditure is \$3 million compared to the YTD budget of \$10.5 million and full year budget of \$15.7 million (19% of full year budget spent). The capital works budget will be reviewed as part of budget review 2 with proposed projects based on both the timing of works delivery and affordability.



Cash Management and Investment Performance

Total cash on hand at the end of January was \$14.6 million, a decrease of \$3.2 million from February 2025. Included in this balance are funds held in for restricted purposes (e.g. unexpended grant funds). Cash flows in March should improve as rates notices are issued and TMR claims are paid.

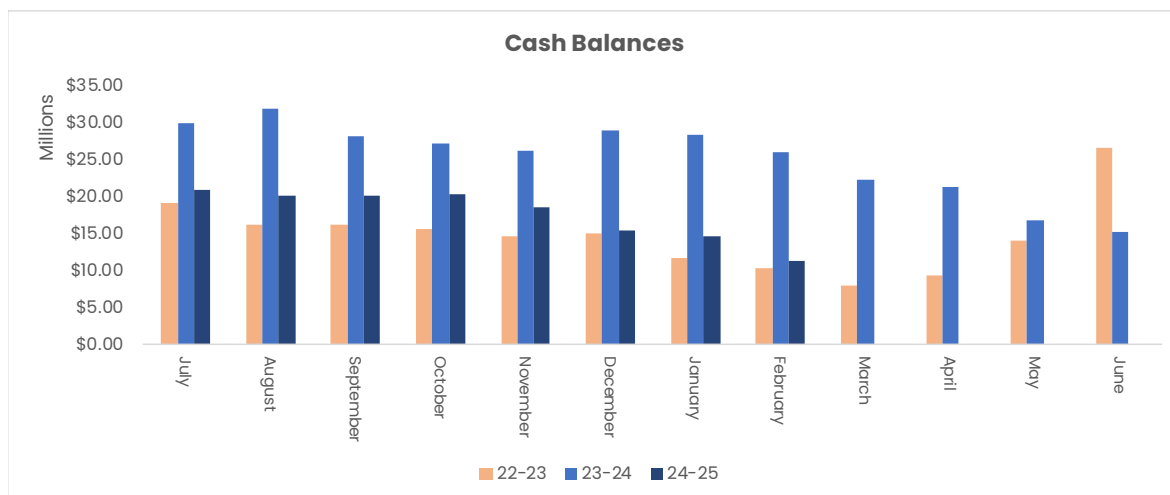
BARCALDINE REGIONAL COUNCIL

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Cash Position as at 28 February 2025

Cash at Bank

		Feb-25	Jan-25
Operating Accounts- BOQ	\$	279,163	\$ 186,774
QTC Investments Acc	\$	11,103,209	\$ 14,441,604
	\$	11,382,372	\$ 14,628,378



Financial Sustainability - Cash Expense Coverage

The Unrestricted Cash Expense Cover Ratio is a financial sustainability measure that estimates the unconstrained liquidity available to Council to meet its ongoing and emergent financial demands. The target is measured in terms of months of cash available, with the state government requiring Council to have a minimum of four months unrestricted cash cover available to ensure that it has appropriate short-term working capital and can meet any unexpected financial commitments as they may arise.

As at the end of January, Council has a **cash expense cover ratio of 2.2 months**, representing \$7.8 million in unrestricted cash. The restricted cash component of the current cash balance (\$3.7 million) is primarily made up of advance funding from the QRA relating to Flood Damage packages for the Aramac, Alpha and Barcaldine region. Finance will be closely monitoring Council liquidity to ensure that short term financial sustainability risk can be managed.

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Month	Cash	Restricted	Unrestricted	Operating Expenses excl Depreciation & Finance Costs YTD	Ratio (Months)
Jul-24	\$22,324,331	\$14,334,971	\$7,989,360	\$4,215,058	1.90
Aug-24	\$20,185,535	\$12,903,720	\$7,281,814	\$6,534,228	2.23
Sep-24	\$20,134,009	\$11,652,392	\$8,481,616	\$10,016,361	2.54
Oct-24	\$20,290,024	\$10,342,791	\$9,947,232	\$14,490,727	2.75
Nov-24	\$18,616,257	\$8,821,541	\$9,794,715	\$19,031,350	2.57
Dec-24	\$15,406,829	\$6,109,343	\$9,297,486	\$22,952,466	2.43
Jan-25	\$14,628,378	\$5,447,958	\$9,180,420	\$25,423,574	2.56
Feb-25	\$11,382,372	\$3,656,126	\$7,726,247	\$29,960,690	2.16

Note: A higher unrestricted cash expense cover ratio indicates that a council has sufficient free cash available to contribute to the cost of future planned and unplanned expenditures such as infrastructure investment or disaster recovery. An excessively high ratio may be indicative of cash hoarding, poor cash management, or large upcoming capital investment requirements.

A low ratio suggests limited unconstrained liquidity available to council to use for capital investment or in an emergency. For councils with efficient cash management practices and strong borrowing capacity, this is not a concern. Where a council also has a negative operating cash ratio, a very low or negative unrestricted cash expense cover ratio is an indicator of potential solvency concerns.

Link to Corporate Plan

Theme 5: Governance – We will have a safe, engaged, proud and performing council and workforce that is inclusive, innovative, ethical and trusted by all levels of government.

Consultation

Acting Director Corporate and Financial Services

Policy Implications

Nil

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Budget and Resource Implications

There are a number of matters highlighted in this report which can have an impact on the overall financial position and sustainability of Council.

Risk Management Implications

Regular monitoring of financial performance against budget assists with understanding any emergent financial opportunities and risks that may impact Council's ongoing financial sustainability.

Asset Management Implications

Nil

Legal Implications

This report is a requirement as set out in the Local Government Regulation 2012.

Attachments – Financial Statements

BARCALDINE REGIONAL COUNCIL
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YTD Benchmark 66.7%

Statement of Income and Expenditure as at 28 February 2025

	YTD Actual	YTD Budget (BR1)	Variance			Current Budget (BR1)	Budget Earned / Spent
	\$'000	\$'000	\$'000	%		\$'000	%
Operating Revenue							
Rates, Levies and Charges	4,067	4,085	(18)	(0%)		8,170	50%
Fees and Charges	2,218	2,004	214	11%	▲	3,006	74%
Rental Income	293	485	(192)	(40%)	▼	728	40%
Interest Received	684	650	34	5%	▲	975	70%
Recoverable Works Income	5,789	5,582	207	4%		8,373	69%
Grants, Subsidies, Contributions	22,652	21,861	791	4%		27,885	81%
Other Revenue	24	47	(23)	(49%)	▼	70	34%
Total Operating Revenue	35,727	34,714	1,013	3%		49,207	73%
Operating Expenses							
Employee Benefits	9,747	10,535	(788)	(7%)	▼	15,803	62%
Materials and Services	20,214	18,105	2,109	12%	▲	27,158	74%
Finance Costs	33	40	(7)	(18%)	▼	60	55%
Depreciation	5,177	5,180	(3)	(0%)		7,770	67%
Total Operating Expenses	35,171	33,861	1,310	4%		50,791	69%
Operating Surplus / (Deficit)	556	854	(298)	(35%)	▼	(1,584)	
Capital Revenue and Expenses							
Capital Revenue	890	5,525	(4,635)	(84%)	▼	8,288	11%
Capital Expenses	26	31	(5)	(15%)	▼	46	57%
Net Capital Income/(Loss)	916	5,495	(4,640)	(84%)	▼	8,242	
Net Result	1,472	6,348	(4,938)	(78%)	▼	6,658	

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Statement of Financial Position as at 28 February 2025

	<i>Dec-24</i>	<i>Jan-25</i>	<i>Feb-25</i>	<i>Monthly Movement</i>	<i>Current Budget (BR1)</i>
	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>	<i>\$'000</i>
Current Assets					
Cash	15,407	14,628	11,382	(3,246)	6,027
Receivables	1,818	1,254	1,383	129	2,908
Inventories	555	552	540	(12)	413
Contract Assets	839	554	564	10	766
Other	429	103	257	154	
	19,048	17,091	14,126	(2,965)	10,114
Non-Current Assets					
Property, plant & equipment	420,335	419,583	418,936	(647)	437,736
Capital works in progress	8,783	8,888	9,040	152	
Right of use assets	522	522	522	-	
	429,640	428,993	428,498	(495)	437,736
Total Assets	448,688	446,084	442,624	(3,460)	447,850
Current Liabilities					
Trade and other payables	72	178	312	134	1,945
Contract Liabilities	6,109	5,448	3,656	(1,792)	2,282
Borrowings	281	281	281	-	549
Provisions	3,311	3,098	3,154	56	3,149
Lease Liabilities	295	295	295	-	295
	10,068	9,300	7,698	(1,602)	8,220
Non-Current Liabilities					
Borrowings	1,780	1,780	1,780	-	1,231
Provisions	734	734	734	-	780
Lease Liabilities	230	230	230		230
	2,744	2,744	2,744	-	2,241
Total Liabilities	12,812	12,044	10,442	(1,602)	10,461
Net Community Assets	435,876	434,040	432,182	(1,858)	437,389
Community Equity					
Capital	-	-	-	-	Page 89 of-149
Retained surplus/(deficit)	194,212	192,376	190,517	(1,859)	195,726
Asset revaluation surplus	241,664	241,664	241,664	-	241,663
Total Community Equity	435,876	434,040	432,181	(1,859)	437,389

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Statement of Cash Flow as at 28 February 2025

	<i>Actual</i>	<i>YTD Budget</i>	<i>Variance</i>	<i>Current</i>
		<i>(BR1)</i>		<i>Budget</i>
<i>YTD cash flows</i>				<i>(BR1)</i>
Cash flows from operating activities	\$'000	\$'000	\$'000	\$'000
Receipts from customers	29,254	26,309	2,945	39,464
Payments to suppliers and employees	(31,893)	(28,641)	(3,252)	(42,962)
Interest paid	(33)	(40)	7	(60)
Interest received	684	650	34	975
Net cash inflow (outflow) from operating activities	(1,988)	(1,722)	(266)	(2,583)
Cash flows from investing activities				
Payments for property, plant and equipment	(3,293)	(10,459)	7,166	(15,689)
Proceeds from sale of property, plant and equipment	887	933	(46)	1,400
Grants, subsidies, contributions and donations	905	5,525	(4,620)	8,288
Net cash inflow (outflow) from investing activities	(1,501)	(4,001)	2,500	(6,001)
Cash flows from financing activities				
Proceeds from borrowings	-	-	-	-
Repayment of borrowings	(271)	(353)	82	(530)
Net cash inflow (outflow) from financing activities	(271)	(353)	82	(530)
Net increase (decrease) in cash held	(3,760)	(6,076)	2,316	(9,114)
Cash at beginning of reporting period	15,142	15,142	-	15,142
Cash at end of reporting period	11,382	9,066	2,316	6,028

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item Number: 3.3.2
Subject Heading: Capital Projects Report
Author and Title: Daniel Bradford, Chief Executive Officer
CLASSIFICATION: (if confidential)

Summary: Council has adopted a Capital Works Program for 2024-2025 financial year at its budget meeting in June 2024. In 2024-2025, Council is aiming to deliver \$12.6 million of new projects along with completing a further \$2.8 million in carried forward projects from 2023-2024. This report is a progress summary of each project to the end of January 2025.

Officer's Recommendation: That Council receive and note the report.

Background

Attached is a report on the progress towards completion of the 2024-2025 Capital Works Program. Capital Projects from the 2024 financial year that are still to be completed have been carried forward and are reflected in this report as well. There is also an online dashboard on Council's website at:

<https://performance.envisio.com/dashboard/barcaldine-regional-council3578>.

During the month of February, Council closed out the following projects:

- Barcaldine Rec Park Upgrade Project
- Star Downs Road Sealing.

So far in 2024-2025, fifteen projects have been completed out of the sixty-nine in total. There are some projects that are at risk and are being monitored closely. The projects include:

- Some projects which have not yet commenced are being reviewed as part of the half year budget review to see whether project/s will be completed this financial year or if required at all.
- Budgetary constraints from some other projects could lead to some projects not proceeding this financial year. These are being reviewed as part of the budget review report in this agenda. These projects include:
 - Alpha – Town Hall Kitchen Upgrade
 - Alpha – Town Hall Toilet Upgrade
 - Jericho Cattle Yards.
- Regional – solar power for high power use locations – this project is proceeding but unlikely to be completed this financial year. It is year one of a three year funded program so it could be rolled into year two if required.
- Alpha Cross Loader Facility – project is moving forward as noted in attached project update.
- Stagmount Road Floodways x 3 – project is going out to tender. Cost estimates are still a matter of concern but officers do have a few options at our disposal.

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

- Willow Street Kerb and Channel – as noted in attachment, significant progress has been made to ensure we can fund the project, with a request to extend delivery deadline allowing for a much more efficient approach.

Generally, the projects are coming together with most heading in a positive direction towards completion. The projects identified above are not just considering cost implication, but also timing issues and most critically, being reassessed for need.

Link to Corporate Plan

Theme 5: Governance – We will have a safe, engaged, proud and performing council and workforce that is inclusive, innovative, ethical and trusted by all levels of government.

Consultation (internal/external)

- Executive Management Team
- District Managers
- Project Managers

Policy Implications

Nil

Budget and Resource Implications

Projects are itemised and budgeted accordingly.

Risk Management Implications

The recommendation in this report has no direct impact on enterprise risk, however, does provide information that is a control for project management risks. This report provides oversight, ongoing monitoring and management of projects.

Asset Management Implications

Capital Works projects result in the asset constructed or purchased being added to Council's asset register. This then flows on to costs of ongoing maintenance and depreciation.

Legal Implications

Nil



Project update report

Capital Works 2024-25

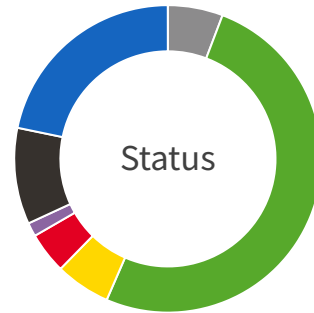
Jul 01, 2024 - February 28, 2025

Report Created On: Mar 13, 2025

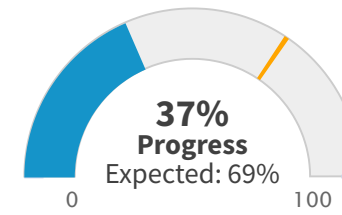
69

Project

Overall Summary



	%
Status Pending	5.8
On Track	50.7
At Risk	5.8
Needs Attention	4.3
Upcoming	1.4
Discontinued	10.1
Completed	21.7



Project update report

Capital Works 2024-25

Report Created On: Mar 13, 2025

Report Legend  Priority  No Update  Overdue

Program 1.1
Carryovers (2023/24)

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 1.1.1	<p>Project Name: Barcaldine - Rec Lake upgrade</p> <p>Description:</p> <p>The Barcaldine Regional Council (BRC) are intending to install:</p> <p>Shade structures along the beach front at the Barcaldine Ski Park</p> <p>Concrete footpath along the beach front</p> <p>Lighting around the building and car park</p> <p>Sealed walking track around the rec lake (Please note this aspect of the original scope will be removed as part of the variation submission to the funding agreement)</p> <p>Budget: \$415,000.00</p> <p>Expenditure: \$323,122.00</p> <p>Project Phase: In Progress</p>	Completed	Progress 100%	Mar 04, 2024	Mar 31, 2025	Project has been completed with lights all now installed the last element of this project.
Project 1.1.2	<p>Project Name: Aramac - Town Hall Upgrades</p> <p>Description:</p> <p>Aramac requires a disability toilet and upgrades to the kitchen</p> <p>Budget: \$80,000.00</p> <p>Expenditure: \$50,614.52</p> <p>Project Phase: In progress</p>	On Track	Progress 50% (70%)	Jul 01, 2024	Jun 30, 2025	Highlights/Announcements: Reprioritising scope of works to include recent storm damage.

Program 1.2

Community Buildings Program

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 1.2.1	<p>Project Name: Barcaldine - Library - Air Conditioning Upgrade</p> <p>Description:</p> <p>During the summer period when there is a large number of parents and children in the library taking part in First 5 Forever Program current systems are inadequate.</p> <p>Budget: \$15,000.00</p> <p>Expenditure:</p> <p>Project Phase: Approved</p>	Completed	Progress 100%	Sep 30, 2024	Nov 30, 2024	Project will not progress as maintenance of the current units has improved performance.
Project 1.2.2	<p>Project Name: Aramac - Bowls Club Air Conditioning</p> <p>Description:</p> <p>To install split system air conditioning system into the dining areas of the Aramac Bowls Club and fans in the kitchen area.</p> <p>Budget: \$20,000.00</p> <p>Expenditure: \$11,593.00</p> <p>Project Phase: In progress</p>	Completed	Progress 100%	Jul 01, 2024	Jun 27, 2025	Project has been completed
Project 1.2.3	<p>Project Name: Aramac - Town Hall Upgrades</p> <p>Description:</p> <p>Aramac requires a disability toilet and upgrades to the kitchen</p> <p>Budget: \$80,000.00</p> <p>Expenditure: \$50,614.52</p> <p>Project Phase: In progress</p>	On Track	Progress 50% (70%)	Jul 01, 2024	Jun 30, 2025	Highlights/Announcements: Reprioritising scope of works to include recent storm damage.

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 1.2.4	<p>Project Name: Muttaborra - Town Hall Upgrades</p> <p>Description:</p> <p>Muttaborra requires repairs to flooring, new stove, replace serving benches, repairs to back stairs and general maintenance inside and out. Cement pathway from the MIC to the Hall.</p> <p>Budget: \$30,000.00</p> <p>Expenditure: \$8,141.20</p> <p>Project Phase: In progress</p>	<div>On Track</div>	<div>Progress 66% (70%)</div>	Jul 01, 2024	Jun 30, 2025	Highlights/Announcements: Floor maintenance complete.
Project 1.2.5	<p>Project Name: Alpha Town Hall - Air Conditioning</p> <p>Description:</p> <p>Remove the evaporative cooler and install a new air conditioning system at the Alpha Town Hall is required. This project is prep work to get us through until funding can be sourced for the larger project.</p> <p>Budget: \$30,000.00</p> <p>Expenditure:</p> <p>Project Phase: Planning</p>	<div>Discontinued</div>		Jul 01, 2024	Jun 30, 2025	Highlights/Announcements: Project is under review Risks/Issues: Next Steps:
Project 1.2.6	<p>Project Name: Alpha - Showground - Kitchen Upgrade</p> <p>Description:</p> <p>To upgrade the kitchen at the Alpha Showgrounds due to termite damage</p> <p>Budget: \$80,000.00</p> <p>Expenditure: \$20,370.00</p> <p>Project Phase: Approved</p>	<div>On Track</div>	<div>Progress 0% (60%)</div>	Oct 01, 2024	Jun 30, 2025	Highlights/Announcements: Power box installed. Risks/Issues: Condenser in Bar cold room now requires replacing. Next Steps: Place condenser on Vendor Panel
Project 1.2.7	<p>Project Name: Alpha - Town Hall - Kitchen Upgrade</p> <p>Description:</p> <p>Kitchen upgrade at the Alpha Town Hall</p> <p>Budget: \$50,000.00</p> <p>Expenditure: \$11,659.00</p> <p>Project Phase: In Progress</p>	<div>Discontinued</div>		Oct 01, 2024	Jun 30, 2025	Highlights/Announcements: Project is under review Risks/Issues: Next Steps:

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 1.2.8	<p>Project Name: Alpha - Showgrounds Grandstand Flooring Replacement</p> <p>Description:</p> <p>Replace damaged flooring at Alpha Showgrounds Grandstand</p> <p>Budget: \$25,000.00</p> <p>Expenditure:</p> <p>Project Phase: Approved</p>	Discontinued		Feb 01, 2025	Jun 30, 2025	<p>Highlights/Announcements: Not progressing due to budget constraints</p> <p>Risks/Issues:</p> <p>Next Steps:</p>
Project 1.2.9	<p>Project Name: Alpha - Town Hall Toilets - upgrade</p> <p>Description:</p> <p>Male, Female, Disabled Toilets to be upgraded at the Alpha Town Hall</p> <p>Budget: \$80,000.00</p> <p>Expenditure: \$50,614.52</p> <p>Project Phase: Approved</p>	Discontinued		Oct 01, 2024	Jun 30, 2025	<p>Highlights/Announcements: project is under review</p> <p>Risks/Issues:</p> <p>Next Steps:</p>
Project 1.2.10	<p>Project Name: Aramac - Cattle Yards</p> <p>Description:</p> <p>Cattle rail required to replace remaining wooden yards and panels.</p> <p>Budget: \$10,000.00</p> <p>Expenditure: \$3,895.00</p> <p>Project Phase: In Progress</p>	On Track	<div>Progress 80% (70%)</div>	Jul 01, 2024	Jun 30, 2025	<p>Highlights/Announcements: Fence post labour complete.</p>
Project 1.2.11	<p>Project Name: Barcaldine - Showground Replace Doors Goods Shed</p> <p>Description:</p> <p>Replace large roller doors (4) and tracks on good shed building. Doors are damaged and do not roll well. This work will complete upgrade to this building.</p> <p>Budget: \$20,000.00</p> <p>Expenditure: \$21,712.00</p> <p>Project Phase: In Progress</p>	On Track	<div>Progress 40% (94%)</div>	Aug 05, 2024	Mar 28, 2025	<p>Installation of roller doors has commenced.</p>

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 1.2.12	<p>Project Name: Barcaldine The Globe - Screens</p> <p>Description:</p> <p>Installation of screens around open area of verandah to deter birds from nesting and creating hazards.</p> <p>Budget: \$20,000.00</p> <p>Expenditure: \$0.00</p> <p>Project Phase: Procurement</p>	<div>On Track</div>	<div>Progress 0% (33%)</div>	Jan 20, 2025	Jun 30, 2025	
Project 1.2.13	<p>Project Name: Jericho - Showgrounds - New Bar</p> <p>Description:</p> <p>Replacement of Bar at the Jericho Showgrounds so that it can be better utilised by events and be used in future events that might develop.</p> <p>Budget: \$20,000.00</p> <p>Expenditure: \$9,622.00</p> <p>Project Phase: Approved</p>	<div>Completed</div>	<div>Progress 100%</div>	Jul 01, 2024	Jun 30, 2026	Highlights/Announcements: Project completed.
Project 1.2.14	<p>Project Name: Jericho - Showgrounds water</p> <p>Description:</p> <p>Replace existing Water Lines to Camping area at the Jericho Showgrounds. This is due to the constant Water line breaks and deteriorating pipework.</p> <p>Budget: \$60,000.00</p> <p>Expenditure:</p> <p>Project Phase: Initiated</p>	<div>On Track</div>	<div>Progress 0% (70%)</div>	Jul 01, 2024	Jun 30, 2025	Highlights/Announcements: Project not started. Risks/Issues: May need to go to contract at a greater expense. Next Steps: Place works on vendor panel.

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 1.2.15	<p>Project Name: Jericho - Showgrounds - Upgrading of Power</p> <p>Description:</p> <p>Due to the large amount of tourists we receive at the Jericho Showgrounds, the tourists overload the power board due to the large voltages that are drawn each winter with all the heating elements that are used. Urgent Safety issue, Now being needed as a requirement rather than a want.</p> <p>Upgrading of the power source into the Jericho Showgrounds to handle the increasing of tourists & events that are held at the showgrounds. This will assist with the overloading of power and constant problems that are occurring there. This would also allow us to upgrade our switchboards so that we are back in line with the electrical requirements, and future proofing our facilities</p> <p>Budget: \$130,000.00</p> <p>Expenditure:</p> <p>Project Phase: Approved</p>	<div>On Track</div>	<div>Progress 0% (35%)</div>	Jul 01, 2024	Jun 30, 2026	<p>Highlights/Announcements: Electrician working on quote.</p> <p>Risks/Issues:</p> <p>Next Steps:</p>
Project 1.2.16	<p>Project Name: Jericho - Cattle Yard</p> <p>Description:</p> <p>Costs will cover materials and erection of new yard</p> <p>Budget: \$30,000.00</p> <p>Expenditure:</p> <p>Project Phase: Approved</p>	<div>Discontinued</div>		Jul 01, 2024	Jun 30, 2025	<p>Highlights/Announcements: Not progressing in this budget due to land tenure issues.</p> <p>Risks/Issues: Currently investigating issues with Qld Rail.</p> <p>Next Steps: Awaiting on more information from Qld Rail</p>
Project 1.2.17	<p>Project Name: Aramac - Town Fencing</p> <p>Description:</p> <p>Aramac boundary fencing around the township has partly been replaced. We are looking to complete the project in 2 more stages.</p> <p>Budget: \$30,000.00</p> <p>Expenditure: \$11,456.00</p> <p>Project Phase: In progress</p>	<div>On Track</div>	<div>Progress 70% (71%)</div>	Jul 01, 2024	Jun 27, 2025	<p>Highlights/Announcements: Fence post labour complete.</p>

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 1.2.18	<div>Project Name: Alpha - Settlers Park Shade Sail</div> <div>Description:</div> <div>Replacement of damaged shade sail following storms.</div> <div>Budget: \$30,000.00</div> <div>Expenditure: \$29,795.00</div> <div>Project Phase: Work Completed 24/25</div>	Completed	Progress 100%	Jul 01, 2024	Jan 31, 2025	Shade Sail has been replaced.
Project 1.2.19	<div>Project Name: Jericho - Skate Park Seating</div> <div>Description:</div> <div>Covered seating area at Jericho Skate Park</div> <div>Budget: \$5,868.00</div> <div>Expenditure: \$5,868.00</div> <div>Project Phase: Work Completed 24/25</div>	Completed	Progress 100%	Jul 01, 2024	Aug 31, 2024	Project has been completed

Program 1.3

Community Initiatives Program

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 1.3.1	<div>Project Name: Barcaldine - Library - Interactive Television Update</div> <div>Description:</div> <div>Interactive television requires latest version update.</div> <div>Budget: \$7,000.00</div> <div>Expenditure: \$4,000.00</div> <div>Project Phase: Approved</div>	<div>On Track</div>	<div>Progress 0% (100%)</div>	Aug 01, 2024	Dec 31, 2024	Procurement of works has commenced
Project 1.3.2	<div>Project Name: Muttaborra - Community Enhancement Program</div> <div>Description:</div> <div>Tables and chairs for main street and other high use areas with cement slabs.</div> <div>More solar lighting in Muttaborra (Jubilee Park and caravan park).</div> <div>Repairs to fencing around Jubilee Park (or remove)</div> <div>Relocate swing set from Skate Park to Jubilee Park with possible soft fall underneath.</div> <div>Budget: \$40,000.00</div> <div>Expenditure: \$21,984.00</div> <div>Project Phase: Approved</div>	<div>On Track</div>	<div>Progress 43% (62%)</div>	Nov 01, 2024	Jun 01, 2025	Highlights/Announcements: Chair and shade structures have arrived. Solar lights have arrived.

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 1.3.3	<p>Project Name: Regional - Solar Power for high power use locations</p> <p>Description:</p> <p>Try and reduce the cost of power to our facilities and make our facilities more cost effective and feasible. Locations such as Alpha Depot - Stores Shed, Jericho Showgrounds, Alpha Showgrounds, Alpha & Jericho Town Halls, both Water Treatment Plants. This may not reduce the costs completely, but it may help with some of the cost.</p> <p>Budget: \$100,000.00</p> <p>Expenditure:</p> <p>Project Phase: Planning</p>	<div>At Risk</div>	<div>Progress 15% (23%)</div>	Jul 01, 2024	Jun 30, 2027	<p>Highlights/Announcements: Electricity analysis of Ergon billing data still underway</p> <p>Risks/Issues: Timing of project delivery given manual nature of data analysis. Project management support.</p> <p>Next Steps: Finalise analysis, select sites, procure project management resources, undertake inspections to determine roof condition. procurement of solar</p>
Project 1.3.4	<p>Project Name: Barcaldine - Community Enhancement Program (Oak Street Bench Seats)</p> <p>Description:</p> <p>Replace damaged bench seats Oak Street, various locations.</p> <p>Budget: \$20,000.00</p> <p>Expenditure:</p> <p>Project Phase: Approved</p>	<div>On Track</div>	<div>Progress 25% (100%)</div>	Oct 01, 2024	Feb 28, 2025	Enhancements to gardens has commenced.
Project 1.3.5	<p>Project Name: Barcaldine - Rec Park Enhancement</p> <p>Description:</p> <p>Line marking of carparking including disability parking area and install of general signage, entry/exit signs carpark, general directional signage, bollards, and retaining wall.</p> <p>Budget: \$50,000.00</p> <p>Expenditure: \$4,204.00</p> <p>Project Phase: In progress</p>	<div>On Track</div>	<div>Progress 3% (55%)</div>	Nov 01, 2024	Jun 30, 2025	Old electrical poles have been donated to Council for use as barrier to block access to top and back of lake.

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 1.3.6	<p>Project Name: Muttaborra - Freedom Park Dump Point</p> <p>Description:</p> <p>Installation of the Caravan and Campervan Dump point at the Muttaborra Freedom Park. Project is to include and additional sewerage works to connect into existing sewerage infrastructure</p> <p>Budget: \$40,000.00</p> <p>Expenditure:</p> <p>Project Phase: Approved</p>	<div>Status Pending</div>	<div>Progress 0% (40%)</div>	Jan 01, 2025	Jun 30, 2025	

Program 2.1

Carryovers (2023/24)

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 2.1.1	<p>Project Name: Regional - Plant and Fleet Replacement 2023/2024</p> <p>Description:</p> <p>FY 2023/2024 fleet replacement program</p> <p>Budget: \$4,286,000.00</p> <p>Expenditure: \$3,846,524.00</p> <p>Project Phase: Closed</p>	<div>Completed</div>	<div>Progress 100%</div>	Jul 01, 2023	Jun 30, 2025	<p>Officers are merging the carried forward plant into a single plant renewal program. This will see now funds carried forward, but the items already ordered to be funded out of the 24/25 plant program.</p> <p>two trucks and two utes remain undelivered to complete this program. additionally the disposal and auction of old plant needs to be finalised in some cases.</p>
Project 2.1.2	<p>Project Name: Regional - Water Mains Renewal</p> <p>Description:</p> <p>Periodic replacement of water mains.</p> <p>Budget: \$200,000.00</p> <p>Expenditure: \$0.00</p> <p>Project Phase: In Progress</p>	<div>On Track</div>	<div>Progress 20% (70%)</div>	Jul 01, 2024	Jun 30, 2025	<p>Minor water main replacements have been identified with planning is progress.</p>

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 2.2.1	<p>Project Name: Alpha/Jericho - Water Treatment Plant Chlorinators</p> <p>Description:</p> <p>Alpha and Jericho WTP chlorinators. \$80,000</p> <p>Units were changed out to calcium hypo units. Since installation these have been very problematic and unreliable.</p> <p>High failure rate resulting in unreliable disinfection of the water supply (CCP) (coupled with scada issues poses significant risk).</p> <p>Budget: \$80,000.00</p> <p>Expenditure:</p> <p>Project Phase: Planning</p>	On Track	Progress 0% (100%)	Jul 01, 2024	Dec 31, 2024	Procurement of items has been undertaken due to emergent need to undertake these works.
Project 2.2.2	<p>Project Name: Barcaldine - Pomona Reservoir</p> <p>Description:</p> <p>Pomona Reservoir Roof superstructure and sheeting</p> <p>Stage 1, investigate and design replacement \$60,000</p> <p>Rational. Originally noted in a Report to Council 19, December, 2007 roof purlins had surface rust evident.</p> <p>Limited and brief inspection via inspection hatch (April 2024) showed significant section loss on surrounding purlins.</p> <p>RAPAD reservoir clean and inspection program needs to include Pomona Res for more detailed report.</p> <p>council staff will be doing the work - due to start after the Christmas break - Dee 3/12/2024</p> <p>Budget: \$60,000.00</p> <p>Expenditure:</p> <p>Project Phase: Planning</p>	On Track	Progress 0% (45%)	Feb 03, 2025	Apr 30, 2025	<p>Highlights/Announcements:</p> <p>PDM are conducting a site visit to develop a scope of works and provide a fee proposal.</p> <p>Risks/Issues:</p> <p>There is a high risk the fee proposal and design costs may be out of budget</p> <p>Next Steps:</p> <p>Review Fee Proposal when submitted and make a decision from there.</p>

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 2.2.3	<p>Project Name: Jericho - School Oval Upgrade</p> <p>Description:</p> <p>A raw water main is being piped from the washdown bay bore across to the Jericho State School. The school has been successful in upgrading infrastructure to allow for watering of the school oval.</p> <p>Budget: \$28,000.00</p> <p>Expenditure: \$24,808.85</p> <p>Project Phase: Work Completed 24/25</p>	Completed	Progress 100%	Oct 01, 2024	Jan 31, 2025	Completed

Program 2.3
Sewerage Service Program

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 2.3.1	<p>Project Name: Barcaldine - Sewerage Treatment Plant</p> <p>Description:</p> <p>Options Study and Design</p> <p>Budget: \$230,000.00</p> <p>Expenditure: \$0.00</p> <p>Project Phase: Design</p>	On Track	<div><div>Progress 3% (70%)</div></div>	Jul 01, 2024	Jun 30, 2025	<p>Highlights/Announcements:</p> <p>PDM Engineering Services have visited Barcaldine to review the site and data provided.</p> <p>Risks/Issues:</p> <p>BRC has not developed a Master Plan to guide decisions long term.</p> <p>Licensing imposed by DES may be prohibiting</p> <p>Possible Licensing constraints may be cost prohibiting</p> <p>Next Steps:</p> <p>PDM to develop a fee proposal and Council to coordinate a meeting DES regarding Licensing expectations</p> <p>Council should consider the development of a master plan and seek funding.</p>
Project 2.3.2	<p>Project Name: Regional - SCADA Rectification</p> <p>Description:</p> <p>Correct, amend and augment GEOSCADa - Phase 1</p> <p>not started ready to approach to market - Dee 3/12/2024</p> <p>Budget: \$150,000.00</p> <p>Expenditure: \$0.00</p> <p>Project Phase: In Progress</p>	On Track	<div><div>Progress 5% (27%)</div></div>	Feb 01, 2025	Jun 30, 2025	<p>Highlights/Announcements:</p> <p>Tender has been awarded for the contract for the upgrade to our SCADA system. Work is about to commence.</p>
Project 2.3.3	<p>Project Name: Aramac - Sewerage Treatment Plant Design</p> <p>Description:</p> <p>Yet to be determined</p> <p>Budget: \$95,000.00</p> <p>Expenditure: \$17,100.00</p> <p>Project Phase: Design</p>	On Track	<div><div>Progress 40% (70%)</div></div>	Jul 01, 2024	Jun 30, 2025	<p>Project is progressing within revised scope to fit within the budget constraints.</p>

Program 2.4

Plant and Fleet Services

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 2.4.1	<div>Project Name: Regional - Plant/Fleet Replacement 2024/2025</div> <div>Description:</div> <div>FY 24/25 fleet replacement program</div> <div>Budget: \$4,100,000.00</div> <div>Expenditure: \$532,344.00</div> <div>Project Phase: In progress</div>	On Track	<div>Progress 10% (70%)</div>	Jul 01, 2024	Jun 30, 2025	Plant replacement list has been reviewed and items are progressing being ordered. This project is largely back on track.
Project 2.4.2	<div>Project Name: Alpha - Vehicle hoist x2</div> <div>Description:</div> <div>Procure an addition vehicle hoist for Alpha workshop.</div> <div>Budget: \$35,000.00</div> <div>Expenditure: \$30,520.00</div> <div>Project Phase: Approved</div>	Completed	<div>Progress 100%</div>	Jul 01, 2024	Jun 30, 2025	Items have been received.
Project 2.4.3	<div>Project Name: Alpha - Workshop Scan Tool</div> <div>Description:</div> <div>Replace Alpha workshop scan tool due to age as it is no longer able to be updated due to age.</div> <div>Budget: \$10,000.00</div> <div>Expenditure:</div> <div>Project Phase: Approved</div>	On Track	<div>Progress 0% (70%)</div>	Jul 01, 2024	Jun 30, 2025	

Program 2.5

Waste Management Program

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 2.5.1	<div>Project Name: Regional - Waste Transfer Station (Waste Reclaiming Initiatives)</div> <div>Description:</div> <div>Add facilities to our transfer stations to meet our environmental responsibilities</div> <div>Budget: \$50,000.00</div> <div>Expenditure: \$0.00</div> <div>Project Phase: Planning</div>	<div>On Track</div>	<div>Progress 3% (27%)</div>	Feb 01, 2025	Jun 30, 2025	<div>This project saw some items identified at our transfer stations. These projects are largely focused on safety and operational efficiencies for our operators and community users. Further detail of the program will be prepared over the coming month.</div>

Program 3.1
Carryovers (2023/24)

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 3.1.1	Project Name: Alpha - Cattle Cross loading Facility Description: Cattle Cross loading Facility Budget: \$100,000.00 Expenditure: \$0.00 Project Phase: Procurement	At Risk	Progress 18% (79%)	Feb 01, 2024	Jun 30, 2025	Highlights/Announcements: Engagement with key stakeholders has commenced. Site visit has been agreed to, to confirm truck gate configurations. Risks/Issues: Christmas and January 2025 weather event Next Steps: Re-engage with key stakeholders to conduct a site visit at Roma
Project 3.1.2	Project Name: Aramac - Stagmount Road (Project ID 125138-23) Description: Project ID 125138-23QLD Floodway crossing at chainage 27.07km - R2R Budget: \$100,000.00 Expenditure: Project Phase: Procurement	Needs Attention	Progress 0% (100%)	Apr 02, 2024	Dec 31, 2024	Highlights/Announcements: Tender is being prepared for the three floodways to go out as three separable portions Risks/Issues: Tender price may not cover all three floodway locations Next Steps: Tenders to go out
Project 3.1.3	Project Name: Aramac - Stagmount Road (Project ID 125145) Description: Floodway crossing chainage 25.98km Project ID 125145 R2R Budget: \$100,000.00 Expenditure: \$32,946.42 Project Phase: Procurement	Needs Attention	Progress 0% (100%)	Apr 02, 2024	Dec 31, 2024	Highlights/Announcements: Discussion with Roads to Recovery (RTR) regarding funding milestones. RTR have provided advice on how to progress with respect to the funding. Risks/Issues: Budget underestimated Depending on funding streams may need to reduce scope Next Steps: Order materials Review funding sources

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 3.1.4	<p>Project Name: Aramac - Stagmount Road - Floodway (Project ID 125146)</p> <p>Description:</p> <p>Floodway crossing chainage 28.11km</p> <p>Project ID 125146 Stagmount Road - R2R</p> <p>Budget: \$100,000.00</p> <p>Expenditure: \$70,525.00</p> <p>Project Phase: Procurement</p>	Needs Attention	<div>Progress 0% (100%)</div>	Apr 02, 2024	Dec 31, 2024	<p>Highlights/Announcements:</p> <p>Discussion with Roads to Recovery (RTR) regarding funding milestones. RTR have provided advice on how to progress with respect to the funding.</p> <p>Risks/Issues:</p> <p>Budget underestimated</p> <p>Depending on funding streams may need to reduce scope</p> <p>Next Steps:</p> <p>Order materials</p> <p>Review funding sources</p>
Project 3.1.5	<p>Project Name: Aramac - Booker Street Footpaths Aramac</p> <p>Description:</p> <p>Footpaths CH1120 to CH1170 and CH1190 to CH1330 2mt wide</p> <p>Burt st to porter st for wheelchair access at each end</p> <p>Require this job due to a few trips and falls as the ground is very uneven and is cracking. This is a safety issues for the town residents and visitors This is Infront of all the shops in Aramac</p> <p>Budget: \$120,000.00</p> <p>Expenditure: \$108,000.00</p> <p>Project Phase: Work Completed 24/25</p>	Completed	<div>Progress 100%</div>	Jul 01, 2024	Dec 31, 2024	
Project 3.1.6	<p>Project Name: Alpha - Star Downs - Pave and Seal</p> <p>Description:</p> <p>Star Downs Pave and Seal.</p> <p>Budget: \$800,000.00</p> <p>Expenditure: \$1,186,804.00</p> <p>Project Phase: Closed</p>	Completed	<div>Progress 100%</div>	Apr 02, 2024	Dec 31, 2024	Final seal has been completed.

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 3.1.7	<p>Project Name: Barcaldine - Willow St K&C</p> <p>Description:</p> <p>Road rehabilitation and upgrade with Kerb and Channel between the sections of Fir Street to Boree Street.</p> <p>Budget is made up of - \$350 R2R from last year money, \$350 R2R from this years money and \$200 TMR (TIDS) this years money</p> <p>Budget: \$900,000.00</p> <p>Expenditure: \$16,880.00</p> <p>Project Phase: Procurement</p>	At Risk	Progress 1% (100%)	Apr 02, 2024	Dec 31, 2024	<p>Highlights/Announcements:</p> <p>GBA have been re-engaged to redesign Willow Street. The road is being raised back to approx natural surface. the previous design meant services needed to be lowered and this cost and additional time was not considered. There should be some savings in not lowering services.</p> <p>Risks/Issues:</p> <p>This project competes with TMR projects. Discussions are required with TMR to determine suitable timing.</p> <p>Discussion have been had with RTR and Council is working through requests made by the agency.</p> <p>Next Steps:</p> <p>Meeting with TMR</p>
Project 3.1.8	<p>Project Name: Barcaldine - Box St K&C</p> <p>Description:</p> <p>Box St K&C from Ash street to Elm Street</p> <p>Budget: \$200,000.00</p> <p>Expenditure: \$233,780.00</p> <p>Project Phase: Work Completed 24/25</p>	Completed	Progress 100%	May 09, 2024	Jul 09, 2024	Project Completed in July 2024

Program 3.2
Rural Roads Projects and Program

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 3.2.1	Project Name: Barcaldine - Home Creek Moonbria Road Sealing Description: . Budget: \$436,728.00 Expenditure: Project Phase: Planning	Discontinued		Feb 01, 2025	Jun 30, 2025	Highlights/Announcements: Project is under review Risks/Issues: Next Steps:
Project 3.2.2	Project Name: Regional - Road Resheeting Program Description: Adding gravel to Council's deteriorating gravel roads Budget: \$1,000,000.00 Expenditure: Project Phase: Planning	On Track	Progress 6% (27%)	Feb 01, 2025	Jun 30, 2025	Highlights/Announcements: Road inspections have commenced. Barcaldine road network has been completed. Barcaldine - 1st Alpha/Jericho - 2nd Aramac / Muttaborra - 3rd (Stagmount Rd to be completed before going to Alpha, weather dependent) Risks/Issues: The rain event has slowed progress Next Steps: Drive Stagmount Rd and then go to Alpha

Program 3.3

Town Streets Upgrade and Renewals

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 3.3.1	<div>Project Name: Muttaborra - Klugh Street Rehabilitation</div> <div>Description:</div> <div>.</div> <div>Budget: \$250,000.00</div> <div>Expenditure:</div> <div>Project Phase: Planning</div>	On Track	Progress 0% (40%)	Jan 01, 2025	Jun 30, 2025	
Project 3.3.2	<div>Project Name: Barcaldine - Town Street Rehabilitation</div> <div>Description:</div> <div>Sections of towns street Barcaldine are showing signs of failure. Areas of road in Pine Street (Gidgea to Elm St), Elm Street (Maple to Beech St), Gidgea Street(Myall to Pine St) are the priority with additional streets to be identified.</div> <div>Sections of road to be identified, removed and relaid in damaged areas.</div> <div>Budget: \$200,000.00</div> <div>Expenditure:</div> <div>Project Phase: Planning</div>	On Track	Progress 0% (27%)	Feb 01, 2025	Jun 30, 2025	<div>Highlights/Announcements:</div> <div></div> <div>Risks/Issues:</div> <div>Completing project priorities.</div> <div>Next Steps:</div> <div>Project is to have a pavement designer engaged and a design completed.</div> <div>Review Capital Program timing</div>
Project 3.3.3	<div>Project Name: Barcaldine - Willow St K&C</div> <div>Description:</div> <div>Road rehabilitation and upgrade with Kerb and Channel between the sections of Fir Street to Boree Street.</div> <div>Budget is made up of - \$350 R2R from last year money, \$350 R2R from this years money and \$200 TMR (TIDS) this years money</div> <div>Budget: \$900,000.00</div> <div>Expenditure: \$16,880.00</div> <div>Project Phase: Procurement</div>	At Risk	Progress 1% (100%)	Apr 02, 2024	Dec 31, 2024	<div>Highlights/Announcements:</div> <div>GBA have been re-engaged to redesign Willow Street. The road is being raised back to approx natural surface. the previous design meant services needed to be lowered and this cost and additional time was not considered. There should be some savings in not lowering services.</div> <div>Risks/Issues:</div> <div>This project competes with TMR projects. Discussions are required with TMR to determine suitable timing.</div> <div>Discussion have been had with RTR and Council is working through requests made by the agency.</div> <div>Next Steps:</div> <div>Meeting with TMR</div>

Program 3.4

Footpaths Improvement Program

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 3.4.1	<div>Project Name: Alpha State School Footpath</div> <div>Description:</div> <div>Concrete footpaths to be installed on:</div> <div>Dryden St (250m)</div> <div>Milton St (250m)</div> <div>Refuge Islands (4-off) Milton St</div> <div>Line marking on Milton St</div> <div>Replacement signage on Milton St</div> <div>Budget: \$275,000.00</div> <div>Expenditure: \$133,113.71</div> <div>Project Phase: In Progress</div>	Completed	Progress 100%	Jul 01, 2024	Jan 17, 2025	<div>Highlights/Announcements:</div> <div>Risks/Issues:</div> <div>Next Steps:</div>
Project 3.4.2	<div>Project Name: Muttaborra - Mary St to Cornish St - Footpath</div> <div>Description:</div> <div>New foothpath on the North side of Muttaborra Aramac road from Mary st to Cornish st currently no footpath on that street and everyone just walks along the road</div> <div>Budget: \$120,000.00</div> <div>Expenditure:</div> <div>Project Phase: Planning</div>	On Track	Progress 0% (100%)	Dec 01, 2024	Dec 31, 2024	

Program 3.5
Floodways Program

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 3.5.1	<p>Project Name: Alpha - Craven Road Floodway 1</p> <p>Description:</p> <p>Current Concrete Floodway is to low and too steep. It is very Dangerous due to its ride ability and it is continually silting over with sand at times. Area also holds 900mm of Water on Floodway.</p> <p>Remove Existing Slab & Install new slab at correct height 40m X 6m. Ch25.70 - Craven Rd</p> <p>Budget: \$75,000.00</p> <p>Expenditure:</p> <p>Project Phase: Approved</p>	Status Pending	Progress 0% (26%)	Feb 03, 2025	Jun 30, 2025	
Project 3.5.2	<p>Project Name: Alpha - Craven Road Floodway 2</p> <p>Description:</p> <p>Very Steep Floodway that always scours out. Very dangerous after Rain and is a high maintenance area.</p> <p>Construct Concrete Slab 50m x 6m, along with Rock batter protection down stream. Ch53.30 - Craven Rd</p> <p>Budget: \$75,000.00</p> <p>Expenditure:</p> <p>Project Phase: Approved</p>	Status Pending	Progress 0% (27%)	Feb 01, 2025	Jun 30, 2025	
Project 3.5.3	<p>Project Name: Barcaldine - Braeside Road Floodway</p> <p>Description:</p> <p>R2R ID130317-24QLD-RTR</p> <p>Budget: \$150,000.00</p> <p>Expenditure:</p> <p>Project Phase: Planning</p>	On Track	Progress 0% (27%)	Feb 01, 2025	Jun 30, 2025	

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 3.5.4	Project Name: Aramac - Forsyth St Culvert Description: New head walls etc. Budget: \$50,000.00 Expenditure: Project Phase: Planning	Status Pending	Progress 0% (33%)	Jan 20, 2025	Jun 30, 2025	
Project 3.5.5	Project Name: Muttaborra - Beryl Road Floodways Description: . Budget: \$100,000.00 Expenditure: Project Phase: Planning	Upcoming		Apr 01, 2025	Jun 30, 2025	
Project 3.5.6	Project Name: Aramac - Balleneety Pipes Description: . Budget: \$110,000.00 Expenditure: Project Phase: Planning	On Track	Progress 0% (68%)	Feb 03, 2025	Mar 31, 2025	Highlights/Announcements: Risks/Issues: Next Steps: Nothing has commenced as yet. Site visit is required to develop scope and estimate
Project 3.5.7	Project Name: Muttaborra - Bowen Downs Road Description: Project ID 125148 Bowen Downs Road - R2R gravel crossings along Bowen Downs Road 0168-3000-1232 Budget: \$40,000.00 Expenditure: \$24,683.97 Project Phase: Work Completed 24/25	Completed	Progress 100%	Nov 19, 2024	Dec 03, 2024	

Program 3.6
Flood Damage Works

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 3.6.1	<p>Project Name: Aramac - Betterment Works (Aramac Jericho Road)</p> <p>Description:</p> <p>Gray Rock Drainage project</p> <p>Received design from Designers 11/09/2024</p> <p>Budget: \$1,520,000.00</p> <p>Expenditure: \$2,690.00</p> <p>Project Phase: Design</p>	<div>On Track</div>	<div>Progress 10% (70%)</div>	Jul 01, 2024	Jun 30, 2025	<p>Highlights/Announcements:</p> <p>GBA has been engaged to provide a detailed estimate, procure materials and provide project management service.</p> <p>Risks/Issues:</p> <p>A detailed construction estimate has not been undertaken, but rather a high-level estimate to secure funding. The risk is the project could go over costs and Council will be responsible for any overrun. Once a detailed estimate has been completed the scope will be reviewed and possible further discussions with QRA.</p> <p>Next Steps:</p> <p>Detailed estimate developed with assistance from key BRC staff</p>
Project 3.6.2	<p>Project Name: Regional - Flood Damage Works (Capital)</p> <p>Description:</p> <p>Year 2 of the flood damage recovery works</p> <p>Budget: \$2,526,525.00</p> <p>Expenditure: \$2,180,686.00</p> <p>Project Phase: In Progress</p>	<div>On Track</div>	<div>Progress 75% (85%)</div>	Jul 01, 2023	Jun 30, 2025	

Program 4.2
Major Projects

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 4.2.1	<p>Project Name: Barcaldine - BREZ Development - Lancewood Drive</p> <p>Description:</p> <p>This is the road works to support the development of the BREZ Site. Council has committed \$1,000,000 previously to the project and now has contributed another \$1,000,000 in R2R funding towards the project.</p> <p>Budget: \$2,000,000.00</p> <p>Expenditure: \$0.00</p> <p>Project Phase: In Progress</p>	On Track	Progress 10% (70%)	Jul 01, 2024	Jun 30, 2025	Scope of the project has been scaled back for 2024/2025. This project will largely now be a design phase.
Project 4.2.2	<p>Project Name: Aramac - Gordon Street Revitalisation Stage 1</p> <p>Description:</p> <p>Project to revitlilisation of Aramac main street. Construction of new road, footpaths, and street beautification. Project would be a major community consultation project, concept design, detailed design on to construction staging</p> <p>R2R ID130318-24QLD-RTR</p> <p>Budget: \$420,000.00</p> <p>Expenditure:</p> <p>Project Phase: Planning</p>	On Track	Progress 0% (70%)	Jul 01, 2024	Jun 30, 2025	

Program 5.1
Carryovers (2023/24)

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 5.1.1	<p>Project Name: Regional - Housing Renewal Program</p> <p>Description:</p> <p>Capital renewals of Council's Housing Program</p> <p>Budget: \$250,000.00</p> <p>Expenditure: \$93,622.00</p> <p>Project Phase: In Progress</p>	<div>On Track</div>	<div>Progress 82% (70%)</div>	Jul 01, 2024	Jun 30, 2025	<p>Highlights/Announcements: 16a Byron Street currently over budget. Carpenter progress is slow. Waiting on kitchen to arrive. Windows have been installed. Bathroom nearly complete. Awaiting Plumber. Awaiting Electrician to come on site before kitchen is installed.</p> <p>Risks/Issues: Already over budget 40k. Still a long way to go.</p> <p>Next Steps: Investigate pros and cons of continuing work.</p>

Program 5.2
Governance Program

Plan Label And Number	Description	Status	Progress	Start Date	End Date	Last Update
Project 5.2.1	<p>Project Name: Alpha - Main Office Upgrade</p> <p>Description:</p> <p>New Sign at front of building for Main office & CCS Building. Flagpole for the out the front of the office.</p> <p>Budget: \$10,000.00</p> <p>Expenditure:</p> <p>Project Phase: Closed</p>	Completed	Progress 100%	Jul 01, 2024	Jun 30, 2025	Signage has been installed at Alpha Office
Project 5.2.2	<p>Project Name: Regional - IT Renewal Program</p> <p>Description:</p> <p>All our IT equipment is essential to our operations and ensuring we are using a process to continue to update and renew equipment prior to failure is going to create a more streamlined experience for users and provide great security and less down time.</p> <p>Budget: \$70,000.00</p> <p>Expenditure: \$65,662.00</p> <p>Project Phase: In Progress</p>	On Track	Progress 95% (70%)	Jul 01, 2024	Jun 30, 2025	<p>Highlights/Announcements:</p> <p>Majority of IT replacement budget now expended (\$66k of \$70k)</p> <p>Risks/Issues:</p> <p>Next Steps: Investigate Starlink use</p>
Project 5.2.3	<p>Project Name: Regional - Starlink Installation</p> <p>Description:</p> <p>Installation of Starlink hardware across the region. This will act a critical uplift to connectivity redundancy for Council's internal IT network.</p> <p>Budget: \$60,000.00</p> <p>Expenditure:</p> <p>Project Phase: Approved</p>	Discontinued		Jul 01, 2024	Jun 30, 2025	<p>Highlights/Announcements: Project is under review</p> <p>Risks/Issues:</p> <p>Next Steps:</p>

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item Number: 3.3.3
Subject Heading: Community Care Services Financial Performance
Author and Title: Sara Milligan, Acting Finance Manager
CLASSIFICATION: (if confidential)

Summary: This report provides an update on the Community Care Services financial performance as at 28 February 2025.

Officer's Recommendation: That Council receives the report by the Acting Finance Manager relating to the Community Care Services February year-to-date financial performance against budget.

Background

Council provides community care programs across the region. This report provides an update on the financial performance on each program for the first seven months of the financial year. As at 28 February 2025, the Community Care Service (CCS) Business year-to-date (YTD) performance is recording an operating loss of \$64k. This reflects the \$65k worth of 2023-24 unspent grant funding required to be repaid to the Commonwealth.

A financial summary of each program is provided below:

- Commonwealth Home Support Program (CHSP) funding continues to be paid to Council in monthly instalments, with an expected value of \$786,016 to be received in 2024-25. Conversations are underway between CCS and CHSP to recover further overheads associated with this program.
- Home Care Package claims to be investigated to determine if further funds can be recovered.
- Home Assist Secure funds will need to be maximised this financial year or repaid to the department if not able to be spent.
- National Disability Insurance Scheme (NDIS) continues to show good participation with 76 clients supported.

Link to Corporate Plan

Theme 2: Services – In the absence of other alternative providers, we continue to provide quality community support services on a cost-neutral basis.

Consultation (internal/external)

Human Resources Manager

Policy Implications

Nil

BARCALDINE REGIONAL COUNCIL

AGENDA FOR GENERAL MEETING 19 MARCH 2025

Budget and Resource Implications

Most of the programs are operated on a cost-recovery basis. There is an opportunity to operate the NDIS program at a profit into the future and initiatives are underway to improve both business management and financial governance.

Risk Management Implications

Finance are currently reviewing the financial operation of CCS to ensure that the correct alignment occurs with Council's Practical system and processes are documented and understood to minimise any revenue and expenditure leakage to maximise the financial performance of the business.

Asset Management Implications

Nil

Legal Implications

Nil

Community Services Business Unit

Community Care Services	Revenue		%	Expenditure		%
	Actual	Current Budget		Actual	Current Budget	
CHSP	\$585,566	\$850,000	69%	\$753,748	\$802,500	94%
Note: \$65k of expenditure relates to unexpended grant money paid back from financial year 2023. A review is underway to ensure that program funding is reviewed to manage risk of under delivery moving forward.						
Home Care Packages	(\$52,453)	\$131,000	(40%)	\$152,890	\$179,000	85%
Note: The negative revenue amount relates to an incorrect contract asset recognised in financial year 2024 of \$168k. Excluding this error, total income for 2024-25 is \$77,584 (60% of total budget earned). The review underway will determine the extent of any undercharging/recovery to manage the risk or program financial underperformance moving forward.						
Home Assist Secure	\$400,728	\$152,000	264%	\$88,407	\$169,000	52%
Note: Excess revenue relates to carried forward contract liabilities of \$200k (i.e. revenue received in advance but unspent last financial year). The revenue and reporting review underway will also include HAS to ensure risks are understood and appropriately managed.						
NDIS	\$1,560,934	\$1,830,000	85%	\$1,563,398	\$1,684,318	92%
Note: Difference between revenue and expenditure is due to timing between services paid for and revenue for claims being received.						
Total	\$2,494,776	\$2,963,000	84%	\$2,558,443	\$2,834,818	90%

BARCOLDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item Number: 3.4.1
Subject Heading: General Council Business

Summary: Items to be tabled on the day.

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item Number: 3.5.1
Subject Heading: Mayor's Information Report
 Author and Title: Councillor Rob Chandler, Mayor
 Classification: (if confidential)

Summary: From the Mayor, tabling his information report to Council.

Officer's Recommendation: That Council receive the report.

TOPIC	ACTIVITY
Meetings	<ul style="list-style-type: none"> • Race Club • Remote Area Planning and Development (RAPAD) Board in Windorah • Qld Beef Corridors Committee • RAPAD Power Grid Steering Committee • Community University Centre Options • Voyager Renewables • Rex Airlines Administration Update • Delegation with Minister Mickelberg • Central Qld Beef Roads Investment Strategy Strategic Advisory Group • Executive Management • Capital Works Steering Committee
Workshops	<ul style="list-style-type: none"> • Councillor
Events	<ul style="list-style-type: none"> • Barcaldine Community Visit • Mayoral Networking in Brisbane • Local Government Association of Qld Civic Leaders Summit in Brisbane • Community Consultation Visits

OUTWARDS CORRESPONDENCE		
DATE	RECIPIENT	SUBJECT
24 February 2025	Barcaldine State School	Name Change
26 February 2025	Alpha Race Club	Letter of Support for funding application

Link to Corporate Plan – Theme 5: Governance

Policy Implications – Nil

Budget and Resource Implications – Nil

Risk Management and Legal Implications – Low

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item Number: 3.5.2
Subject Heading: Chief Executive Officer's Information Report
Author and Title: Daniel Bradford, Chief Executive Officer
Classification: (if confidential)

Summary: This report provides a monthly update on the activities of the Chief Executive Officer.

Officer's Recommendation: That the report be received and noted.

Background

February was a month which saw the operational arm of Council really pushing forward with priorities for 2025. The elected Councillors began our new catch up with Councillors Community Visits which Council has initiated to give the community more formal access to Councillors. This saw all six Councillors, the Mayor and myself travel across the region to meet with members of the community in all five towns. The notes from each of these meetings have been collated and are being worked through internally.

In Aramac with my session with the community, it was clear there is a need for a daycare option. This is not a Council core service, but we do have a responsibility to advocate for those essential services our community needs. Council has a facility in Alpha which has been leased out to daycare operators, this could be replicated in Aramac. Officers are working with operators to try and find a solution for both communities. A number of concerns around aged care were also raised and noted the general lack of communication. The communication and particularly the response to customers is an important focus area for the leadership going forward and is recognised as something that needs to improve.

Other items that were raised by the community included:

- The works on Stagmount Road – three floodways and general road condition
- Grants Officer role needs to be filled
- Museum project in Gordon Street
- When is the next section of the Barcaldine-Aramac Road to be completed
- Flood indicators for Bullock Creek
- Whether Council is considering recording council meetings again
- Would Council consider advocating for Councillor divisions at the next election
- Horse paddocks in the Aramac town common
- Fire fighting support from Council for fires on town common and on stock routes.

BARCALDINE REGIONAL COUNCIL

AGENDA FOR GENERAL MEETING 19 MARCH 2025

Other key actions for the month included:

- Supporting the Mayor meeting with the Minister for Local Government, Water and Fire, Disaster Recovery and Volunteers – Ann Leahy, regarding a funding submission for the Barcaldine Sewerage Treatment Plant
- Meetings with various State Government departments regarding water projects funding, flood damage works and water compliance matters
- ISO audit for Quality, Safety and Environment meetings
- Monthly Toolbox Talks as part of the Organisational Culture Review actions and to provide the monthly management update
- Site visits to Alpha, Barcaldine and Aramac depots and offices
- Remote Area Planning and Development Quarterly Board meeting in Windorah
- Country Universities Centre study hub opening in Jundah
- Local Government Association of Qld (LGAQ) Civic Leaders Summit in Brisbane
- LGAQ Chief Executive Officer's Briefing
- Staff annual performance reviews and performance plans
- Qld Beef Corridors monthly Steering Committee meeting
- Catch up with the RESQ Board
- New Enterprise System implementation planning meeting
- Local Laws review
- Barcaldine Race Track preparation for the race day on 8th March
- Commenced preparing submission for the State Government's Red Tape Reduction Taskforce.

Human Resources Update

February was the month for the annual staff performance reviews. This provides an opportunity for conversations in a formal setting to discuss performance and career development for staff with their supervisor. This is a positive step in our organisational culture journey. The aim was to have this completed by the end of February. However with staff on leave this has proven difficult in some areas. 85% of staff have had their reviews completed with the remainder being completed during March. These performance plans play an important role in understanding the training needs and wants for the forthcoming year but also allows us to begin to prepare our workforce plan.

Some other key points of note from our human resource statistics are:

- Currently 14 positions are being advertised, one is currently being shortlisted and one is currently at the offer stage
- Council currently have 166 staff equating to the 153 full-time equivalent
- Turnover ratio is currently sitting just over 20%
- Council currently have four apprentices – recruitment program for apprentices is about to commence.

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Link to Corporate Plan

Theme 5: Governance

- Develop systems to better inform investment decisions (including return and whole of life costs)
- Continue listening to our communities identify opportunities for improvement
- Continue reviewing policies and strategic plans for relevancy and currency.

Policy Implications

Information report only

Budget and Resource Implications

Information report only

Risk Management Implications

Information report only

Asset Management Implications

Information report only

Legal Implications

Information report only

BARCALDINE REGIONAL COUNCIL

AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025

Item Number: 3.5.3

Subject Heading: District Managers' Report

Author and Title: Paula Coulton, Acting District Manager – Alpha and Jericho
Jenny Lawrence, District Manager – Barcaldine
Amber Coulton, Acting District Manager – Aramac and Muttaborra

Classification: (if confidential)

Summary: This report provides an update on the Council activities that have occurred over the last month, in and around the Barcaldine Regional Council District.

Officer's Recommendation: That the report provided by the District Managers providing an update on the previous months Council activities within each district be received and noted.

Background

This report has been prepared for the purposes of providing Councillors and the community with a summary of the operational activities that have occurred or are to occur across the Barcaldine Regional Council area. The table below outlines recent activities that have occurred, are in progress or will be occurring over the next month.

Quote for the Month: Remember that life's greatest lessons are usually at the worst times and from the worst mistakes – "Power of Positivity".

Barcaldine region

Community Events, Donations and Support	
Refer separate Council report.	
Projects	
Barcaldine Rec Park	Installation of lights is complete. Community feedback on the shelters is very positive and it has made the Rec Park stand out when driving past.
Showground – Replace Doors Goods Shed	Installation of doors continues, there is one door to be finished.
The Globe Screens	Awaiting pricing, carpenter is following up with supplier.
Operations	
Stock Routes	There is a property owner on the Blue Bush Stock Route, grazing permit. Needing to check issue reported with water from neighbouring property.
Rural Lands Officer (RLO)	<ul style="list-style-type: none"> Spraying mother of millions Town common muster to commence weekend of 8 March Attended Local Laws workshop

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

	<ul style="list-style-type: none"> • Discussions with Longreach RLO regarding spraying of sticky florestina on Longreach Road, continuing work that was done late last year • Repairs to trough at The Patrick • Town patrols, reports of straying dogs • Completed performance review.
Library	Librarian attended three day First 5 Forever workshop in Emerald. Has reported that workshop was very beneficial and was glad that she attended.
Sixty & Better	<ul style="list-style-type: none"> • Committee purchasing indoor bowls mat to offer additional activity at the centre • Taking interested people to Longreach for Carer's Expo 18 March, session about changes to Aged Care • Open day planned at centre on Tuesday 1 April • Monthly shared lunches continue.
Information Centre	Tourism officers from Alpha, Jericho and Barcaldine to visit Aramac and Muttaborra, family trip.
Bank of Qld	Quarterly cash count carried out.
Other	<ul style="list-style-type: none"> • Monthly toolbox talks • Completed annual staff performance reviews • Enterprise Resources Program implementation workshop • Councillor workshop including local laws discussion • Inspection of Returned Services League building for suitability.
Advocacy and Meetings	
Clean Up Australia Day	Clean-up Australia day was held on Sunday 2 March. A big thank you to the staff that volunteered their time to assist, it is greatly appreciated. It was great to see the number of children and adults that fronted early on a Sunday morning to partake in this annual event. Thank you to all for making the effort. Some of those that came along have been volunteering for many years.
Barcaldine Racing Club	<ul style="list-style-type: none"> • Met to discuss the track and maintenance requirements • Met with representative from Racing Qld at the track • Track inspection prior to race meeting scheduled for Saturday 8 March.
Ergon	Met onsite to discuss requirements for electrical work for NRMA electric vehicle charging stations.
Actions from previous council meeting	
Goat Head Burr	Town supervisor is working on this when staff available. Spray unit was being repaired.
Accessibility Elm Street	Request sent to Acting Manager Engineering for action.
Crossover Village Green	Spoke to carpenter about marking to stop parking. Have received request to paint another carpark, will do both at the same time.
Trees 60 & Better	Request to town supervisor to liaise with 60 & Better Coordinator.
Pothole Landsborough Highway	Request sent to Acting Manager Engineering for action.

BARCALDINE REGIONAL COUNCIL
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Horse Welfare	Rural Lands Officer is checking.
Barcaldine Weir	Little grass in the area, this is area is also part of stock route. Rural Lands Officer regularly checks the area.
Potholes Cemetery and Rec Park	Request sent to Acting Manager Engineering for action.
Fire Mitigation	Have had previous conversations with Queensland Fire and local group on fire mitigation, land on Bauhinia Street. Issue is putting in fire break. Conversations with works supervisor, concerns raised on not knowing what is in there and what damage could be done to machinery. Suggested option would be to clear with bulldozer.

Alpha and Jericho region

Community Events, Donations and Support	
Alpha State School Fundraiser	Attended Alpha State School sponsorship auction. Council proudly sponsored a placement on the back of their winter jacket for \$750. Well done!
Projects	
Alpha Showgrounds Kitchen Renewal	Work progressing – bar cold room compressor replaced.
16a Byron Street House Renewal	Works progressing.
Alpha Showgrounds Pump Replacement	Pump has been ordered.
Replace of Water Lines at Jericho Showground	Onsite meeting with Senior Works Supervisor and contractors.
Upgrade to Power at Jericho Showground	Onsite meeting with Senior Works Supervisor and contractors. (Looking at both projects being completed in conjunction with each other.)
Operations	
National Broadband Network (NBN)	Visiting Alpha to assist customers with changeover from copper lines to NBN, dates to be advised.
Jordon Valley Arts and Craft group	New occupants permit to be signed by Chief Executive Officer.
Budget	Working on projects with staff.
Qld Rail	Working with Qld Rail, continuing to gather information.
Stray Cattle on Stock Routes	Extra 14 days granted due to communication issue. Muster due to take place 17 March 2025.

BARCALDINE REGIONAL COUNCIL
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Jericho Post Office/Tourism Centre/Library	<ul style="list-style-type: none"> • Tourists starting, a few more camping at the showground. • A number of television disruptions, repairs have been carried out. • Lamingtons left over from Australia Day are being utilised to start a Tuesday/Thursday Lamington Day which is going down great with our local groups coming for coffee (free lamington with a coffee). • Book exchange has arrived and carrying out stocktake for library. • Mail has slowed down at the moment with the cyclone but all should be back to normal next week. • Australia Post training.
Bank of Qld/Library Alpha	<ul style="list-style-type: none"> • Attended First 5 Forever training in Emerald. • Book exchange has arrived. • Attended Word and Excel training in Barcaldine.
Alpha Tourist Centre	Visitor numbers are slowing increasing: Local 87, Qld 98, NSW 28, Vic 22, SA 30, WA 20, NT 7, Asia 10.
Rural Lands Officer	<ul style="list-style-type: none"> • Scratch and dip 996 head cattle • Alpha Common muster/read NLIS tags • Spray cactus along highway, GRT sprayed down Tambo Road • Harrisia biocontrol starting to gall up at Jericho • Roadside spraying for reseal jobs that are upcoming • New windsock pole erected at Jericho • Alpha/Jericho airstrip checks – call out for Royal Flying Doctor Service running of airstrip • Slashing of both airstrips completed • Cactus sprayed in Jericho township • Overgrown allotments – photos due to complaints. Follow up with DERM in regard to one of their blocks. Having trouble with identification of allotments inside town areas, makes things difficult when doing overgrown yards and if emergency services are called. • Training – continuing Certificate IV in Investigations • Deer Workshop – Barcaldine 21 March • NRM Workshop – Barcaldine 9 April.
Advocacy and Meetings	
Consumer Advisory Network (CAN) – Qld Health	Unable to attend CAN meeting at Alpha hospital to discuss health issues in the region, minutes to follow.
Alpha Student Council	Attended a Student Council meeting at the Alpha State School followed by a tour of the grounds.
Councillors Visits	Alpha and Jericho community meetings well attended.
Actions from previous council meeting	

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Flag Poles	Advised Jericho resident Council is taking a regional approach to ensure all towns have the desired amount of flag poles to remember and respect our communities past and present.

Aramac and Muttaborra region

Community Events, Donations and Support	
Refer separate Council report.	
Projects	
Bowls Club Airconditioning – Aramac \$20,000	Project complete.
Town Fencing – Aramac \$30,000	Fence post labour complete.
Town Hall Upgrade – Aramac \$80,000	Upgrade to men and women’s facilities complete. Reprioritising scope of works to include recent storm damage.
Cattle Yard Upgrade – Aramac \$10,000	Fence post labour complete. Works progressing to install cattle rail.
Town Hall Upgrade – Muttaborra \$30,000	Upgrades complete. Reprioritising scope of works regarding footpath to Muttaborrasaurus Interpretation Centre.
Community Enhancement Program – Muttaborra \$40,000	Chair and shade structures and solar lights have arrived. Cement pads in planning stage.
Operations	
Muttaborra	Positive comments received regarding Councillor Gleeson and Councillor Penna’s recent visit to Muttaborra.
Stock Routes	<ul style="list-style-type: none"> • Current cattle grazing permits: Lechhard Lane, The Patrick and Driftway • Weed spraying continued • Works have begun at Clancy’s water facility – laying of polly pipe.
Rural Lands Officer (RLO)	<ul style="list-style-type: none"> • Continuing to study Certificate IV in Investigations through Peak Services • Issued overgrown allotment letters • Preparing for Town Common cattle muster – scheduled for Saturday 22 and Sunday 23 March 2025. NILS tags to be read and updated.
Housing	<ul style="list-style-type: none"> • Muttaborra 0 vacancies • Aramac 7 vacancies: <ul style="list-style-type: none"> ○ 4 – 3 bedroom homes.

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	3 – 2 bedroom home/unit.
Library and Information Centre	<ul style="list-style-type: none"> • Tourists are starting to arrive • Senior's morning tea each Monday.
Advocacy and Meetings	
Clean Up Australia Day	Clean up Australia Day was held on Sunday 2 March in Aramac and Muttaborra. Great support from the Muttaborra community.
Bank of I. D. E. A. S	Community meeting – currently updating/drafting a document that is aimed at supporting Aramac and future improvements identified by the community – updated street scapes, possibility of co-ops, additional groups or task forces etc.
Muttaborra Stock Show Society	Outcome letter sent regarding request for assistance.
Actions from previous council meeting	
Councillor O'Brien presented a steel poppy which have been made for the Returned Services graves at the Aramac and Muttaborra cemeteries and suggested the same be made for Alpha, Jericho and Barcaldine	<p>Quoted \$25 per poppy.</p> <p>Poppies required:</p> <ul style="list-style-type: none"> • Alpha – 15: \$375 • Jericho – 10: \$250 • Barcaldine – 80: \$2,000 • Muttaborra – 5: \$125 • Aramac – 5: \$125 <p>Total – \$2,875</p>

Link to Corporate Plan

Theme 1: Community

Theme 4: Economy

Consultation (internal/external) – Acting Director Corporate and Financial Services.

Policy Implications – Nil

Budget and Resource Implications

Council's budget incorporates funding for the activities identified in this report.

Risk Management Implications – Nil

Asset Management Implications – Nil

Legal Implications – Nil

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item Number: 3.5.4
Subject Heading: Planning and Development Report
Author and Title: Daniel Bradford, Chief Executive Officer
Classification: (if confidential)

Summary: From the Chief Executive Officer, tabling the monthly Planning and Development Report.

Officer's Recommendation: That Council receive the report.

Background

The planning and development report for the month consists of two elements:

1. A list of town planning, building, water and sewerage applications.
2. A report from Council's town planners – Reel Planning.

The full details of development applications are available on Council's website.

Link to Corporate Plan

Theme 5: Governance

We will have a safe, engaged, proud and performing council and workforce that is inclusive, innovative, ethical and trusted by all levels of government.

Consultation (internal/external)

- Chief Executive Officer
- Reel Planning

Policy Implications

Nil

Budget and Resource Implications

- Planning fees received
- Assessment costs.

Risk Management Implications

Low risk – information report only

Asset Management Implications

Nil

Legal Implications

Nil

Summary list of town planning, building, water and sewerage applications.

Date		Fees		Development Type	Development Detail	Value of work	Location	
13.02.2025	B/F	\$45,248.00					\$1,643,618.76	
04.02.2025		\$1,270.00		Planning	Reconfiguration of Lot (1 Lot into 3 Lot)	\$0.00	Barcaldine	
13.02.2025		\$2,788.00		Building	Transportable Building / Office	\$150,000.00	Barcaldine	
17.02.2025		\$1,160.00		Building	Lean To	\$18,000.00	Barcaldine	
28.02.2025		\$2,341.00		Building	Shed & Deck	\$120,000.00	Barcaldine	
		\$52,807.00	14 February 2025 to 11 March 2025				\$1,931,618.76	
		\$39,515.79	2023-2024 Financial Year				\$5,455,828.87	
		\$52,587.50	2022-23 Financial Year				\$2,316,652.00	
		\$45,692.00	2021-22 Financial Year				\$4,215,938.78	
			2020-21 Financial Year				\$3,639,135.00	
			2019-20 Financial Year				\$5,454,721.91	
			2018-19 Financial Year				\$2,220,655.58	

MONTHLY REPORT (FEBRUARY)

This information report provides a monthly update on the planning services that Council provides to support planning and development activity across the local government area.

1. DEVELOPMENT ASSESSMENT

One new application has been received since the last monthly report. Three applications are currently under assessment and two applications are in their appeal period.

1.1	Council reference:	DA522425
	Application:	Development Application for Development Permit for Reconfiguring a Lot (1 lot into 3 lots)
	Property description:	46 Beech Street, Barcaldine (Lot 16 on RY193)
	Day application was made:	18 February 2025
	Category of assessment:	Code
	Public notification be required:	No
	Applicant:	M. and S. Broughton C/- Murray & Associates (Qld) Pty Ltd
	Status:	Under assessment

An application has been made by M. and S. Broughton C/- Murray & Associates (Qld) Pty Ltd for a Development Permit for Reconfiguring a Lot (1 lot into 3 lots) over land at 46 Beech Street, Barcaldine (Lot 16 on RY193).

The proposal involves the subdivision of an existing lot to create three lots. The existing house will be retained on proposed Lot 1. Each lot exceeds the minimum lot size requirement of 800m².

The site is within Township zone, within the proposal is subject to Code assessment and therefore will not require public notification.

The application fee has been paid, and the application is under assessment.

1.2	Council reference:	DA192425
	Application:	Development Application for Development Permit for a Material change for a Public Utility under a Superseded Planning Scheme
	Property description:	57075 Capricorn Highway, Barcaldine (Lot 2 on RP902908)
	Day application was made:	04 September 2024
	Category of assessment:	Code
	Public notification be required:	No
	Applicant:	Energy Queensland
	Status:	Referral stage

An application has been made by Energy Queensland for a Development Permit for a Material Change of Use for a Public Utility under a Superseded Planning Scheme over land at 57075 Capricorn Highway, Barcaldine (Lot 2 on RP902908).

The application involves an extension to the existing Barcaldine Power station. The extension involves the addition of a hydrogen ready gas fired power generator which will increase the capacity of the power station by a further 30MW for a total of 67MW.

Council has previously granted approval for the application to be assessed under a Superseded Planning Scheme, being the Barcaldine Shire Planning Scheme 2006.

The site is in the Rural zone, within which the Public Utility is subject to Code assessment and therefore will not require public notification. The site is within 25m of a state-controlled road and will be required to be referred to the State Assessment and Referral Agency (SARA).

The application has been referred to SARA. SARA requested further information about access to the site on 1 November 2024. SARA's referral agency period has been extended to 28 March 2025. Council cannot progress the application further until SARA issues its referral agency response.

1.3	Council reference:	DA082425
	Application:	Development Application for Development Permit for a Material change of use an Extractive industry (5,000 to 100,000 tonnes per annum)
	Property description:	55492 Capricorn Highway, Barcaldine (Lot 1118 on SP333388)
	Day application was made:	06 August 2024
	Category of assessment:	Code
	Public notification be required:	No
	Applicant:	Goodliffe Grazing Company Pty Ltd as trustee for JH Speed Trust No 2
	Status:	Referral stage

An application has been made by Goodliffe Grazing Company Pty Ltd as trustee for JH Speed Trust No 2 for a Development Permit for a Material Change of Use for an Extractive industry (5,000 to 100,000 tonnes per annum) over land at 55492 Capricorn Highway, Barcaldine (Lot 1118 on SP333388)

The application involves developing a site known as "North Delta Quarry" into a fully functional quarry producing up to of 100,000 tonnes of lateritic gravel products (pea gravel) a year for use in the civil construction and road reconstruction industry.

The site is in the Rural zone, within which the proposed Extractive industry is subject to Code assessment and therefore will not require public notification. The site is within 25m of a state-controlled road and also involves an environmentally relevant activity and will be required to be referred to the State Assessment and Referral Agency (SARA).

Council has issued a confirmation notice and the applicant will need to refer the application to SARA by 18 September 2024.

The application was referred to SARA and SARA issued an information request on 31 October 2024 requesting further information. SARA issued an Advice Notice on 31 January requesting further information. SARA's referral agency period has been extended to 20 March 2025.

Council issued an Advice notice requesting further information regarding Delta Road on 4 March 2025.

Council cannot progress the application further until SARA issues its referral agency response.

The following application was approved under delegation on 25 February 2025 and the decision notice was issued to the applicant soon thereafter. The applicant has a 20 business day Appeal Period within which they can file an appeal. At this stage, there has been no indication that the applicant will pursue this course. The Appeal Period for this application is expected to finish around 28 March 2025.

1.4	Council reference:	DA212425
	Application:	Development Application for Development Permit for Reconfiguring a Lot (1 lot into 3 lots)
	Property description:	105 Boree Street, Barcaldine (Lot 300 on SP266037)
	Day application was made:	06 September 2024
	Category of assessment:	Code
	Public notification be required:	No
	Applicant:	Thompson Business Trust C/- Murray & Associates (QLD) Pty Ltd
	Decision:	Approved
	Status:	Appeal Period

The following application was approved under delegation on 28 February 2025 and the decision notice was issued to the applicant soon thereafter. The applicant has a 20 business day Appeal Period within which they can file an appeal. At this stage, there has been no indication that the applicant will pursue this course. The Appeal Period for this application is expected to finish around 02 April 2025.

1.5	Council reference:	DA442425
	Application:	Development Application for Development Permit for a Material change for Medium Impact Industry
	Property description:	30 Plumb Road and 29 Leopardwood Road, Barcaldine (Lots 5 and 10 on SP187137)
	Day application was made:	20 December 2024
	Category of assessment:	Code
	Public notification be required:	No
	Applicant:	MNL Maintenance & Contracting C/- Murray & Associates (Qld) Pty Ltd
	Decision:	Approved
	Status:	Appeal Period

The following customer requests were received since the last monthly report:

PLANNING ENQUIRIES			
Date received	Customer Details	Details of Enquiry	Status
03/02/25	Landowner	<u>Details of Enquiry</u> Council received a request about allowing caravans and camping on their land. <u>Planning details</u> <ul style="list-style-type: none"> No specific lot has been provided. <u>Advice given</u> <ul style="list-style-type: none"> The use would be defined as a Tourist park 	Closed

PLANNING ENQUIRIES			
Date received	Customer Details	Details of Enquiry	Status
		<ul style="list-style-type: none"> A Tourist park is subject to Impact assessment in the Township zone A Tourist park is accepted development in the Rural zone where for 10 or less accommodation sites and where limited to tents and caravans If Council is provided with more detail, it will be able to provide an updated response. 	
13/02/25	Business operator	<p><u>Details of Enquiry</u> Council received a request about establishing a fence.</p> <p><u>Planning details</u></p> <ul style="list-style-type: none"> The site is in the Township zone The site adjoins a State-controlled road. <p><u>Advice given</u></p> <ul style="list-style-type: none"> Consent will be needed from the Department of Transport and Main Roads as the fence will be within the State-controlled road reserve A Road corridor permit may also be required. 	Closed
26/02/25	State Government Entity	<p><u>Details of Enquiry</u> Council received a request regarding subdivision of an existing lot.</p> <p><u>Planning details</u></p> <ul style="list-style-type: none"> The site is located in the Township zone. <p><u>Advice given</u></p> <ul style="list-style-type: none"> Reconfiguring a lot is subject to Code assessment in the Township zone Code assessment means a development application will need to be lodged to Council for assessment. 	Closed.
PLANNING AND DEVELOPMENT CERTIFICATES			
Nil			
SURVEY PLAN APPROVALS			
Nil			
EXEMPTION CERTIFICATES			
Nil			

If Councillors would like further information about previous enquiries, please contact Tim O’Leary on tim@reelplanning.com.

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025

Item Number: 3.5.5

Subject Heading: Workplace Health and Safety Report

Author and Title: Shane Waller, Work Health and Safety Coordinator

Classification: (if confidential)

Summary: From the Work Health and Safety Coordinator, presenting a report on Council's Workplace Health and Safety.

Officer's Recommendation: That Council receive the report.

Background

The table and associated graphs below represent Barcaldine Regional Council incidents involving injuries to personnel reported in 2024. The Work Health and Safety (WHS) Coordinator and Officer are working closely with the Health and Safety Representative and Works team on safety culture, leading to higher safety awareness and incidents being accurately reported.

The correlated data indicates that across the region, Body Stress has been the major contributor of injuries to employees; followed by Falls, Slips and Trips. The Workplace Health and Safety Department is working closely with Departmental Leaders, Managers and Supervisors to bring awareness of WHS requirements to their workers through pre-start conversations and during task allocation.

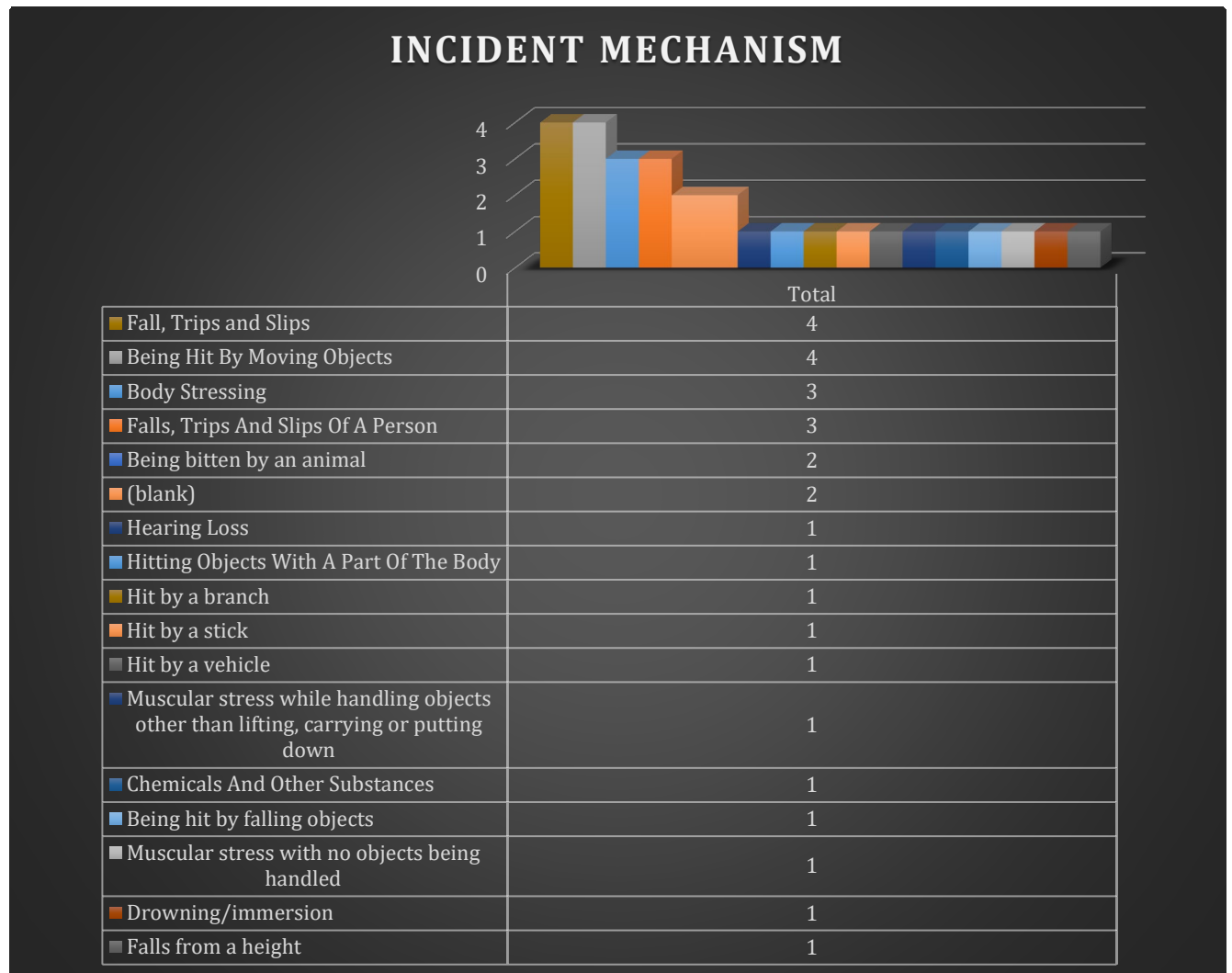
Personnel incidents reported 05/02/2024 – 20/12/2024

Date	Location	Outcomes	Injury Type
10/03/2025	Muttaburra	Injury	Report Only
10/03/2025	Barcaldine	Injury	Medical Treatment
26/02/2025	Jericho	Injury	Medical Treatment
10/01/2025	Aramac	Injury	Report Only
10/12/2024	Jericho	Injury	Medical Treatment
2/12/2024	Barcaldine	Injury	Medical Treatment
22/11/2024	Barcaldine	Injury	Lost Time Incident
11/11/2024	Barcaldine	Near Miss	Report Only
05/11/2024	Aramac	Injury	Report Only
04/11/2024	Alpha	Injury	Report Only
31/10/2024	Barcaldine	Injury	Report Only
10/10/2024	Barcaldine	Injury	Report Only
04/08/2024	Aramac	Injury	Medical Treatment
22/07/2024	Aramac	Injury	Medical Treatment
16/07/2024	Aramac	Injury	Medical Treatment
21/06/2024	Alpha	Injury	Lost Time incident

BARCALDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

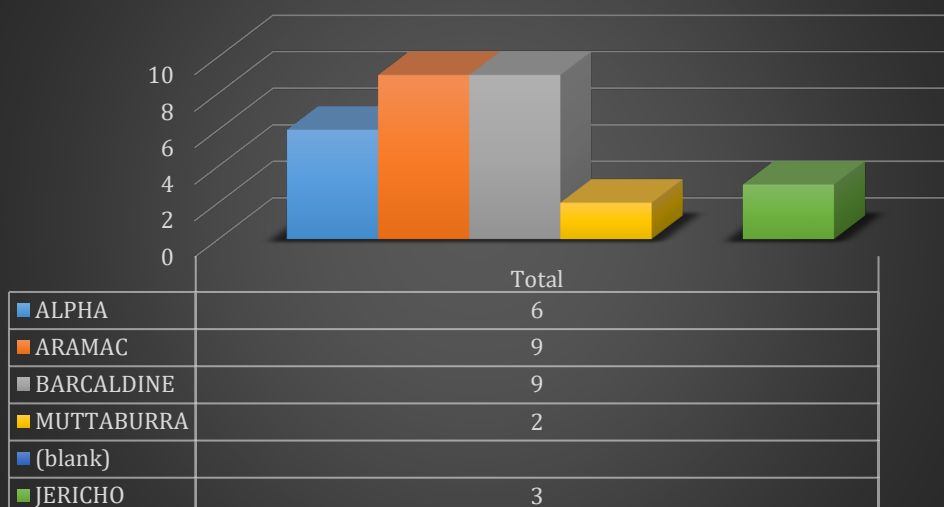
20/06/2024	Alpha	Injury	Medical Treatment
20/05/2024	Barcaldine	Injury	Report Only
10/05/2024	Alpha	Injury	Medical Treatment
09/05/2024	Aramac	Injury	Medical Treatment
01/05/2024	Aramac	Injury	Report Only
29/04/2024	Barcaldine	Injury	Medical Treatment
24/04/2024	Alpha	Non-Injury	Report Only
03/04/2024	Barcaldine	Injury	Lost Time incident
20/03/2024	Aramac	Injury	Lost Time Incident
19/03/2024	Barcaldine	Injury	Lost Time Incident
19/03/2024	Muttaburra	Injury	Medical Treatment
11/03/2024	Jericho	Non-Injury	Report Only
04/03/2024	Jericho	Injury	Lost Time Incident

Incident graph 04/03/2024 – 10/12/2024



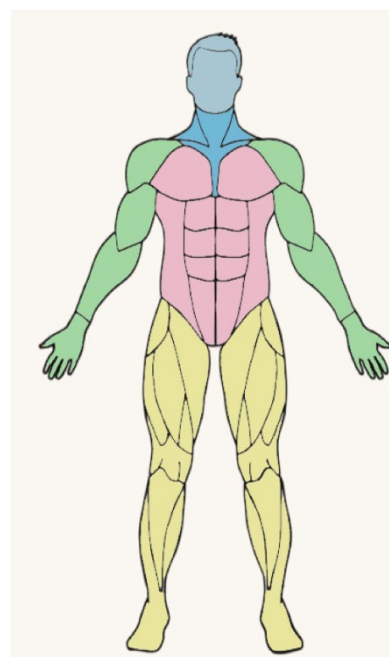
BARCOLDINE REGIONAL COUNCIL
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INCIDENT COUNT BY TOWN



Injuries by body location

HEAD	9
NECK	1
TRUNK	5
UPPER LIMBS	3
LOWER LIMBS	7
MULTIPLE LOCATIONS	1



International Organisation for Standardisation – ISO Certification progress for ISO 9001:2015 Quality Management Systems, ISO 14001:2015 Environment Management Systems and ISO 45001:2018 Occupational Health and Safety Management Systems.

Work Health and Safety (WHS) and Engineering team are preparing the mitigation actions for the ISO Recertification, there were 20 non-conformances identified by Compliance Australia. Mitigation actions include developing an Integrated Management System (IMS) Manual, Risk Management Plan and a Construction Management Plan that meets the three ISO standards, these documents are in draft ready for approval by the Executive.

BARCALDINE REGIONAL COUNCIL

AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council operational risks are being developed and/or re-evaluated, the risk register includes WHS and Quality and Environment risks. This register will identify Quality and Environmental risks for department of Transport and Main Roads (TMR) works, it will also include WHS risks for TMR works and Council wide operational risks – development and evaluation is ongoing.

The Audit and Council risk register has identified many other areas for improvement, this includes Fleet Maintenance, Quality, Environment, Risk Management, WHS and Policy Review and Development, Change Management, Contractor Management, IMS Objectives and Targets, Planning, Training and Auditing etc.

An example of the work required to mitigate the non-compliance for materials control for Hazardous Substances and Dangerous Goods (HSDG) – this requires us to identify and manage all products that fit into HSDG category across Council. Actions are in progress – this includes identifying, cataloging and separating all HSDG materials; risk assessing all products, revising product purpose and risk to our people, removing products that have no purpose. The HSDG register will form an approved materials register that will need to be protected by a materials control HSDG procedure to ensure we have control of all purchased HSDG materials in the future.

Toolbox Talks for February were completed in all townships with good attendance and participation, WHS presentation covered Risk Management, ISO Audit topics and upcoming and Health and Safety Representatives reporting on current WHS concerns.

The Work Health and Safety Team continues to provide support to workers and officers, through communication, mentoring, guidance and advice.

Consultation (internal/external)

- Acting Chief Executive Officer
- Leadership Team
- Supervisors
- Workers

Policy Implications

Implementation of Council Safety Management System documentation is ongoing.

Budget and Resource Implications

- Insurance claims
- Lost time injuries – Workers Compensation

Risk Implications

No major incidents

Asset Management Implications

Nil

BARCADDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Council Meeting Date: 19 March 2025
Item Number: 3.5.6
Subject Heading: Environmental Health Officer Report
Author and Title: Daniel Bradford, Chief Executive Officer
Classification: (if confidential)

Summary: From the Chief Executive Officer, tabling the Environmental Health Officer Report for Councillor information.

Officer's Recommendation: That Council receive the report.

All Council areas

- Community Group (Not-for Profit Organisations) Food Safety Training. Developed
- General Food Safety Training (For Licensed Food Businesses). Development Stage.
- Draft Temporary Food Business Application Form. Some Councils have adopted / Some ongoing.
- Draft Caravan Park Inspection form. (Checks completed and shared).
- Draft Caravan Park Application Form. Shared with All Councils.
- Inquiry sent to all Councils, regarding *Subordinate Local Laws 1, Prescribed Activity/s* Caravan Park Licensing and inspections. Ongoing.
- Draft Personal Appearance Services (PAS) Application. Shared with all Councils.
- Sent Personal Appearance Services (PAS) Inspection form to all Councils, to add Logos to document. Ongoing.
- Food Business Renewal Form. Approved by Boulia and sent to all other councils.
- Sent Data request to Queensland Public Health and Scientific Services, for available mosquito born illness data for the central west. reply received. No Data shared. ongoing

Instrument of appointment

Completed: Blackall, Barcaldine, Longreach, Winton, Boulia and Barcoo.
Requires signature/s: Diamantina.

Other Actions/Tasks:

- Purchased Pool Water Testing Kit (Blackall) – delivered.
- Environmental Health Officer (EHO) Application and Assessment Process Document (Blackall) – shared with administration.
- Teams Meeting with Diamantina Shire.
- Meeting and discussion with Longreach Regulatory Services Team.
- Passive Mosquito Box traps ordered – free from the Arbovirus Sentinel Program.
- Sent advise to Food Safety Standards and Regulation Branch regarding their Draft Food Inspection Proforma.

BARCADDINE REGIONAL COUNCIL
AGENDA FOR GENERAL MEETING 19 MARCH 2025

Food Related

Blackall:

- Emails and phone consultation.
- Food Business Renewals.
- Food Business Application assessment – concluded and license Issued.
- Community Groups (Not-for-Profit Organisations) Food Safety Training – held in Blackall and Tambo – completed.
- Food Business Inspections conducted.
- Application for Food Safety Plan Accreditation created and implemented.

Barcaldine

- Show Cause Letter – sent and response not received – ongoing.
- Penalty Infringement requested – approved and issued.
- In person.
- Emails and phone consultations.
- Final Inspection conducted – issues were raised with applicant – ongoing.

Diamantina

- Food Business Renewals.
- Emails and phone consultations.
- Teams meeting to discuss upcoming work program. Initiatives include a focus on food licensing and preparing for events during tourist season.
- Application documents shared with management.
- Information resources shared with management.
- Infringement letter templates shared with management.

Longreach

- Emails and phone consultation.
- New Food Business Application Assessments – completed and one ongoing.
- Health Record Search conducted and completed.
- Food Business inquiry – visit and discussion with owner.
- Complaint received, initial investigation (low risk) – ongoing.

Boulia

- Emails and phone consultations.
- Food Business Renewals.
- Draft Food Business Renewal Form – completed.
- Expired Renewal Letter shared – edited and completed by administration.

Winton

- Emails and phone consultations.
- Mobile Food Business Application – ongoing.

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Local Laws

Blackall

- Caravan Park email and phone consultation.
- Caravan Park Application Assessment – approved (waiting on license issuance).

Barcaldine

- Accommodation discussion – ongoing.
- Footpath Dining Applications received and approved.
- Draft Caravan Park Inspection Proforma – completed.
- CUR emails and phone consultation.
- Summary of Accommodation Local Laws Drafted and shared.
- Customer consultation/s – information and suggestions given.

Boulia – Caravan Park Application and Inspection Forms – response received.

Longreach – Complaint received – Prescribed Activity. Resolved with more relevant Legislation.

Diamantina – Local Laws review scheduled for 2025.

Environmental Management/ Public Health

Blackall

- Public Recreational Waterway – minimal testing completed and report shared with management.
- Required E-coli testing of drinking water – conducted and ongoing.
- Tri-annual Drinking Water Testing conducted and sent to lab.
- Mosquito Management Proposal developed and shared with management.
- E-coli Water Testing equipment ordered and received.
- Water testing equipment ordered.
- Water testing data results requested and received.
- Meeting request sent to Blackall Hospital – no response received.
- Information request received – ongoing.
- Created a D.E.S. complaint on behalf of customer.
- Current mosquito breeding locations document created and shared with management.
- Private works request received – ongoing.

Barcaldine

- Document development – Legislative hierarchy of Public Accommodation.
- Public Accommodation email and consultation.
- Customer consultation/s – information and suggestions given.
- Owner/Operator request to conduct Accommodation Inspection – inspection information sent to Operator.
- Meeting With Public Accommodation Owner – also referenced ongoing Food License Application.

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Longreach

- Customer consultation/s – information and suggestions given.
- Inquiry and information support.
- Legislative hierarchy of Public Accommodation – shared.
- Black Fly and Mosquito information resources shared with Remote Area Planning and Development (RAPAD) Disaster Management Team.
- Public Recreational Water Testing requested – approved.
- Thomson River water testing plan and data sheets created.

Pest Management

All Councils

- Developed a Mosquito Management Plan for RAPAD Region – with Blackall administration for editing and checks.
- Consulted with Rockhampton Public Health Unit (mosquitoes).

Blackall

- Firearms License – Statement Of Attainment Received. License Application – ongoing.
- Mosquito surveillance equipment ordered – received.
- Mosquito management product – received.
- Adult Mosquito Management Action organised – ongoing.

Barcaldine

- Residential Bat Management document developed and shared with Council.
- Legislative protections/laws governing bat management strategies developed and shared with Council.

Diamantina – Wild Dog baiting information and contacts shared with Council.

Waste Management

Blackall

- Asbestos Fact Sheet – final stage – ongoing.
- Asbestos Management Procedures – shared with relevant Council personnel.
- First physical application of asbestos disposal procedures – invoice issued, disposal date to be negotiated.
- Sewage treatment monitoring and test frequency inquiry sent to D.E.S – response received – four times a year (minimum) at all treatment facilities.
- Request for clearing of holding dams sent to management – ongoing.

Longreach

- Animal Carcass Disposal Pits research and report – shared with Regulatory Team.
- Requested copies of Current Environmental Relevant Activities (ERA) Permits – ongoing.
- Obtained ERA permit online (D.E.S web site) – no in-depth details on public facing document.

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Barcaldine – Customer Consultation/s. Information & Suggestions given.

Consultation (external) – Request for Food Safety Resource Kits sent to Central Queensland Public Health Unit, Manager Environmental Health – no response received.

Link to Corporate Plan

Theme 5: Governance

Policy, Asset and Legal Implications

Nil

Budget and Resource Implications

Nil

Risk Management Implications

Low risk – information report only