



BUDGET 2025/2026

BARCOLDINE
REGIONAL COUNCIL



Fellow Councillors, ratepayers, community members and staff.

Before us today we have the Barcaldine Regional Council 2025/2026 Budget. The budget this year is looking to consolidate so that we are in a position to take advantage of funding and infrastructure grants as they present themselves in the future. Council is focusing on building the bank balance, particularly focusing on unrestricted cash.

This has been difficult for Council with capital works focused on critical works rather than nice-to-haves. The economy appears to be slowing a little with the consumer price index at 2.7% for the year to the end of the March Quarter:

(<https://www.qgso.qld.gov.au/statistics/theme/economy/prices-indexes/consumer-price-index-state>).

The challenges around cost of living and then balancing this against housing shortages continue. Council, with this budget; is presenting a reasonable increase to rates, fees and charges considering the limited own source revenue we have available. This budget forecasts this to continue to be quite low at 28% of total revenue. The Financial Assistance Grant will be crucial to our financial sustainability going forward. We, along with all other Councils, continue to advocate for more untied funding for Councils to ensure our sustainability into the future. We are factoring in a small increase this year, however the timing of this payment is still unclear.

Rates will increase in 2025/2026 with general rates and utility charges rising by 5%. Given the challenges with aging infrastructure and compliance requirements across our Waste, Water and Sewerage business units, the additional effort in these areas is increasing expenditure. These extra costs are expected to see the cost exceed revenue in the waste and water programs this year. Council is finalising the 2023 flood event's Reconstruction of Public Assets (REPA) project with 89% of the road network receiving some sort of work under this program. There are some small jobs remaining to be closed out at the time of this report, however it is still a huge achievement to complete this work on time and within funding parameters. The 2025 flood event will play a large part of the 2025/2026 roads program. This program is still being finalised for a REPA submission with works due for completion by 30 June 2027.

This year Council will be working closely with the Department of Transport and Main Roads (TMR) to deliver a bumper program of works for the region. The program will see the regular \$4million Road Maintenance Performance Contract (RMPC) works, along with three large TMR construction projects. These include:

- Aramac – Muttaborra Road widening at Aramac
- Alpha – Clermont Road Sealing
- Alpha – Tambo Road Sealing
- Other minor works projects such as floodways and culverts.

The two projects at Alpha are the first stages of the construction for the Qld Beef Corridors program. These projects over the next ten years will look to seal these two key beef roads with funding allocated for the majority of the Alpha-Clermont Road and Alpha-Tambo Road in the

Barcaldine Region. These types of projects provide a good opportunity for improvements to the State Road network, but also provide additional revenue for Council.

Capital works is a crucial element for Council to effectively manage assets. Investment in the renewal of assets and infrastructure is our focus this year. The program in 2025/2026 will see \$12.9million in projects undertaken. The program has looked to renew or upgrade our current assets with \$12.57million of the program focused on these types of works.

There is a \$4.05million investment into roads which will be further supported by carry over works and flood recovery programs. The final program is still to be finalised, with road assessments from the recent floods being completed and priorities to be realigned based on this event.

Council is investing \$4.84million into water and sewerage this financial year. Our aging infrastructure has reached a point of needing significant investment over the coming years with works at the Barcaldine Sewerage Treatment Plant in the 2025/2026 budget and Jericho Water Treatment Plant earmarked for 2026/2027.

The community infrastructure and facilities programs will consist of \$600,000 in investment with major projects being the solar infrastructure project and also \$150,000 towards the regional community enhancement program. This program is targeted at minor projects in our communities which can improve amenity and liveability in our towns.

Plant and Fleet continues to be the biggest council funded investment in Council's capital works with \$2.64million allocated in 2025/2026. The plant and fleet team are partnering with our works teams to ensure the plant is fit for purpose and allows for efficient delivery. The team meets monthly and considers opportunities for trials of new equipment and delivery processes so that the resources for works allow for the effective outcomes for Council and the community. Further to support our work teams, upgrades to a number of our crib areas for staff at our depots is well overdue. Council is proposing to undertake works to extend these areas and lift the standard of the facilities to align with health and safety requirements. This will occur over three years with Council investing \$250,000 in 2025/2026.

Council continues its advocacy for housing investment in the region. Barcaldine Regional Council has been successful in securing funding to further planning work outlined in the local housing action plan. With the prospect of significant investment across our region in the form of mining and renewable energy, having housing right will be critical for this success.

Cashflow and our ongoing sustainability remain at the centre of our budget. Improving our unrestricted cash gives a level of surety for the region's sustainability and can allow Council to achieve better outcomes in the future. Focusing on grant revenue and increasing our capability has taken a major step forward in 2024/2025 and will continue into 2025/2026 with permanent resourcing internally to further enhance this focus.

The future of Barcaldine Regional Council's financial sustainability is improving with Council meeting the financial sustainability measures for the majority of the next ten years. The unrestricted cash expense cover ratio target is four months and given the low base (two months

currently) Council is forecasting to be meeting this measure in 2026/2027. Additionally in the long-term forecast, Council will review its asset management plans during the year which we expect will address the shortfalls in the asset renewals also identified in future years of the financial forecast.

This budget is about consolidating our position for Council to move forward. No budget is easy and there are some great projects which cannot be funded right now. We have identified some of these projects which Council consider as a priority focus for funding to be sourced for their delivery. This is about setting ourselves up for the future.

Attachment 7 – 2025–26 Budget And Long–Term Financial Forecast

Barcaldine Regional Council 2025/2026 Budget and Long Term Financial Forecast 2026 to 2035 Statement of Income and Expenditure										
	2026 \$ Budget	2027 \$ Forecast	2028 \$ Forecast	2029 \$ Forecast	2030 \$ Forecast	2031 \$ Forecast	2032 \$ Forecast	2033 \$ Forecast	2034 \$ Forecast	2035 \$ Forecast
Revenue										
Recurrent revenue:										
Rates & Utility Charges	9.45M	9.83M	10.18M	10.53M	10.90M	11.28M	11.68M	12.09M	12.51M	12.95M
Less Discounts	(0.87M)	(0.90M)	(0.93M)	(0.96M)	(1.00M)	(1.03M)	(1.07M)	(1.11M)	(1.15M)	(1.19M)
Net rates and utility charges	8.59M	8.93M	9.24M	9.57M	9.90M	10.25M	10.61M	10.98M	11.36M	11.76M
Fees and charges	2.96M	3.04M	3.11M	3.19M	3.27M	3.35M	3.43M	3.52M	3.61M	3.70M
Sales, contract and recoverable works	14.26M	14.69M	15.13M	15.59M	16.05M	16.53M	17.03M	17.54M	18.07M	18.61M
Operational Grants & subsidies	15.15M	15.52M	15.91M	16.30M	16.71M	17.12M	17.55M	17.98M	18.43M	18.89M
Developer Contributions	-	-	-	-	-	-	-	-	-	-
Interest received	0.43M	0.45M	0.61M	0.75M	0.77M	0.80M	0.85M	0.92M	1.02M	1.13M
Other recurrent income	0.46M	0.48M	0.49M	0.50M	0.51M	0.52M	0.54M	0.55M	0.56M	0.58M
Total recurrent revenue	41.85M	43.11M	44.49M	45.90M	47.21M	48.58M	50.00M	51.50M	53.05M	54.66M
Capital revenue:										
Capital Grants	6.98M	2.50M	2.00M	2.50M	2.50M	2.50M	2.50M	2.50M	2.50M	2.50M
Capital Contributions	-	-	-	-	-	-	-	-	-	-
Gain/(loss) on sale of property, plant & equipment	-	-	-	-	-	-	-	-	-	0.50M
Total capital revenue	6.98M	2.50M	2.00M	2.50M	2.50M	2.50M	2.50M	2.50M	2.50M	3.00M
Total income	48.83M	45.61M	46.49M	48.40M	49.71M	51.08M	52.50M	54.00M	55.55M	57.66M
Expenses										
Recurrent expenses:										
Employee costs	15.32M	15.78M	16.26M	16.74M	17.25M	17.76M	18.30M	18.85M	19.41M	19.99M
Materials and services	19.70M	20.19M	20.70M	21.21M	21.74M	22.29M	22.84M	23.42M	24.00M	24.60M
Depreciation and amortisation	7.77M	7.82M	8.05M	8.28M	8.50M	8.73M	8.96M	9.20M	9.44M	8.79M
Finance costs	0.04M	0.19M	0.25M	0.31M	0.30M	0.29M	0.27M	0.26M	0.25M	0.24M
Total recurrent expenses	42.83M	43.99M	45.25M	46.55M	47.79M	49.06M	50.38M	51.72M	53.11M	53.62M
Capital expenses:										
Total Capital Expenses	0.05M	0.05M	0.05M	0.05M	0.05M	0.05M	0.05M	0.05M	0.05M	0.05M
Total Expenses	42.88M	44.03M	45.30M	46.59M	47.84M	49.11M	50.42M	51.77M	53.15M	53.67M
Result from ordinary activities	5.95M	1.58M	1.19M	1.80M	1.88M	1.97M	2.08M	2.23M	2.40M	4.00M
Operating Result										
Adj for Capital Income	(0.98M)	(0.87M)	(0.76M)	(0.65M)	(0.57M)	(0.48M)	(0.37M)	(0.22M)	(0.06M)	1.04M

Barcaldine Regional Council
2025/2026 Budget and Long Term Financial Forecast 2026 to 2035
Statement of Financial Position

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Current assets										
Cash assets and cash equivalents	9.33M	12.70M	15.26M	15.41M	15.90M	16.70M	17.94M	19.63M	21.72M	24.25M
Other inventory	0.41M	0.41M	0.41M	0.41M	0.41M	0.41M	0.41M	0.41M	0.41M	0.41M
Receivables	2.14M	2.21M	2.27M	2.34M	2.42M	2.49M	2.56M	2.65M	2.73M	2.82M
Other assets	0.00M	0.00M	0.00M	0.00M	0.00M	0.00M	0.00M	0.00M	0.00M	0.00M
Total current assets	11.88M	15.32M	17.94M	18.17M	18.73M	19.60M	20.91M	22.69M	24.87M	27.47M
Non-current assets										
Property, plant and equipment	450.50M	450.11M	450.31M	452.30M	454.32M	456.36M	458.41M	460.47M	462.52M	465.98M
Total non-current assets	450.50M	450.11M	450.31M	452.30M	454.32M	456.36M	458.41M	460.47M	462.52M	465.98M
Total assets	462.38M	465.43M	468.25M	470.47M	473.05M	475.96M	479.32M	483.16M	487.39M	493.45M
Current liabilities										
Trade and other payables	0.88M	0.90M	0.92M	0.95M	0.98M	1.00M	1.02M	1.05M	1.08M	1.11M
Borrowings	0.47M	0.51M	0.43M	0.38M	0.40M	0.30M	0.23M	0.24M	0.25M	0.27M
Employee payables/provisions	3.15M	3.15M	3.15M	3.15M	3.15M	3.15M	3.15M	3.15M	3.15M	3.15M
Total current liabilities	4.50M	4.57M	4.50M	4.48M	4.52M	4.45M	4.40M	4.44M	4.48M	4.52M
Non-current liabilities										
Borrowings	3.96M	4.94M	6.02M	5.63M	5.23M	4.94M	4.71M	4.47M	4.21M	3.95M
Other liabilities	-	-	-	-	-	-	-	-	-	-
Employee payables/provisions	0.11M	0.11M	0.11M	0.11M	0.11M	0.11M	0.11M	0.11M	0.11M	0.11M
Other provisions	0.72M	0.76M	0.81M	0.86M	0.90M	0.95M	1.00M	1.05M	1.09M	1.14M
Total non-current liabilities	4.78M	5.82M	6.94M	6.60M	6.25M	6.00M	5.82M	5.62M	5.42M	5.20M
Total liabilities	9.29M	10.38M	11.44M	11.08M	10.77M	10.45M	10.22M	10.07M	9.90M	9.72M
Net community assets	453.10M	455.05M	456.81M	459.39M	462.28M	465.51M	469.10M	473.09M	477.49M	483.73M
Community equity										
Asset revaluation reserve	251.10M	251.47M	252.04M	252.81M	253.83M	255.09M	256.60M	258.35M	260.36M	262.60M
Retained surplus (deficiency)	202.00M	203.58M	204.77M	206.58M	208.45M	210.43M	212.51M	214.74M	217.13M	221.13M
Total community equity	453.10M	455.05M	456.81M	459.39M	462.28M	465.51M	469.10M	473.09M	477.49M	483.73M

Barcaldine Regional Council
2025/2026 Budget and Long Term Financial Forecast 2026 to 2035
Statement of Cash Flows

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Cash flows from operating activities:										
Receipts from customers	41.44M	42.59M	43.82M	45.07M	46.37M	47.71M	49.09M	50.49M	51.95M	53.45M
Payment to suppliers and employees	(35.36M)	(35.95M)	(36.93M)	(37.93M)	(38.97M)	(40.03M)	(41.12M)	(42.23M)	(43.39M)	(44.57M)
Interest received	0.43M	0.45M	0.61M	0.75M	0.77M	0.80M	0.85M	0.92M	1.02M	1.13M
Finance costs	(0.05M)	(0.19M)	(0.25M)	(0.31M)	(0.30M)	(0.29M)	(0.27M)	(0.26M)	(0.25M)	(0.24M)
Net cash inflow (outflow) from operating activities	6.45M	6.90M	7.24M	7.58M	7.87M	8.19M	8.54M	8.92M	9.33M	9.78M
Cash flows from investing activities:										
Payments for property, plant and equipment	(12.98M)	(8.26M)	(8.17M)	(10.00M)	(10.00M)	(10.00M)	(10.00M)	(10.00M)	(10.00M)	(10.00M)
Subsidies, donations and contributions for new capital expenditure	4.70M	2.50M	2.00M	2.50M	2.50M	2.50M	2.50M	2.50M	2.50M	2.50M
Proceeds from sale of property, plant and equipment	0.80M	1.20M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M	0.50M
Net cash inflow (outflow) from investing activities	(7.48M)	(4.56M)	(5.67M)	(7.00M)	(7.00M)	(7.00M)	(7.00M)	(7.00M)	(7.00M)	(7.00M)
Cash flows from financing activities										
Proceeds from borrowings	2.95M	1.50M	1.50M	-	-	-	-	-	-	-
Repayment of borrowings	(0.38M)	(0.47M)	(0.51M)	(0.43M)	(0.38M)	(0.40M)	(0.30M)	(0.23M)	(0.24M)	(0.25M)
Repayment of Leases	(0.23M)	-	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from financing activities	2.34M	1.03M	0.99M	(0.43M)	(0.38M)	(0.40M)	(0.30M)	(0.23M)	(0.24M)	(0.25M)
Net increase (decrease) in cash held	1.31M	3.37M	2.56M	0.15M	0.49M	0.80M	1.24M	1.69M	2.09M	2.52M
Cash at beginning of reporting period	8.03M	9.33M	12.70M	15.26M	15.41M	15.90M	16.70M	17.94M	19.63M	21.72M
Cash Balance	9.33M	12.70M	15.26M	15.41M	15.90M	16.70M	17.94M	19.63M	21.72M	24.25M

Barcaldine Regional Council

2025/2026 Budget and Long Term Financial Forecast 2026 to 2035

Statement of Changes in Equity

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Asset revaluation surplus										
Opening balance	251.10M	251.10M	251.47M	252.04M	252.81M	253.83M	255.09M	256.60M	258.35M	260.36M
Increase in asset revaluation surplus	0.00M	0.37M	0.57M	0.77M	1.02M	1.26M	1.51M	1.76M	2.00M	2.25M
Closing balance	251.10M	251.47M	252.04M	252.81M	253.83M	255.09M	256.60M	258.35M	260.36M	262.60M
Retained surplus										
Opening balance	196.05M	202.00M	203.58M	204.77M	206.58M	208.45M	210.43M	212.51M	214.74M	217.13M
Net result	5.95M	1.58M	1.19M	1.80M	1.88M	1.97M	2.08M	2.23M	2.40M	4.00M
Closing balance	202.00M	203.58M	204.77M	206.58M	208.45M	210.43M	212.51M	214.74M	217.13M	221.13M
Total										
Opening balance	447.15M	453.10M	455.05M	456.81M	459.39M	462.28M	465.51M	469.10M	473.09M	477.49M
Net result	5.95M	1.58M	1.19M	1.80M	1.88M	1.97M	2.08M	2.23M	2.40M	4.00M
Increase in asset revaluation surplus	0.00M	0.37M	0.57M	0.77M	1.02M	1.26M	1.51M	1.76M	2.00M	2.25M
Closing balance	453.10M	455.05M	456.81M	459.39M	462.28M	465.51M	469.10M	473.09M	477.49M	483.73M

Barcaldine Regional Council 2025/2026 Budget and Long Term Financial Forecast 2026 to 2035 Relevant Measures of Financial Sustainability												
Type	Measure	Target (Tier 8)	Budget	Forecast								
			30 June 2026	30 June 2027	30 June 2028	30 June 2029	30 June 2030	30 June 2031	30 June 2032	30 June 2033	30 June 2034	30 June 2035
Financial Capacity	1. Council Controlled Revenue	Contextual	27.60%	27.76%	27.77%	27.79%	27.90%	27.99%	28.08%	28.15%	28.22%	28.28%
	2. Population Growth	Contextual	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%	0.07%
Operating Performance	3. Operating Surplus Ratio	Contextual	-2.35%	-2.02%	-1.71%	-1.41%	-1.22%	-0.99%	-0.74%	-0.43%	-0.11%	1.91%
	4. Operating Cash Ratio	Greater than 0%	16.3%	16.6%	16.9%	17.3%	17.4%	17.6%	17.7%	17.9%	18.2%	18.4%
Liquidity	5. Unrestricted Cash Expense Cover Ratio	Greater than 4 mths	3.20	4.24	4.96	4.87	4.89	5.00	5.23	5.57	6.00	6.52
Asset Management	6. Asset Sustainability Ratio	Greater than 90%	163.9%	76.3%	75.8%	114.9%	113.3%	111.7%	110.1%	108.6%	107.0%	105.5%
	7. Asset Consumption Ratio	Greater than 60%	76.6%	75.5%	74.7%	73.9%	73.1%	72.4%	71.7%	71.1%	70.5%	69.9%
	8. Asset Renewal Funding Ratio	Contextual	Not Required - Reporting commences in 2026-27									
Debt Servicing Capacity	9. Leverage Ratio	0 - 3 times	0.65	0.76	0.85	0.76	0.68	0.61	0.56	0.51	0.46	0.42

Attachment 9

Goal	Community
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Change	Sum of % Difference
Capital Grants – Community				
Capital				
Income				
Capital Donations and contributions				
Contributions – Community	(10,000.00)		10,000.00	-100.00%
Capital Donations and contributions Total	(10,000.00)		10,000.00	-100.00%
Capital Grants and subsidies	(288,593.00)	(4,715,000.00)	(4,426,407.00)	1533.79%
Income Total	(298,593.00)	(4,715,000.00)	(4,416,407.00)	1479.07%
Community Support				
Operating				
Expense				
Employee benefits	99,540.00	69,059.00	(30,481.00)	-30.62%
Materials and services	320,460.00	175,730.70	(144,729.30)	-45.16%
Expense Total	420,000.00	244,789.70	(175,210.30)	-41.72%
Operating Total	420,000.00	244,789.70	(175,210.30)	-41.72%
Community Support Total	420,000.00	244,789.70	(175,210.30)	-41.72%
Cultural Activities				
Operating				
Income				
Fees and charges	(5,000.00)	-	5,000.00	-100.00%
Grants and subsidies	(31,500.00)	(31,500.00)	-	0.00%
Income Total	(36,500.00)	(31,500.00)	5,000.00	-13.70%
Expense				
Materials and services	43,596.00	43,623.88	27.88	0.06%
Expense Total	43,596.00	43,623.88	27.88	0.06%
Operating Total	7,096.00	12,123.88	5,027.88	70.86%
Cultural Activities Total	7,096.00	12,123.88	5,027.88	70.86%
Depreciation – Community				
Operating				
Expense				
Depreciation	1,780,860.00	1,780,860.00	-	0.00%
Expense Total	1,780,860.00	1,780,860.00	-	0.00%
Operating Total	1,780,860.00	1,780,860.00	-	0.00%
Depreciation – Community Total	1,780,860.00	1,780,860.00	-	0.00%
Emergency Services				
Operating				
Income				
Rates, levies and charges				
Rural Fire Brigade	(6,858.00)	(7,200.90)	(342.90)	5.00%
Rates, levies and charges Total	(6,858.00)	(7,200.90)	(342.90)	5.00%
Grants and subsidies	(605,457.00)	(35,000.00)	570,457.00	-94.22%
Income Total	(612,315.00)	(42,200.90)	570,114.10	-93.11%
Expense				
Employee benefits	20,400.00	24,246.00	3,846.00	18.85%
Materials and services	512,158.00	46,032.90	(466,125.10)	-91.01%
Expense Total	532,558.00	70,278.90	(462,279.10)	-86.80%

Operating Total	(79,757.00)	28,078.00	107,835.00	-135.20%
Emergency Services Total	(79,757.00)	28,078.00	107,835.00	-135.20%
Environmental Health				
Operating				
Income				
Fees and charges	(12,744.00)	(13,253.76)	(509.76)	4.00%
Income Total	(12,744.00)	(13,253.76)	(509.76)	4.00%
Expense				
Employee benefits	1,500.00	809.00	(691.00)	-46.07%
Materials and services	20,500.00	40,700.00	20,200.00	98.54%
Expense Total	22,000.00	41,509.00	19,509.00	88.68%
Operating Total	9,256.00	28,255.24	18,999.24	205.26%
Environmental Health Total	9,256.00	28,255.24	18,999.24	205.26%
Environmental Protection				
Operating				
Expense				
Materials and services	35,000.00	36,050.00	1,050.00	3.00%
Expense Total	35,000.00	36,050.00	1,050.00	3.00%
Operating Total	35,000.00	36,050.00	1,050.00	3.00%
Environmental Protection Total	35,000.00	36,050.00	1,050.00	3.00%
Heritage Protection				
Operating				
Income				
Grants and subsidies	(162,030.00)	(162,030.00)	-	0.00%
Income Total	(162,030.00)	(162,030.00)	-	0.00%
Expense				
Materials and services	162,030.00	162,030.00	-	0.00%
Expense Total	162,030.00	162,030.00	-	0.00%
Operating Total	-	-	-	#DIV/0!
Heritage Protection Total	-	-	-	#DIV/0!
Libraries				
Operating				
Income				
Fees and charges	(1,000.00)	(800.00)	200.00	-20.00%
Grants and subsidies	(41,185.00)	(19,685.00)	21,500.00	-52.20%
Income Total	(42,185.00)	(20,485.00)	21,700.00	-51.44%
Expense				
Employee benefits	316,228.00	336,925.00	20,697.00	6.54%
Materials and services	65,898.00	59,914.84	(5,983.16)	-9.08%
Expense Total	382,126.00	396,839.84	14,713.84	3.85%
Operating Total	339,941.00	376,354.84	36,413.84	10.71%
Libraries Total	339,941.00	376,354.84	36,413.84	10.71%
Local Laws				
Operating				
Income				
Fees and charges	(5,000.00)	(5,200.00)	(200.00)	4.00%
Income Total	(5,000.00)	(5,200.00)	(200.00)	4.00%
Expense				
Employee benefits	5,000.00	3,642.00	(1,358.00)	-27.16%

Materials and services	55,000.00	-	(55,000.00)	-100.00%
Expense Total	60,000.00	3,642.00	(56,358.00)	-93.93%
Operating Total	55,000.00	(1,558.00)	(56,558.00)	-102.83%
Local Laws Total	55,000.00	(1,558.00)	(56,558.00)	-102.83%
Museums and Galleries				
Operating				
Income				
Fees and charges	(5,000.00)	(5,200.00)	(200.00)	4.00%
Income Total	(5,000.00)	(5,200.00)	(200.00)	4.00%
Expense				
Employee benefits	41,285.00	37,146.00	(4,139.00)	-10.03%
Materials and services	38,744.00	54,000.00	15,256.00	39.38%
Expense Total	80,029.00	91,146.00	11,117.00	13.89%
Operating Total	75,029.00	85,946.00	10,917.00	14.55%
Museums and Galleries Total	75,029.00	85,946.00	10,917.00	14.55%
Parks and Gardens				
Operating				
Expense				
Employee benefits	1,356,549.00	1,645,017.00	288,468.00	21.26%
Materials and services	707,950.00	713,800.00	5,850.00	0.83%
Expense Total	2,064,499.00	2,358,817.00	294,318.00	14.26%
Operating Total	2,064,499.00	2,358,817.00	294,318.00	14.26%
Parks and Gardens Total	2,064,499.00	2,358,817.00	294,318.00	14.26%
Sixty and Better				
Operating				
Income				
Grants and subsidies	(62,000.00)	(68,627.00)	(6,627.00)	10.69%
Income Total	(62,000.00)	(68,627.00)	(6,627.00)	10.69%
Expense				
Employee benefits	115,000.00	102,836.00	(12,164.00)	-10.58%
Materials and services	4,159.00	3,500.00	(659.00)	-15.85%
Expense Total	119,159.00	106,336.00	(12,823.00)	-10.76%
Operating Total	57,159.00	37,709.00	(19,450.00)	-34.03%
Sixty and Better Total	57,159.00	37,709.00	(19,450.00)	-34.03%
Sport and Recreation Facilities				
Operating				
Income				
Fees and charges	(30,437.00)	(23,806.48)	6,630.52	-21.78%
Income Total	(30,437.00)	(23,806.48)	6,630.52	-21.78%
Expense				
Employee benefits	422,500.00	386,398.00	(36,102.00)	-8.54%
Materials and services	660,896.00	683,900.00	23,004.00	3.48%
Expense Total	1,083,396.00	1,070,298.00	(13,098.00)	-1.21%
Operating Total	1,052,959.00	1,046,491.52	(6,467.48)	-0.61%
Sport and Recreation Facilities Total	1,052,959.00	1,046,491.52	(6,467.48)	-0.61%
Swimming Pools				
Operating				
Income				
Fees and charges	(2,850.00)	(2,500.00)	350.00	-12.28%

Income Total	(2,850.00)	(2,500.00)	350.00	-12.28%
Expense				
Employee benefits	155,768.00	162,618.00	6,850.00	4.40%
Materials and services	483,272.00	533,500.00	50,228.00	10.39%
Finance costs	10,860.00	6,142.00	(4,718.00)	-43.44%
Expense Total	649,900.00	702,260.00	52,360.00	8.06%
Operating Total	647,050.00	699,760.00	52,710.00	8.15%
Swimming Pools Total	647,050.00	699,760.00	52,710.00	8.15%
Television and Radio				
Operating				
Expense				
Employee benefits	4,431.00	742.00	(3,689.00)	-83.25%
Materials and services	20,569.00	30,300.00	9,731.00	47.31%
Expense Total	25,000.00	31,042.00	6,042.00	24.17%
Operating Total	25,000.00	31,042.00	6,042.00	24.17%
Television and Radio Total	25,000.00	31,042.00	6,042.00	24.17%
Town Commons				
Operating				
Income				
Fees and charges	(150,000.00)	(155,000.00)	(5,000.00)	3.33%
Income Total	(150,000.00)	(155,000.00)	(5,000.00)	3.33%
Expense				
Employee benefits	52,886.00	51,291.00	(1,595.00)	-3.02%
Materials and services	59,202.00	60,000.00	798.00	1.35%
Expense Total	112,088.00	111,291.00	(797.00)	-0.71%
Operating Total	(37,912.00)	(43,709.00)	(5,797.00)	15.29%
Town Commons Total	(37,912.00)	(43,709.00)	(5,797.00)	15.29%
Urban Animal Management				
Operating				
Income				
Fees and charges	(32,000.00)	(31,700.00)	300.00	-0.94%
Income Total	(32,000.00)	(31,700.00)	300.00	-0.94%
Expense				
Employee benefits	14,953.00	8,644.00	(6,309.00)	-42.19%
Materials and services	58,919.00	13,500.00	(45,419.00)	-77.09%
Expense Total	73,872.00	22,144.00	(51,728.00)	-70.02%
Operating Total	41,872.00	(9,556.00)	(51,428.00)	-122.82%
Urban Animal Management Total	41,872.00	(9,556.00)	(51,428.00)	-122.82%
Grand Total	7,828,532.00	3,715,355.18	(4,113,176.82)	-52.54%

Goal	Services
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Change	Sum of % Difference
Capital Grants – SERVICES				
Capital				
Income				
Capital Donations and contributions				
Contributions – Services	(230,000.00)	-	230,000.00	-100.00%
Capital Donations and contributions Total	(230,000.00)	-	230,000.00	-100.00%
Income Total	(230,000.00)	-	230,000.00	-100.00%
Capital Total	(230,000.00)	-	230,000.00	-100.00%
Capital Grants – SERVICES Total	(230,000.00)	-	230,000.00	-100.00%
Care Services				
Operating				
Income				
Grants and subsidies	(984,000.00)	(1,013,520.00)	(29,520.00)	3.00%
Donations and contributions	(149,000.00)	(127,130.00)	21,870.00	-14.68%
Income Total	(1,133,000.00)	(1,140,650.00)	(7,650.00)	0.68%
Expense				
Employee benefits	658,000.00	824,562.00	166,562.00	25.31%
Materials and services	492,500.00	488,390.00	(4,110.00)	-0.83%
Expense Total	1,150,500.00	1,312,952.00	162,452.00	14.12%
Operating Total	17,500.00	172,302.00	154,802.00	884.58%
Care Services Total	17,500.00	172,302.00	154,802.00	884.58%
Commercial Property				
Operating				
Income				
Rental income	(94,000.00)	(94,000.00)	-	0.00%
Income Total	(94,000.00)	(94,000.00)	-	0.00%
Expense				
Employee benefits	25,000.00	42,442.00	17,442.00	69.77%
Materials and services	77,000.00	80,250.00	3,250.00	4.22%
Expense Total	102,000.00	122,692.00	20,692.00	20.29%
Operating Total	8,000.00	28,692.00	20,692.00	258.65%
Commercial Property Total	8,000.00	28,692.00	20,692.00	258.65%
Commercial Services				
Operating				
Income				
Sales Revenue	(400,000.00)	(332,000.00)	68,000.00	-17.00%
Income Total	(400,000.00)	(332,000.00)	68,000.00	-17.00%
Expense				
Employee benefits	441,000.00	504,776.00	63,776.00	14.46%
Materials and services	62,350.00	60,210.00	(2,140.00)	-3.43%
Expense Total	503,350.00	564,986.00	61,636.00	12.25%
Operating Total	103,350.00	232,986.00	129,636.00	125.43%
Commercial Services Total	103,350.00	232,986.00	129,636.00	125.43%
NDIS – Care Services				
Operating				
Income				

Fees and charges	(1,830,000.00)	(1,903,200.00)	(73,200.00)	4.00%
Income Total	(1,830,000.00)	(1,903,200.00)	(73,200.00)	4.00%
Expense				
Employee benefits	174,233.00	186,757.00	12,524.00	7.19%
Materials and services	1,510,085.00	1,553,611.44	43,526.44	2.88%
Expense Total	1,684,318.00	1,740,368.44	56,050.44	3.33%
Operating Total	(145,682.00)	(162,831.56)	(17,149.56)	11.77%
NDIS – Care Services Total	(145,682.00)	(162,831.56)	(17,149.56)	11.77%
Plant Operations				
Operating				
Income				
Sales Revenue	(47,000.00)	(48,880.00)	(1,880.00)	4.00%
Other income	(40,000.00)	(20,000.00)	20,000.00	-50.00%
Income Total	(87,000.00)	(68,880.00)	18,120.00	-20.83%
Expense				
Employee benefits	997,994.00	848,147.00	(149,847.00)	-15.01%
Materials and services	(3,493,899.00)	(3,641,778.00)	(147,879.00)	4.23%
Depreciation	1,534,942.00	1,534,942.00	-	0.00%
Expense Total	(960,963.00)	(1,258,689.00)	(297,726.00)	30.98%
Operating Total	(1,047,963.00)	(1,327,569.00)	(279,606.00)	26.68%
Plant Operations Total	(1,047,963.00)	(1,327,569.00)	(279,606.00)	26.68%
Private Works				
Operating				
Income				
Sales Revenue	(100,000.00)	(55,000.00)	45,000.00	-45.00%
Income Total	(100,000.00)	(55,000.00)	45,000.00	-45.00%
Expense				
Employee benefits	30,000.00	33,071.00	3,071.00	10.24%
Materials and services	55,000.00	15,000.00	(40,000.00)	-72.73%
Expense Total	85,000.00	48,071.00	(36,929.00)	-43.45%
Operating Total	(15,000.00)	(6,929.00)	8,071.00	-53.81%
Private Works Total	(15,000.00)	(6,929.00)	8,071.00	-53.81%
RAPAD				
Operating				
Income				
Sales Revenue	(680,000.00)	(680,000.00)	-	0.00%
Income Total	(680,000.00)	(680,000.00)	-	0.00%
Expense				
Materials and services	650,000.00	650,000.00	-	0.00%
Expense Total	650,000.00	650,000.00	-	0.00%
Operating Total	(30,000.00)	(30,000.00)	-	0.00%
RAPAD Total	(30,000.00)	(30,000.00)	-	0.00%
Sewerage				
Operating				
Income				
Rates, levies and charges				
Sewerage Services	(1,024,150.00)	(1,080,996.45)	(56,846.45)	5.55%
Rates, levies and charges Total	(1,024,150.00)	(1,080,996.45)	(56,846.45)	5.55%
Fees and charges	(7,500.00)	(7,500.00)	-	0.00%

Income Total	(1,031,650.00)	(1,088,496.45)	(56,846.45)	5.51%
Expense				
Employee benefits	320,000.00	521,563.00	201,563.00	62.99%
Materials and services	183,493.00	189,500.00	6,007.00	3.27%
Finance costs	26,221.00	20,594.00	(5,627.00)	-21.46%
Depreciation	467,916.00	467,916.00	-	0.00%
Expense Total	997,630.00	1,199,573.00	201,943.00	20.24%
Operating Total	(34,020.00)	111,076.55	145,096.55	-426.50%
Sewerage Total	(34,020.00)	111,076.55	145,096.55	-426.50%
Waste Management				
Operating				
Income				
Rates, levies and charges				
Refuse Collection	(663,051.00)	(699,061.15)	(36,010.15)	5.43%
Rates, levies and charges Total	(663,051.00)	(699,061.15)	(36,010.15)	5.43%
Fees and charges	(97,796.00)	(20,000.00)	77,796.00	-79.55%
Income Total	(760,847.00)	(719,061.15)	41,785.85	-5.49%
Expense				
Employee benefits	137,500.00	221,631.00	84,131.00	61.19%
Materials and services	803,479.00	864,600.00	61,121.00	7.61%
Depreciation	45,900.00	45,900.00	-	0.00%
Expense Total	986,879.00	1,132,131.00	145,252.00	14.72%
Operating Total	226,032.00	413,069.85	187,037.85	82.75%
Waste Management Total	226,032.00	413,069.85	187,037.85	82.75%
Water Supply				
Operating				
Income				
Rates, levies and charges				
Water Supply	(1,563,583.00)	(1,655,893.79)	(92,310.79)	5.90%
Rates, levies and charges Total	(1,563,583.00)	(1,655,893.79)	(92,310.79)	5.90%
Fees and charges	(50,000.00)	(39,000.00)	11,000.00	-22.00%
Income Total	(1,613,583.00)	(1,694,893.79)	(81,310.79)	5.04%
Expense				
Employee benefits	330,000.00	409,476.00	79,476.00	24.08%
Materials and services	929,000.00	957,130.00	28,130.00	3.03%
Finance costs	23,319.00	14,974.00	(8,345.00)	-35.79%
Depreciation	527,475.00	527,475.00	-	0.00%
Expense Total	1,809,794.00	1,909,055.00	99,261.00	5.48%
Operating Total	196,211.00	214,161.21	17,950.21	9.15%
Water Supply Total	196,211.00	214,161.21	17,950.21	9.15%
Grand Total	(951,572.00)	(355,041.95)	596,530.05	-62.69%

Goal	Transport
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Change	Sum of % Difference
Airports				
Operating				
Income				
Fees and charges	(90,000.00)	(80,000.00)	10,000.00	-11.11%
Income Total	(90,000.00)	(80,000.00)	10,000.00	-11.11%
Expense				
Employee benefits	134,989.00	152,715.00	17,726.00	13.13%
Materials and services	131,620.00	140,000.00	8,380.00	6.37%
Expense Total	266,609.00	292,715.00	26,106.00	9.79%
Operating Total	176,609.00	212,715.00	36,106.00	20.44%
Airports Total	176,609.00	212,715.00	36,106.00	20.44%
Capital Grants - Transport				
Capital				
Capital Grants and subsidies	(6,468,248.00)	-	6,468,248.00	-100.00%
Income Total	(6,468,248.00)	-	6,468,248.00	-100.00%
Capital Total	(6,468,248.00)	-	6,468,248.00	-100.00%
Capital Grants - Transport Total	(6,468,248.00)	-	6,468,248.00	-100.00%
Contract Works				
Operating				
Income				
Sales Revenue	(8,408,000.00)	(13,100,000.00)	(4,692,000.00)	55.80%
Income Total	(8,408,000.00)	(13,100,000.00)	(4,692,000.00)	55.80%
Expense				
Employee benefits	2,970,650.00	3,686,252.00	715,602.00	24.09%
Materials and services	5,625,094.00	8,061,000.00	2,435,906.00	43.30%
Expense Total	8,595,744.00	11,747,252.00	3,151,508.00	36.66%
Operating Total	187,744.00	(1,352,748.00)	(1,540,492.00)	-820.53%
Contract Works Total	187,744.00	(1,352,748.00)	(1,540,492.00)	-820.53%
Rural Roads				
Operating				
Income				
Grants and subsidies	(12,737,245.00)	-	12,737,245.00	-100.00%
Income Total	(12,737,245.00)	-	12,737,245.00	-100.00%
Expense				
Employee benefits	1,818,746.00	239,832.00	(1,578,914.00)	-86.81%
Materials and services	12,787,245.00	1,493,500.00	(11,293,745.00)	-88.32%
Expense Total	14,605,991.00	1,733,332.00	(12,872,659.00)	-88.13%
Operating Total	1,868,746.00	1,733,332.00	(135,414.00)	-7.25%
Rural Roads Total	1,868,746.00	1,733,332.00	(135,414.00)	-7.25%
Town Streets				
Operating				
Expense				
Employee benefits	462,000.00	386,674.00	(75,326.00)	-16.30%
Materials and services	340,000.00	344,200.00	4,200.00	1.24%
Expense Total	802,000.00	730,874.00	(71,126.00)	-8.87%
Operating Total	802,000.00	730,874.00	(71,126.00)	-8.87%

Town Streets Total	802,000.00	730,874.00	(71,126.00)	-8.87%
Transport Depreciation				
Operating				
Expense				
Depreciation	2,901,464.00	2,901,464.00	-	0.00%
Expense Total	2,901,464.00	2,901,464.00	-	0.00%
Operating Total	2,901,464.00	2,901,464.00	-	0.00%
Transport Depreciation Total	2,901,464.00	2,901,464.00	-	0.00%
Grand Total	(531,685.00)	4,225,637.00	4,757,322.00	-894.76%

Goal	Economy
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Change	Sum of % Difference
Agriculture				
Operating				
Income				
Fees and charges	(230,520.00)	(248,140.80)	(17,620.80)	7.64%
Income Total	(230,520.00)	(248,140.80)	(17,620.80)	7.64%
Expense				
Employee benefits	377,500.00	284,646.00	(92,854.00)	-24.60%
Materials and services	391,084.00	426,360.00	35,276.00	9.02%
Expense Total	768,584.00	711,006.00	(57,578.00)	-7.49%
Operating Total	538,064.00	462,865.20	(75,198.80)	-13.98%
Agriculture Total	538,064.00	462,865.20	(75,198.80)	-13.98%
Building Services				
Operating				
Income				
Fees and charges	(30,000.00)	(35,000.00)	(5,000.00)	16.67%
Income Total	(30,000.00)	(35,000.00)	(5,000.00)	16.67%
Expense				
Employee benefits	495.00	5,908.00	5,413.00	1093.54%
Materials and services	45,240.00	70,000.00	24,760.00	54.73%
Expense Total	45,735.00	75,908.00	30,173.00	65.97%
Operating Total	15,735.00	40,908.00	25,173.00	159.98%
Building Services Total	15,735.00	40,908.00	25,173.00	159.98%
Camping Area				
Operating				
Income				
Fees and charges	(208,000.00)	(203,200.00)	4,800.00	-2.31%
Income Total	(208,000.00)	(203,200.00)	4,800.00	-2.31%
Expense				
Employee benefits	45,000.00	22,918.00	(22,082.00)	-49.07%
Materials and services	57,000.00	55,000.00	(2,000.00)	-3.51%
Expense Total	102,000.00	77,918.00	(24,082.00)	-23.61%
Operating Total	(106,000.00)	(125,282.00)	(19,282.00)	18.19%
Camping Area Total	(106,000.00)	(125,282.00)	(19,282.00)	18.19%
Economic Development				
Operating				
Income				
Grants and subsidies	(13,000.00)	-	13,000.00	-100.00%
Income Total	(13,000.00)	-	13,000.00	-100.00%
Expense				
Employee benefits	540.00	-	(540.00)	-100.00%
Materials and services	85,255.00	88,300.00	3,045.00	3.57%
Expense Total	85,795.00	88,300.00	2,505.00	2.92%
Operating Total	72,795.00	88,300.00	15,505.00	21.30%
Economic Development Total	72,795.00	88,300.00	15,505.00	21.30%
Economy Depreciation				
Operating				

Expense				
Depreciation	237,350.00	237,350.00	-	0.00%
Expense Total	237,350.00	237,350.00	-	0.00%
Operating Total	237,350.00	237,350.00	-	0.00%
Economy Depreciation Total	237,350.00	237,350.00	-	0.00%
Regional Events				
Operating				
Income				
Other income	(5,000.00)	-	5,000.00	-100.00%
Grants and subsidies	(2,000.00)	(2,000.00)	-	0.00%
Income Total	(7,000.00)	(2,000.00)	5,000.00	-71.43%
Expense				
Materials and services	6,500.00	6,500.00	-	0.00%
Expense Total	6,500.00	13,310.00	6,810.00	104.77%
Operating Total	(500.00)	11,310.00	11,810.00	-2362.00%
Regional Events Total	(500.00)	11,310.00	11,810.00	-2362.00%
Tourism				
Operating				
Income				
Sales Revenue	(45,000.00)	(46,800.00)	(1,800.00)	4.00%
Income Total	(45,000.00)	(46,800.00)	(1,800.00)	4.00%
Expense				
Employee benefits	276,500.00	254,164.00	(22,336.00)	-8.08%
Materials and services	110,000.00	110,150.00	150.00	0.14%
Expense Total	386,500.00	364,314.00	(22,186.00)	-5.74%
Operating Total	341,500.00	317,514.00	(23,986.00)	-7.02%
Tourism Total	341,500.00	317,514.00	(23,986.00)	-7.02%
Town Planning				
Operating				
Income				
Fees and charges	(67,500.00)	(39,000.00)	28,500.00	-42.22%
Income Total	(67,500.00)	(39,000.00)	28,500.00	-42.22%
Expense				
Materials and services	50,000.00	25,000.00	(25,000.00)	-50.00%
Expense Total	50,000.00	25,000.00	(25,000.00)	-50.00%
Operating Total	(17,500.00)	(14,000.00)	3,500.00	-20.00%
Town Planning Total	(17,500.00)	(14,000.00)	3,500.00	-20.00%
Grand Total	1,081,444.00	1,018,965.20	(62,478.80)	-5.78%

Goal	Governance
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Change	Sum of % Difference
Administration				
Operating				
Income				
Fees and charges	(72,280.00)	(34,016.00)	38,264.00	-52.94%
Grants and subsidies	(150,000.00)	(100,000.00)	50,000.00	-33.33%
Income Total	(222,280.00)	(134,016.00)	88,264.00	-39.71%
Expense				
Employee benefits	577,541.00	(169,671.38)	(747,212.38)	-129.38%
Materials and services	1,441,867.00	2,297,096.09	855,229.09	59.31%
Expense Total	2,019,408.00	2,127,424.70	108,016.70	5.35%
Operating Total	1,797,128.00	1,993,408.70	196,280.70	10.92%
Administration Total	1,797,128.00	1,993,408.70	196,280.70	10.92%
Coordination and Control				
Operating				
Expense				
Employee benefits	706,985.00	570,547.76	(136,437.25)	-19.30%
Materials and services	(136,832.00)	(190,352.84)	(53,520.84)	39.11%
Expense Total	570,153.00	380,194.92	(189,958.09)	-33.32%
Operating Total	570,153.00	380,194.92	(189,958.09)	-33.32%
Coordination and Control Total	570,153.00	380,194.92	(189,958.09)	-33.32%
Corporate & Community Planning				
Operating				
Income				
Grants and subsidies	(100,000.00)	-	100,000.00	-100.00%
Income Total	(100,000.00)	-	100,000.00	-100.00%
Expense				
Materials and services	100,000.00	-	(100,000.00)	-100.00%
Expense Total	100,000.00	-	(100,000.00)	-100.00%
Corporate & Community Planning Total	-	-	-	
Council Housing				
Operating				
Income				
Rental income	(634,000.00)	(350,000.00)	284,000.00	-44.79%
Income Total	(634,000.00)	(350,000.00)	284,000.00	-44.79%
Expense				
Employee benefits	50,000.00	123,071.00	73,071.00	146.14%
Materials and services	512,691.00	510,000.00	(2,691.00)	-0.52%
Expense Total	562,691.00	633,071.00	70,380.00	12.51%
Operating Total	(71,309.00)	283,071.00	354,380.00	-496.96%
Council Housing Total	(71,309.00)	283,071.00	354,380.00	-496.96%
Depots				
Operating				
Expense				
Employee benefits	130,000.00	245,940.00	115,940.00	89.18%
Materials and services	140,000.00	143,600.00	3,600.00	2.57%
Expense Total	270,000.00	389,540.00	119,540.00	44.27%

Operating Total	270,000.00	389,540.00	119,540.00	44.27%
Depots Total	270,000.00	389,540.00	119,540.00	44.27%
Employee Costs				
Operating				
Income				
Other income	(25,000.00)	-	25,000.00	-100.00%
Grants and subsidies	(85,000.00)	(70,000.00)	15,000.00	-17.65%
Income Total	(110,000.00)	(70,000.00)	40,000.00	-36.36%
Expense				
Employee benefits	(885,222.00)	(334,896.00)	550,326.00	-62.17%
Materials and services	838,092.00	895,816.17	57,724.17	6.89%
Expense Total	(47,130.00)	560,920.17	608,050.17	-1290.16%
Operating Total	(157,130.00)	490,920.17	648,050.17	-412.43%
Employee Costs Total	(157,130.00)	490,920.17	648,050.17	-412.43%
Finance				
Operating				
Income				
Rates, levies and charges				
Finance	(4,912,487.00)	(5,143,784.00)	(231,297.00)	4.71%
Rates, levies and charges Total	(4,912,487.00)	(5,143,784.00)	(231,297.00)	4.71%
Interest received	(975,000.00)	(426,875.00)	548,125.00	-56.22%
Grants and subsidies	(13,000,000.00)	(13,520,000.00)	(520,000.00)	4.00%
Income Total	(18,887,487.00)	(19,090,659.00)	(203,172.00)	1.08%
Expense				
Employee benefits	599,141.00	751,744.00	152,603.00	25.47%
Materials and services	331,300.00	352,319.00	21,019.00	6.34%
Expense Total	930,441.00	1,104,063.00	173,622.00	18.66%
Operating Total	(17,957,046.00)	(17,986,596.00)	(29,550.00)	0.16%
Finance Total	(17,957,046.00)	(17,986,596.00)	(29,550.00)	0.16%
Governance Depreciation				
Operating				
Expense				
Depreciation	273,191.00	273,191.00	-	0.00%
Expense Total	273,191.00	273,191.00	-	0.00%
Operating Total	273,191.00	273,191.00	-	0.00%
Governance Depreciation Total	273,191.00	273,191.00	-	0.00%
Professional Governance				
Operating				
Expense				
Employee benefits	1,380,000.00	809,299.00	(570,701.00)	-41.36%
Materials and services	1,040,149.00	979,300.00	(60,849.00)	-5.85%
Expense Total	2,420,149.00	1,788,599.00	(631,550.00)	-26.10%
Operating Total	2,420,149.00	1,788,599.00	(631,550.00)	-26.10%
Professional Governance Total	2,420,149.00	1,788,599.00	(631,550.00)	-26.10%
Stores & Purchasing				
Operating				
Expense				
Employee benefits	251,007.00	244,486.32	(6,520.69)	-2.60%
Materials and services	(184,864.00)	(193,775.00)	(8,911.00)	4.82%

Expense Total	66,143.00	50,711.32	(15,431.69)	-23.33%
Operating Total	66,143.00	50,711.32	(15,431.69)	-23.33%
Stores & Purchasing Total	66,143.00	50,711.32	(15,431.69)	-23.33%
Grand Total	(12,788,721.00)	(12,336,959.90)	451,761.10	-3.53%

Attachment 10 – 2025–26 Budget Capital Works Program

Totals			\$12,979,000	\$9,753,000	\$5,769,000		\$3,914,000	\$2,950,000	\$3,350,000	\$1,350,000	\$800,000	\$15,000	\$1,000,000	
Capital Project Description	Program	Area	Budget 2025–26	Estimate 2026–27	Estimate 2027–28	Funding Source	Council	Loan	Grant R2R	Grant W4Q	Sales Proceeds	Other State Grant	Seeking External Funding	Type
Barcaldine Town Hall Roof Repairs	Building Renewal Program	Barcaldine	\$45,000	\$-	\$-	Council	\$45,000							Renewal
Muttaburra Hall & Campdraft Power Box and Light Upgrade	Community Asset Program	Muttaburra	\$15,000			Council	\$15,000							Upgrade
Aramac Town Hall Window Replacement	Community Buildings	Aramac	\$40,000	\$10,000		Council	\$40,000							Renewal
New air conditioner Harry Redford Gallery/Aramac Library/Info Centre	Community Buildings	Aramac	\$10,000			Council	\$10,000							New
Muttaburra Campground Redesign and Upgrade	Community Enhancement	Muttaburra	\$30,000			Council	\$30,000							Upgrade
Regional Community Enhancement Initiative	Community Enhancement	Regional	\$150,000	\$150,000	\$150,000	Council	\$150,000							Upgrade
Alpha Washdown Bay Facility Upgrade	Community Improvements	Alpha	\$90,000			Council	\$90,000							Renewal
Solar Power for high power use locations	Community Initiatives	Regional	\$300,000			W4Q				\$300,000				Upgrade
Upgrade Aramac RTC Workstation	Council Buildings	Aramac	\$10,000			Council	\$10,000							Renewal
Depot Crib Room Renewals	Council Buildings	Regional	\$250,000	\$250,000	\$250,000	Council	\$250,000							Upgrade
Gordon Street Revitalisation	Major Project	Aramac	\$420,000	\$780,000		Various	\$120,000		\$300,000					Renewal
IT Renewal Program	Other Projects	Regional	\$70,000	\$75,000	\$80,000	Council	\$70,000							Renewal
Town Common Water Upgrades	Other Projects	Barcaldine	\$15,000	\$-	\$-	State						\$15,000		Upgrade
Plant & Fleet Replacement Program	Plant Program	Regional	\$2,644,000	\$3,288,000	\$3,189,000	Council	\$1,844,000				\$800,000			Renewal
Town Street Upgrade Program	Road Improvement Projects	Regional	\$650,000	\$600,000	\$200,000	R2R			\$650,000					Upgrade
Rural Road Sealing Program	Road Improvement Projects	Regional	\$400,000	\$800,000	\$400,000	R2R			\$400,000					New
Flood Damage Works – Capital	Road Renewal Projects	Regional	\$1,000,000			QRA							\$1,000,000	Renewal
Gravel Road Resheeting Program	Road Renewal Projects	Regional	\$1,000,000	\$500,000	\$500,000	R2R	\$-		\$1,000,000					Renewal
Road Reseal Program	Road Renewal Projects	Regional	\$1,000,000	\$-	\$1,000,000	R2R			\$1,000,000					Renewal
SCADA Rectification	Sewerage Program	Regional	\$300,000	\$300,000	\$-	Council	\$300,000							Renewal
Barcaldine Sewerage Treatment Plant Upgrade	Sewerage Program	Barcaldine	\$4,000,000	\$-		W4Q	\$400,000	\$2,950,000		\$1,050,000				Upgrade
Jericho Water Treatment Plant Chlorinator Replacement	Water Program	Jericho	\$40,000			Council	\$40,000							Renewal
Alpha Water Treatment Plant Chlorinator Replacement	Water Program	Alpha	\$40,000			Council	\$40,000							Renewal
Pomona Reservoir Roof Refurbishment – Design Phase	Water Program	Barcaldine	\$250,000			Council	\$250,000							Renewal
Jericho Water Treatment Plant Refurbishment	Water Program	Jericho	\$100,000	\$3,000,000		Council	\$100,000							Renewal
Pumps & Bores Upgrades – Alpha & Jericho	Water Program	Alpha / Jericho	\$110,000			Council	\$110,000							Upgrade

Attachment 10 – 2025–26 Budget Capital Projects Endorsed Subject to Funding

Totals			\$2,060,000	\$700,000	\$-	
Capital Project Description	Program	Area	Budget 2025–26	Estimate 2026–27	Estimate 2027–28	Type
Regional TV Infrastructure Upgrades	Community Improvements	Regional	\$200,000	\$200,000	\$-	Renewal
Muttaborra Jubilee Park Playground Renewal	Community Asset Program	Muttaborra	\$60,000			Upgrade
Regional Roads Betterment Program	Road Improvement projects	Regional	\$500,000	\$500,000		Renewal
Childcare Building Development Aramac	Council Buildings	Aramac	\$500,000			Upgrade
Pensioner Housing Construction Muttaborra	Council Buildings	Muttaborra	\$800,000			Renewal

Attachment 11 – Main Roads Projects 2025–26 Budget

Main Roads Project	Department	Location	Expenditure		Revenue	
RMPC contract 2025-26	Roads & Transport	Regional	\$	4,000,000	\$	4,400,000
Aramac – Muttaborra Road Widening	Roads & Transport	Aramac	\$	2,500,000	\$	2,750,000
Beef Road Project – Alpha Clermont Road	Roads & Transport	Alpha	\$	4,000,000	\$	4,400,000
Beef Road Project – Alpha Tambo Road	Roads & Transport	Alpha	\$	5,000,000	\$	5,500,000

POLICY NAME:	Investment Policy
POLICY NUMBER:	F020
ADOPTED:	18 June 2025
DIRECTORATE	Corporate and Financial Services
REVIEW DUE	30 June 2026

1 PURPOSE

This policy sets out how Barcaldine Regional Council (Council) will manage investments in the 2025–26 financial year.

2 SCOPE

This Policy applies to the investment of surplus funds in accordance with investment powers under Part 6 of the *Statutory Bodies Financial Arrangement Act 1982* (SBFAA).

3 HEAD OF POWER

Section 47 of the SBFAA requires that a statutory body must use its best efforts to invest its funds—

- a. at the most advantageous interest rate available to it at the time of the investment for an investment of the proposed type; and
- b. in a way it considers is most appropriate in all the circumstances.

Section 191 of the *Local Government Regulation 2012* requires a local government to prepare and adopt an investment policy.

The investment policy must outline Council's investment objectives and overall risk philosophy. The policy must also state procedures for achieving the goals related to investment stated in the policy.

4 POLICY STATEMENT

Council will hold sufficient cash reserves to ensure it can meet its financial sustainability obligations, including the unrestricted cash expense cover target set by the State Government in the current Financial Management (Sustainability) Guideline. Investment options may be considered if they are allowable under the SBFAA, and the investment is:

BARCADDINE REGIONAL COUNCIL
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1. made with suitable credit-worthy financial institutions;
2. made for a period of time that meets Council's cash flow requirements but not for a period of more than 12 months; and
3. able to provide a commercially acceptable return.

4.1 Investment Parameters

Council as a Local Government has Category 1 investment powers under the SBFA. This allows Council to invest in at call or in fixed period deposits of no more than one year.

Council will limit its investment risk exposure by:

- a. using Qld Treasury Corporation (QTC) as its default investment institution;
- b. investing the remaining funds with Australian financial institutions with a long term credit rating from Standard and Poor's of BBB+ or greater;
- c. Council officers may only invest surplus funds with an Australian Financial Institution; and
- d. reporting a summary of investments to each monthly Council meeting.

4.2 Portfolio investment parameters and credit requirements

The following table shows the credit ratings and counterparty limits for Council:

Long Term Credit Rating	Short Term Credit Rating	Individual Limit	Total Limit	Maximum Term for Fixed Term Investments
QTC Capital Guaranteed Cash Fund		100%	100%	1 year
AAA or AA	A-1+ or A-1	40%	50%	1 year
A	A-1+	20%	20%	6 months

5 DELEGATION

Authority for the implementation of the Investment Policy is delegated by Council to the CEO in accordance with section 257 of the *Local Government Act 2009*.

POLICY NAME:	Revenue Policy
POLICY NUMBER:	F018
ADOPTED:	18 June 2025
DIRECTORATE	Corporate and Financial Services
REVIEW DUE	30 June 2026

1 PURPOSE

To set out the principles for raising and recovering revenue.

2 SCOPE

This policy applies to all areas identified in Section 193 of the *Local Government Regulation 2012*, and will be used to guide Council in the development of the Revenue Statement for the 2025–26 financial year.

3 HEAD OF POWER

Section 104 of the *Local Government Act 2009* requires Council to establish a system of financial management that includes a revenue policy.

Council is required to prepare and adopt a Revenue Policy in accordance with Section 193 of the *Local Government Regulation 2012*. The purpose of this policy is to set out the principles used by Council for:

1. The levying of rates and charges;
2. Granting concessions for rates and charges;
3. The recovery of overdue rates and charges; and
4. Cost recovery methods.

The policy must also state:

1. The purpose of concessions granted;
2. The extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

4 POLICY STATEMENT

The principles contained within this policy are applied in the determination of the rates, fees and charges as detailed in the Revenue Statement.

Council levies rates and charges to fund the provision of specific services to the Barcaldine community. When adopting its annual budget Council will set rates and charges at a level that will provide for both current and future community requirements. Council will apply the principle of transparency in making rates and charges.

4.1 Rates and Charges

4.1.1 Levying of Rates and Charges

Council will be guided by the following principles in the levying of rates and charges:

- a) Council will have regard to the principle of transparency in the setting of rates and charges.
- b) Rates and Charges shall be raised at the levels necessary to fund the operations of Council.
- c) Council will endeavour to have a rating regime that is simple and inexpensive to administer.
- d) Council will try to achieve intergenerational equity by taking account of the services provided to both present and future ratepayers.
- e) Council will raise sufficient revenue to maintain services at an appropriate standard.
- f) Council will take into account the availability of other funding sources to meet community expectations.
- g) Where services are provided specifically for an identifiable group within the community and there is not a general community benefit, Council may recover the cost of those services from that identifiable group.
- h) The timing of the levying of rates will take into account the financial cycle of local economic activity in order to assist the smooth running of the local economy.
- i) Council will try to achieve equity through flexible payment arrangements for ratepayers with a lower capacity to pay.

4.1.2 Granting Concessions for Rates and Charges

Council has identified that particular groups within the community may have difficulty meeting their financial obligations to Council and has therefore decided to grant concessions to support these groups:

- a) Pensioners – Council recognises the contribution to the community of pensioners and that their capacity to pay rates and charges is generally less than the general community. Council therefore grants pensioners, as a whole, a concession on rates and utility charges.
- b) Non-profit organisations – Council recognises the work of sporting, recreational and charitable organisations in the community and in particular the volunteers who contribute to these organisations. Council therefore:
 - i. grants an exemption on general rates to these organisations;
 - ii. provides a discount on the hire of equipment and facilities to local non-profit organisations;
 - iii. provides a discount on water charges for some local non-profit, church and sporting organisations.
- c) Residents – Council recognises the contribution made by local residents in meeting their obligations. Council therefore provides a discount on the hire of equipment and facilities to local residents.

4.1.3 Recovering Overdue Rates and Charges

Council will exercise its rates recovery powers in order to reduce the overall rate burden upon ratepayers using the following principles:

- a) Making clear the obligations of ratepayers and the process used by Council in assisting them to meet their obligations.
- b) Council will make the processes used to recover outstanding rates and charges clear, simple to administer and cost effective.
- c) Endeavouring to treat ratepayers with similar circumstances in a consistent way.
- d) Council will endeavour to be flexible by responding where necessary to changes in the local economy.

4.1.4 Setting of Cost Recovery Methods

Barcaldine Regional Council will be guided by the following principles in recovering the costs of providing goods and services:

- a) Council will set fees and charges at a level to cover the cost to Council of providing the goods or services including the cost of administration.
- b) Council will set fees and charges considering the nature, level and standard of service when setting the charges and may set the charge to generate revenue.
- c) Council is aware that it may have a community service obligation when setting some fees and charges

- d) Council will ensure that the cost of maintaining and replacing infrastructure is reflected in the level of fees and charges

4.2 Physical and Social Infrastructure Costs

Council requires developers to pay a reasonable contribution towards the cost of infrastructure required to support development. However Council is encouraging new development in its communities and is prepared to support part of new development through general revenue. The following principles apply:

- a) All infrastructure costs within the development area are to be met by the developer in accordance with the provisions of the *Planning Act 2016*.
- b) All infrastructure costs connecting the development to the existing infrastructure network are to be met by the developer in accordance with the provisions of the *Planning Act 2016*.
- c) Council may on a case by case basis, partially subsidise the cost of assessing development applications to encourage new development in the region.

5 DELEGATION OF AUTHORITY

Authority for the implementation of the Revenue Policy is delegated by Council to the CEO in accordance with section 257 of the *Local Government Act 2009*.

POLICY NAME:	Debt Policy
POLICY NUMBER:	F024
ADOPTED:	18 June 2025
DIRECTORATE	Corporate and Financial Services
REVIEW DUE	30 June 2026

1 PURPOSE

The purpose of this policy is to ensure the sound management of Council's existing and future debt. The policy will provide clear guidance for staff in the management of Council's debt portfolio and maintenance of appropriate debt and debt service levels.

This policy applies to all Councillors and staff and extends to all borrowing activities of Council.

2 SCOPE

This policy relates to any form of borrowing undertaken by Council.

3 HEAD OF POWER

Section 192 of the *Local Government Regulation 2012* requires Council to prepare a debt policy each financial year and that the policy must state the following:

1. New borrowings planned for the current financial year and for the next nine financial years; and
2. The period over which it is planned to repay existing and proposed borrowings.

4 POLICY STATEMENT

Council will ensure that debt holdings remain below the maximum debt leverage ratio target level set by the State Government in the current *Financial Management (Sustainability) Guideline*.

4.1 Borrowing Principles

1. Council will not utilise loan funding to finance operating activities or recurrent expenditure.
2. Council may access short term borrowings via a Queensland Treasury Corporation (QTC) working capital facility to effectively manage its cash

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balances throughout the year. Any working capital facility drawdowns will typically be fully repaid within one year.

3. Borrowings will be used to fund the repair, upgrade or construction of essential infrastructure that have an effective life greater than one year.
4. Borrowings for infrastructure that provides a positive rate of return on investment will take priority over borrowing for other assets.
5. All external borrowings shall be obtained through QTC using its full range of fund management services.
6. Where capital projects are financed through borrowings, Council will repay the loan over a term which takes into consideration the expected life of those assets, and over a term that optimises cash flow efficiency.
7. The term for new borrowings shall not exceed the estimated useful life of the asset.
8. Where capital expenditure is deferred from one year to the next, the drawdown of approved loan funds will be reviewed to minimise interest costs.
9. The decision on Council's ultimate levels of debt will require a balance between the levels of service provided, affordability for the community, and Council's long-term financial sustainability.

4.2 Existing Borrowings

Purpose	Lender	Interest Rate	Loan Balance 30 June 2026	Remaining Term
Barcaldine Sewerage (445976)	QTC	1.415%	\$986,378	6 years
Barcaldine Water (80914)	QTC	7.747%	\$121,997	2 years
Aramac Swimming Pool (237871)	QTC	3.005%	\$157,246	3 years
Barcaldine Sewerage (80912)	QTC	4.646%	\$65,757	2 years
TOTAL LOAN BALANCE			\$1,331,378	

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4.3 Estimated Repayments for 2025-26

Purpose	Interest Payment	Principal Repayment	Total Repayment	Balance as at 30 June 2026
Barcaldine Sewerage (445976)	\$15,705	\$199,131	\$214,837	\$986,378
Barcaldine Water (80914)	\$14,974	\$112,987	\$127,961	\$121,997
Aramac Swimming Pool (237871)	\$6,142	\$75,162	\$81,304	\$157,246
Barcaldine Sewerage (80912)	\$4,889	\$62,788	\$67,677	\$65,757
TOTAL	\$41,711	\$450,068	\$491,779	\$1,331,378

4.4 Existing Borrowing Forecast

Year	Loan Balance
2025-26	\$1,331,378
2026-27	\$864,214
2027-28	\$579,577
2028-29	\$371,827
2029-30	\$1,127
2030-31	\$-
2031-32	\$-
2032-33	\$-
2033-34	\$-
2034-35	\$-

4.5 Proposed New Borrowings

Pursuant to section 192 of the *Local Government Regulation 2012*, Council must prepare a debt policy each year that states the new borrowings planned for the current financial year and the next 9 financial years.

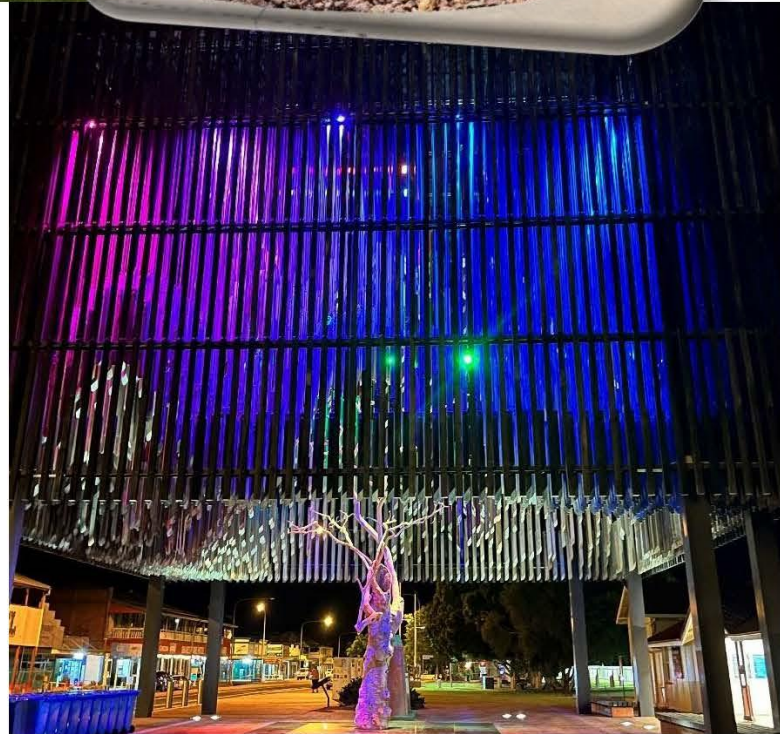
Proposed Borrowings are outlined in Appendix A

APPENDIX A

Year	Proposed Borrowing	Purpose
2025-26	\$2,950,000	Barcaldine STP Upgrade
2026-27	\$1,500,000	Jericho WTP Upgrade
2027-28	\$1,500,000	Jericho WTP Upgrade
2028-29	\$-	
2029-30	\$-	
2030-31	\$-	
2031-32	\$-	
2032-33	\$-	
2033-34	\$-	
2034-35	\$-	



REVENUE STATEMENT



POLICY NAME:	Revenue Statement
POLICY NUMBER:	F030
ADOPTED:	18 June 2025
DIRECTORATE	Corporate and Financial Services
REVIEW DUE	30 June 2026

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BARCALDINE REGIONAL COUNCIL
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INTRODUCTION

This Revenue Statement is prepared in accordance with Section 104 (5) of the *Local Government Act 2009* and Section 172 of the *Local Government Regulation 2012*. The Revenue Statement outlines the revenue measures adopted by Barcaldine Regional Council (Council) for the financial year ending 30 June 2026.

DIFFERENTIAL GENERAL RATES

Council levies differential general rates in accordance with Section 80 of the *Local Government Regulation 2012*.

In determining the differential rating categories, Council has taken into account the following factors:

- The rateable value of the land and rates which would be payable if only one general rate was levied.
- The level of services provided to that land and the cost of providing those services compared to the rate burden that would apply under a single general rate.
- The use of the land in so far as it relates to the extent of utilisation of Council's services; and
- The location of the land and the access to services.

The number of visitors, including tourists with caravans and motor homes, to the Barcaldine Region is increasing every year. These visitors have an impact on Council roads, public conveniences, camping areas and the provision of tourist information services.

Accordingly, Council has adopted a system of categorisation for public accommodation facilities based on the number of rooms, sites and/or cabins.

Barcaldine Regional Council is affected by mining and energy development and it has carefully considered the impacts that these particular land uses have on the ability of Council to deliver the desired levels of service to the community.

These impacts include:

- the increase in Council's wage costs in an endeavour to compete with the private sector.
- high levels of staff turnover.
- accommodation difficulties, in terms of both availability and affordability.
- increased visitation by contractors utilising Council services and infrastructure.
- rapid deterioration of public infrastructure.
- the need for additional health, environmental, planning and community services.

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Council has adopted a system of categorisation for these developments to recognise the impacts on the community and Council operations and infrastructure.

DIFFERENTIAL GENERAL RATES CATEGORIES

The differential rating categories adopted by Council and a description of each category are:

Category	Description	Criteria
1	Alpha Township	All land within the Township Zone as defined in Map ZM 1.1 of the BRC PS Zone and Precincts and which is not otherwise categorised
2	Aramac Township	All land within the Township Zone as defined in Map ZM 1.4 of the BRC Planning Scheme and which is not otherwise categorised
3	Barcaldine Township	All land within the Township Zone as defined in Map ZM 1.3 of the BRC Planning Scheme and which is not otherwise categorised
4	Jericho Township	All land within the Township Zone as defined in Map ZM 1.2 of the BRC Planning Scheme and which is not otherwise categorised
5	Muttaburra Township	All land within the Township Zone as defined in Map ZM 1.5 of the BRC Planning Scheme and which is not otherwise categorised
6	Rural Residential	All land outside the Township Zones as defined in the BRC Planning Scheme, which is less than 100 hectares in size and which is used for residential purposes
8	Rural	All land outside the Township Zones as defined in the BRC Planning Scheme, and which is not otherwise categorised
11	Public Accommodation A	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with less than 11 rooms, units or sites
12	Public Accommodation B	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 11 and 24 rooms, units or sites
13	Public Accommodation C	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other

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Category	Description	Criteria
		short term accommodation with between 25 and 50 rooms, units or sites
14	Public Accommodation D	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 51 and 100 rooms, units or sites
15	Public Accommodation E	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with between 101–200 rooms, units or sites
16	Public Accommodation F	Land used for or intended to be used for hotels, motels, caravan parks, guest houses and other short term accommodation with more than 200 rooms, units or sites
21	Multi-Residential A	Land used for or intended to be used for long term residential purposes with between 2 and 4 dwelling units
22	Multi-Residential B	Land used for or intended to be used for long term residential purposes with between 5 and 10 dwelling units
23	Multi-Residential C	Land used for or intended to be used for long term residential purposes with between 11 and 20 dwelling units
24	Multi-Residential D	Land used for or intended to be used for long term residential purposes with between 21 and 40 dwelling units
25	Multi-Residential E	Land used for or intended to be used for long term residential purposes with between 41 and 80 dwelling units
26	Multi-Residential F	Land used for or intended to be used for long term residential purposes with more than 80 dwelling units
31	Electricity Substation	Land used for or intended to be used for an electricity substation
35	Multi-Industrial A	Land, under 50 hectares, used for or intended to be used for multiple industrial purposes
36	Multi-Industrial B	Land, between 50 and 500 hectares, used for or intended to be used for multiple industrial purposes.

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Category	Description	Criteria
37	Multi-Industrial C	Land, greater than 500 hectares, used for or intended to be used for multiple industrial purposes.
41	Power Station A	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) up to 50MW
42	Power Station B	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 51MW–150MW
43	Power Station C	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 151MW–250MW
44	Power Station D	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 251MW–500MW
45	Power Station E	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) between 501MW–1000MW
46	Power Station F	Land used or intended to be used for the generation and transmission of electricity (gas, coal, wind or solar) more than 1000MW
51	Coal Mining A	Land that is an integrated coal mine producing less than 2 million tonnes per annum
52	Coal Mining B	Land that is an integrated coal mine producing between 2 and 10 million tonnes per annum
53	Coal Mining C	Land that is an integrated coal mine producing between 10 and 20 million tonnes per annum
54	Coal Mining D	Land that is an integrated coal mine producing greater than 20 million tonnes per annum
61	Intensive Accommodation A	Land used for or intended to be used for providing intensive accommodation containing less than 50 units, rooms, suites and/or caravan sites
62	Intensive Accommodation B	Land used for or intended to be used for providing intensive accommodation containing between 51 and 100 units, rooms, suites and/or caravan sites
63	Intensive Accommodation C	Land used for or intended to be used for providing intensive accommodation containing

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Category	Description	Criteria
		between 101 and 250 units, rooms, suites and/or caravan sites
64	Intensive Accommodation D	Land used for or intended to be used for providing intensive accommodation containing between 251 and 400 units rooms, suites and/or caravan sites
65	Intensive Accommodation E	Land used for or intended to be used for providing intensive accommodation containing between 401 and 500 units, rooms, suites and/or caravan sites
66	Intensive Accommodation F	Land used for or intended to be used for providing intensive accommodation containing greater than 500 units, rooms, suites and/or caravan sites
71	Extractive Industry A	Land used for extractive purposes including dredging, excavating, quarrying or sluicing of less than 5000 tonnes per annum
72	Extractive Industry B	Land used for extractive purposes including dredging, excavating, quarrying or sluicing between 5001 and 100,000 tonnes per annum
73	Extractive Industry C	Land used for extractive purposes including dredging, excavating, quarrying or sluicing of more than 100,000 tonnes per annum
74	Gas Extraction	Land used for the extraction of natural gas or coal seam gas
81	Non-profit organisation	Land owned by non-profit organizations and used for sporting, recreational or community purposes
91	Tourist Facility	Land used for or intended to be used for a tourist facility

BRC Planning Scheme means the Barcaldine Regional Council Planning Scheme as adopted.

Intensive Accommodation means a facility used primarily for workforce accommodation of persons generally, other than tourists, and is commonly known as a “workers camp”, “single person quarters”, “accommodation village”, “barracks” or similar names. Additionally these facilities may be temporary or permanent.

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Integrated Coal Mine means land which is used or intended to be used in an integrated manner for the purposes of coal mining or purposes ancillary or associated with coal mining such as washing down, stockpiling, haulage, water storage and rehabilitation.

Tourist Facility means land which is used or intended to be used as a tourist attraction which may or may not include accommodation but does not include land solely used for Public Accommodation.

RATING SCHEDULE

The rate charged and the minimum general rate for each differential rating category is:

Category	Description	Minimum General Rate	Rate in the \$ (cents)
1	Alpha Township	\$668	1.6414
2	Aramac Township	\$577	1.6414
3	Barcaldine Township	\$712	1.6414
4	Jericho Township	\$638	1.6414
5	Muttaburra Township	\$553	1.6414
6	Rural Residential	\$712	1.4342
8	Rural	\$617	0.2805
11	Public Accommodation A	\$724	1.6414
12	Public Accommodation B	\$1,448	1.6414
13	Public Accommodation C	\$2,896	1.6414
14	Public Accommodation D	\$5,785	1.6414
15	Public Accommodation E	\$11,691	1.6414
16	Public Accommodation F	\$23,266	1.6414
21	Multi-Residential A	\$1,447	1.6414
22	Multi-Residential B	\$3,483	1.6414
23	Multi-Residential C	\$7,664	1.6414
24	Multi-Residential D	\$14,631	1.6414
25	Multi-Residential E	\$29,262	1.6414
26	Multi-Residential F	\$43,893	1.6414
31	Electricity Substation	\$9,920	2.4308
35	Multi-Industrial A	\$9,920	2.4308
36	Multi-Industrial B	\$31,018	2.4308
37	Multi-Industrial C	\$310,178	2.4308
41	Power Station A	\$9,358	2.4308
42	Power Station B	\$90,922	2.4597
43	Power Station C	\$181,845	3.1971
44	Power Station D	\$385,511	4.1567

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Category	Description	Minimum General Rate	Rate in the \$ (cents)
45	Power Station E	\$481,888	5.3477
46	Power Station F	\$578,267	7.0227
51	Coal Mining A	\$192,756	3.1971
52	Coal Mining B	\$481,888	5.3477
53	Coal Mining C	\$653,600	7.0227
54	Coal Mining D	\$825,314	7.9001
61	Intensive Accommodation A	\$37,069	1.8937
62	Intensive Accommodation B	\$81,551	2.4597
63	Intensive Accommodation C	\$163,101	3.1971
64	Intensive Accommodation D	\$289,133	4.1567
65	Intensive Accommodation E	\$385,511	4.6197
66	Intensive Accommodation F	\$481,888	5.3477
71	Extractive Industry A	\$10,378	1.8937
72	Extractive Industry B	\$22,239	1.8937
73	Extractive Industry C	\$37,069	1.8937
74	Gas Extraction	\$37,069	1.8937
81	Non-Profit Organization	\$0	-
91	Tourist Facility	\$1,448	1.6414

UTILITY CHARGES – WATER

Barcaldine Regional Council levies a water utility charge in each community consisting of a water access charge for the infrastructure that supplies the water to each parcel of land. This charge includes a water use allocation. The allocation is based on the estimated water usage of each property.

A water utility charge is also applied to a parcel of land that is located within a designated town area and that is not connected to Council's water supply network but which has the ability to access the water supply network. This charge is 50% of the connected rate.

Council provides water to some parcels of land outside a designated town area. These parcels are levied a water utility charge at the same rate as a private residence.

Where a rates assessment comprises more than one parcel of land, the first parcel will attract the applicable water utility charge according to the use. The second and subsequent parcels of land on the same assessment will each attract an additional water charge at 50% of the private residence rate.

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Where a business or land use covers more than one rates assessment, water utility charges will apply as if all parcels of land were on the one assessment. The applicable water allocations for each assessment shall be combined to provide a total water allocation for that business or land use.

Where a business or land use is connected to more than one water meter, the total use is calculated by adding the usage recorded on each water meter.

For the financial year, Council will not charge an excess water charge on consumption in excess of the base allocation nominated in the tables below.

Council will continue to read meters as at 1 June each year.

Water Allocations and Charges per annum:

ALPHA AND JERICHO LAND USAGE	UNITS	ALLOCATION	FIXED CHARGE
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified – water connected	2	700kl	\$876
Land – outside designated town area – water connected	2	700kl	\$876
Land – additional parcel – no separate connection	1	350kl	\$438
Land – additional parcel – with separate connection	2	700kl	\$876
Land – within designated town area – with ability to access – but no connection	1	n/a	\$438
Private Residence combined with business	3	1,050kl	\$1,314
Boarding house or lodging house	3	1,050kl	\$1,314
Multi-Residential – for first accommodation unit	2	700kl	\$876
Plus for every additional accommodation unit	1	350kl	\$438
Hotel, Hotel/Motel, Motel, (first 20 units or part thereof)	4	1,400kl	\$1,751
Plus for every 5 additional accommodation units	1	350kl	\$438
Caravan Park	6	2,100kl	\$2,627
Plus for each 5 fixed accommodation units	1	350kl	\$438
Golf Club	4	1,400kl	\$1,751
Park	8	2,800kl	\$3,503
Alpha State School	8	2,800kl	\$3,503

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ALPHA AND JERICHO LAND USAGE	UNITS	ALLOCATION	FIXED CHARGE
Alpha State School Oval	4	1,400kl	\$1,751
Jericho State School	4	1,400kl	\$1,751
Hospital	8	2,800kl	\$3,503

ARAMAC AND MUTTABURRA LAND USAGE	UNITS	ALLOCATION	FIXED CHARGE
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified – water connected	2	1,800kl	\$672
Land – additional parcel – no separate connection	1	900kl	\$336
Land – additional parcel – with separate connection	2	1,800kl	\$672
Land – within designated town area – with ability to access – but no connection	1	n/a	\$336
Private Residence combined with business	3	2,700kl	\$1,008
Bowls Club, Commercial Garden	3	2,700kl	\$1,008
Golf Club	4	3,600kl	\$1,344
Multi-Residential – for first accommodation unit	2	1,800kl	\$672
Plus for every additional accommodation unit	1	900k	\$336
Hotel, Hotel/Motel, Motel (first 20 units or part thereof)	4	3,600kl	\$1,344
Plus for every 5 additional accommodation units	1	900k	\$336
Caravan Park and Freedom Park	6	5,400kl	\$2,016
Plus for every 5 fixed accommodation units	1	900k	\$336
Park	8	7,200kl	\$2,688
Recreation Grounds	8	7,200kl	\$2,688
Land – outside designated town area – water connected	2	1,800kl	\$672
Hospital	13	11,700kl	\$4,368
School	16	14,400kl	\$5,376
Sewerage Works	20	18,000kl	\$6,720

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BARCADDINE LAND USAGE	UNITS	ALLOCATION	FIXED CHARGE
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified – water connected	2	1,800kl	\$878
Land – outside designated town area – water connected	2	1,800kl	\$878
Land – additional parcel – no separate connection	1	900kl	\$439
Land – additional parcel – with separate connection	2	1800kl	\$878
Land – within designated town area – with ability to access – but no connection	1	n/a	\$439
Private Residence combined with business	3	2,700kl	\$1,317
Bowls Club, Commercial Garden	3	2,700kl	\$1,317
Boarding house or lodging house	3	2,700kl	\$1,317
Golf Club	4	3,600kl	\$1,756
Multi-residential – for first accommodation unit	2	1,800kl	\$878
Plus for each additional accommodation unit	1	900kl	\$439
Hotel, Hotel/Motel, Motel (first 20 units or part thereof)	4	3,600kl	\$1,756
Plus for each 5 additional accommodation units	1	900kl	\$439
Caravan Park	6	5,400kl	\$2,633
Plus for each 5 fixed accommodation units	1	900kl	\$439
Power Station	6	5,400kl	\$2,633
Solar Power Station	2	1,800kl	\$878
Park	8	7,200kl	\$3,511
St Joseph's School including Day Care	8	7,200kl	\$3,511
Saleyards including Wash-down Bay	12	10,800kl	\$5,267
Qld Rail – Station and Compound	20	18,000kl	\$8,778
Hospital including Nurses Quarters, Surgery, House	36	27,000kl	\$15,800
Sewerage Works	54	48,600kl	\$23,701
Barcaldine State School including oval	56	50,400kl	\$24,578
Showgrounds/Racecourse/Swimming Pool	160	144,000kl	\$70,224
Barcaldine Rec Park	160	144,000kl	\$70,224

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UTILITY CHARGES – SEWERAGE

Council levies a sewerage utility charge for sewerage services connected to each parcel of land within the designated town areas of Barcaldine, Aramac and Muttaborra.

Council levies a sewerage access charge for each parcel of land that is located within the designated town areas of Barcaldine, Aramac or Muttaborra and which is not connected to Council's sewerage network but which has the ability to access the sewerage network. This charge is 50% of the residential rate.

Where a rates assessment comprises more than one parcel of land with only one sewerage connection, the first parcel will attract the applicable sewerage utility charge according to the use. The second and subsequent parcels of land on the same assessment will each attract an additional sewerage charge at 50% of the residential rate.

Charge Description	Charge per	Charge
Residential	Accommodation unit	\$840
Commercial/Industrial	Pedestal (for each 1-2)	\$840
	Pedestal (for each 3-10)	\$591
	Pedestal (for each 10<)	\$420
Sewerage Access	Parcel of land not connected	\$420
Sewerage Additional Lots	Parcel of land	\$420
Septic	Septic unit	\$420

UTILITY CHARGES – WASTE

Council levies a **Waste Collection Charge** on a property, which is occupied and which is located within the designated town area in each community:

- a. Residential property – one wheelie bin per week per accommodation unit
- b. Commercial or Industrial property – per wheelie bin per number of collections per week as requested by each property with a minimum of one wheelie bin collection per week
- c. Rural or Rural Residential – per wheelie bin per collection charge as determined by Council
- d. Other land – occupied – one wheelie bin per week

Barcaldine Regional Council levies a **Waste Management Charge** on all parcels of land (including vacant land and additional lots) within the designated town area in each community. The Waste Management Charge is set at a level that covers the cost of servicing and maintaining the waste facilities in each community.

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Occupied Land means land that has located on it, a building or structure greater than 25m², or which is used for commercial purposes (i.e. agistment, heavy vehicle parking, and commercial cultivation) and capable of producing waste.

Charge Description	Charge per	Charge
Waste Collection Charge	Bin collected per annum	\$281
Waste Management Charge	Parcel of land within designated town area	\$125

SPECIAL CHARGE – MUTTABURRA RURAL FIRE BRIGADE

In accordance with section 94 of the *Local Government Act 2009*, Section 94 of the *Local Government Regulation 2012*, and section 128A of the *Fire and Emergency Services Act 1990*, make and levy the special charges, and adopt the overall plan for the Muttaborra Rural Fire Brigade.

A special charge of **\$60.00 per annum per Dwelling/Other Building** and **\$24.00 per annum for each vacant parcel of land**.

The overall plan is as follows:

- The service, facility or activity is rural fire services, and in particular the purchase and maintenance of firefighting equipment and storage facilities of the rural fire brigade.
- The rateable land to which the special charge will apply is identified in the Appendix 19 – Muttaborra Designated Town Area – Rural Fire Levy.
- The estimated cost to implement the service identified in this overall plan is \$6,600.
- The estimated time for carrying out the overall plan is one (1) year

LEVYING OF RATES AND CHARGES

In accordance with section 107 of the *Local Government Regulation 2012*, rates notices for the 2025–26 financial year will be issued half-yearly. The rates notices will be issued in September 2025 and March 2026.

In accordance with section 118 of the *Local Government Regulation 2012*, all rates and charges shall be due and payable within 30 days of the issue of the rates notice.

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DISCOUNT FOR PAYMENT OF RATES AND CHARGES

Barcaldine Regional Council, in accordance with section 130 of the *Local Government Regulation 2012*, will allow a discount of 10% on the general rate, water charge, sewerage charge and waste charges only, paid in full before the end of the discount period.

If in the opinion of Council's delegate there are exceptional circumstances, approval of the discount after the due date may be granted.

INTEREST ON OVERDUE RATES AND CHARGES

Barcaldine Regional Council, in accordance with section 133 of the *Local Government Regulation 2012*, applies an interest charge of 12.12% (compounding daily) on all overdue rates and charges. Interest is payable from the date that the rates and charges become overdue.

CONCESSIONS – PENSIONERS

In accordance with Part 10 of the *Local Government Regulation 2012*, apply a Pensioner concession for rates and charges to properties owned by pensioners as follows:

1. Council will grant to the owner of a parcel of rateable land a *Pensioner concession* if:
 - a. The owner is a pensioner and the land is the principal place of residence of the owner, or
 - b. The land is occupied by a pensioner, as their principal place of residence, and the owner agrees to pass the benefit of the rebate on to the pensioner;
 - c. An application in the prescribed form has been received by the required date, or
 - d. Pensioner eligibility has been confirmed through Centrelink.
2. all rates and charges owing to the Council have been fully paid
3. the land is located within a Designated Town Area.
4. The *concession* is calculated, general rates, water charges, sewerage charges, waste charges at a rate of 30% to a maximum concession of \$427 per annum for each assessment
5. For land occupied, but not owned, by a pensioner, the rebate is the amount Council considers is fairly attributable to the pensioner.
6. A pro-rata concession will apply for new applicants during the financial year.

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7. A *Pensioner* is a person who holds a Centrelink Pensioner Concession Card or a Veterans Affairs Repatriation Health Card. No other cards are acceptable.

CONCESSIONS – NON-PROFIT ORGANISATIONS

General Rates

Barcaldine Regional Council will provide a full rebate of the General Rate to the following ratepayers whose objects do not include making a profit or provide assistance or encouragement for arts or cultural development (*Local Government Regulation 2012* Section 120(b)):

Assess No.	Owner	Use	Town
10081-00000	Aramac Local Ambulance Committee	Second Hand Shop	Aramac
10084-00000	Aramac Community Development Association Inc.	Hall	Aramac
10197-00000	Qld Country Women's Association	Hall	Aramac
10276-00000	The Trustees of the United Grand Lodge of Ancient Free and Accepted Masons of Qld	Masonic Lodge	Muttaborra
10352-00000	Qld Country Women's Association	Hall	Muttaborra
10456-00000	Desert Recreation Club Inc.	Recreation	Aramac
10565-20000	Muttaborra Golf Club Inc.	Golf Course	Muttaborra
10565-30000	Qld Military Rifle Club Inc.	Pistol Club	Muttaborra
20223-00000	Qld Country Women's Association	Hall	Barcaldine
20229-00000	Tree of Knowledge Development Committee Inc.	AWHC	Barcaldine
20091-50000	Barcaldine Aged Care Inc.	Second Hand Shop	Barcaldine
20134-00000	St Vincent de Paul Society	Second Hand Shop	Barcaldine
20135-00000	Tree of Knowledge Development Committee Inc.	AWHC	Barcaldine
20186-00000	Returned and Services League of Australia (Queensland Branch) Barcaldine Sub-Branch Inc.	Clubhouse	Barcaldine
20285-00000	The Uniting Church in Australia Property Trust	Manse	Barcaldine
20318-00000	Gordon Meacham & Alec Dyer & David Colman (as Trustees)	Comet Lodge	Barcaldine
20329-00000	Guides Queensland	Guide Hut	Barcaldine

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Assess No.	Owner	Use	Town
20506-00000	Barcaldine & District Historical Society Inc.	Museum	Barcaldine
20619-01000	Barcaldine Aged Care Inc.	Independent Living	Barcaldine
20633-00000	Barcaldine Cultural Association	Cultural Centre	Barcaldine
20635-00000	Barcaldine Arts Council Inc.	Cinema	Barcaldine
30093-00000	Qld Country Women's Association	Hall	Alpha
30402-00000	Qld Country Women's Association	Hall	Jericho
30537-40000	Alpha Golf Club Inc.	Golf Club	Alpha

Water Utility Charges

Council grants a concession of 50% of water utility charges for land owned by the following organisations:

Assess No.	Organisation	Use	Town
10043-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Aramac
10060-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Aramac
10081-00000	Aramac Local Ambulance Committee	Second Hand Shop	Aramac
10084-00000	Aramac Community Development Association Inc.	Hall	Aramac
10197-00000	Qld Country Women's Association	Hall	Aramac
10218-00000	Aramac Amateur Racing Club Inc.	Racecourse	Aramac
10262-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Muttaburra
10276-00000	The Trustees of the United Grand Lodge of Ancient Free and Accepted Masons of Queensland	Masonic Lodge	Muttaburra
10349-00000	Muttaburra Amateur Turf Club Inc., Landsborough Flock Ewe Show Society Inc., Muttaburra Polocross Club Inc.	Racecourse Showground	Muttaburra
10352-00000	Qld Country Women's Association	Hall	Muttaburra
10565-20000	Muttaburra Golf Club Inc.	Golf Course	Muttaburra
20044-10000	Barcaldine Congregation of Jehovah's Witness	Church	Barcaldine
20091-50000	Barcaldine Aged Care Inc.	Second Hand Shop	Barcaldine

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Assess No.	Organisation	Use	Town
20134-00000	St Vincent de Paul Society	Second Hand shop	Barcaldine
20135-00000	Tree of Knowledge Development Committee Inc.	Tourist Facility	Barcaldine
20186-00000	Returned and Services League of Australia (Queensland Branch) Barcaldine Sub-Branch Inc.	Clubhouse	Barcaldine
20223-00000	Qld Country Women's Association	Hall	Barcaldine
20229-00000	Tree of Knowledge Development Committee Inc.	Tourist Facility	Barcaldine
20293-10000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Barcaldine
20294-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church and Presbytery	Barcaldine
20318-00000	Gordon Meacham, Alec Dyer, David Colman (as Trustees)	Comet Lodge	Barcaldine
20329-00000	Guides Queensland	Guide Hut	Barcaldine
20475-00000	Barcaldine Bowling Club Inc.	Bowls Club	Barcaldine
20506-00000	Barcaldine & District Historical Society Inc.	Museum	Barcaldine
20619-01000	Barcaldine Aged Care Inc.	Independent Living	Barcaldine
20633-00000	Barcaldine Cultural Association	Cultural Centre	Barcaldine
20635-00000	Barcaldine Arts Council Inc.	Cinema	Barcaldine
20636-00000	The Uniting Church in Australia Property Trust	Church and Hall	Barcaldine
20673-00000	Barcaldine Golf Club Inc.	Golf Course	Barcaldine
20711-00000	Barcaldine Rifle Club Inc.	Rifle Range	Barcaldine
20713-00000	Barcaldine Clay Target Club Inc. (as tenant)	Clay Target Range	Barcaldine
20714-00000	Barcaldine Pony Club Inc.	Pony Club	Barcaldine
30093-00000	Qld Country Women's Association	Hall	Alpha
30094-00000	The Uniting Church in Australia Property Trust	Uniting Church	Alpha
30115-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Alpha
30128-00000	The Roman Catholic Diocese of Rockhampton	Presbytery	Alpha
30129-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Alpha

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Assess No.	Organisation	Use	Town
30269-00000	The Corporation of the Synod of the Diocese of Rockhampton	Anglican Church	Jericho
30344-00000	The Roman Catholic Diocese of Rockhampton	Catholic Church	Jericho
30402-00000	Qld Country Women's Association	Hall	Jericho
30521-00000	Alpha Jockey Club Inc. (as tenant)	Racecourse	Alpha
30537-40000	Alpha Golf Club Inc.	Golf Club	Alpha

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FEES AND CHARGES

Cost Recovery Fees

Fees for services performed by Council under a Local Government Act will be set at a level which ensures that Council recovers all costs incurred in the provision of those services.

Commercial Fees

All other fees for Council activities will be based on a concept that will reflect full cost recovery including administration plus a small profit margin.

Statutory Fees

The Register of Fees includes fees imposed by State Government legislation applicable to Council.

Community Care Service Fees

Council manages a number of aged care and disability programs on behalf of the State and Commonwealth Governments. Fees for these programs are imposed in accordance with program agreements.

Commercial Business Fees

Council operates a number of business agencies including Bank of Queensland and Australia Post. Fees for these businesses are imposed in accordance with the applicable contracts with these agencies.

Non-Profit Organisations and Local Residents

Barcaldine Regional Council provides concessions to non-profit organisations and local residents based within the Barcaldine Regional Council boundaries for the hire of Council facilities as follows:

- Non-profit organisations – 50% rebate.
- Local residents – 50% rebate.

APPENDIX – MAPS

Appendix 1 – Alpha Designated Town Area – Waste

Appendix 2 – Alpha Designated Town Area – Water

Appendix 3 – Jericho Designated Town Area – Waste

Appendix 4 – Jericho Designated Town Area – Water

Appendix 5 – Aramac Designated Town Area – Waste

Appendix 6 – Aramac Designated Town Area – Water

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Appendix 7 – Aramac Designated Town Area – Sewerage

Appendix 8 – Barcaldine Designated Town Area – Waste

Appendix 9 – Barcaldine Designated Town Area – Water

Appendix 10 – Barcaldine Designated Town Area – Sewerage

Appendix 11 – Muttaborra Designated Town Area – Waste

Appendix 12 – Muttaborra Designated Town Area – Water

Appendix 13 – Muttaborra Designated Town Area – Sewerage

Appendix 14 – Muttaborra Designated Town Area – Rural Fire Levy

ATTACHMENT 2 - STATEMENT OF ESTIMATED FINANCIAL POSITION

Statement of Income and Expenditure

	2025 \$ Estimated Position
Revenue	
Recurrent revenue:	
Rates & Utility Charges	9.04M
Less Discounts	(0.87M)
Net rates and utility charges	8.17M
Fees and charges	3.04M
Sales, contract and recoverable works	9.68M
Operational Grants & subsidies	28.12M
Developer Contributions	-
Interest received	0.98M
Other recurrent income	0.80M
Total recurrent revenue	50.79M
Capital revenue:	
Capital Grants	7.00M
Capital Contributions	-
Gain/(loss) on sale of property, plant & equipment	1.40M
Total capital revenue	8.40M
Total income	59.19M
Expenses	
Recurrent expenses:	
Employee costs	15.97M
Materials and services	28.63M
Depreciation and amortisation	7.77M
Finance costs	0.06M
Total recurrent expenses	52.43M
Capital expenses:	
Total Capital Expenses	0.05M
Total Expenses	52.47M
Result from ordinary activities	6.71M
Operating Result	
Adj for Capital Income	(1.64M)

Statement of Financial Position

	2025
	\$
	Estimated Position
Current assets	
Cash assets and cash equivalents	8.03M
Other inventory	0.41M
Receivables	1.74M
Other assets	0.42M
Total current assets	10.59M
Non-current assets	
Property, plant and equipment	445.87M
Total non-current assets	445.87M
Total assets	456.46M
Current liabilities	
Trade and other payables	1.23M
Borrowings	0.38M
Employee payables/provisions	3.15M
Total current liabilities	4.76M
Non-current liabilities	
Borrowings	1.48M
Other liabilities	0.23M
Employee payables/provisions	0.11M
Other provisions	0.67M
Total non-current liabilities	2.49M
Total liabilities	7.25M
Net community assets	449.20M
Community equity	
Asset revaluation reserve	251.10M
Retained surplus (deficiency)	196.05M
Total community equity	447.15M

Statement of Cash Flows

	2025 \$ Estimated Position
Cash flows from operating activities:	
Receipts from customers	41.49M
Payment to suppliers and employees	(45.31M)
Interest received	0.98M
Finance costs	(0.06M)
Net cash inflow (outflow) from operating activities	(2.91M)
Cash flows from investing activities:	
Payments for property, plant and equipment	(13.22M)
Subsidies, donations and contributions for new capital expenditure	8.08M
Proceeds from sale of property, plant and equipment	1.40M
Net cash inflow (outflow) from investing activities	(3.73M)
Cash flows from financing activities	
Proceeds from borrowings	-
Repayment of borrowings	(0.47M)
Repayment of Leases	-
Net cash inflow (outflow) from financing activities	(0.47M)
Net increase (decrease) in cash held	(7.12M)
Cash at beginning of reporting period	15.14M
Cash Balance	8.03M

Statement of Changes in Equity

	2025 \$ Estimated Position
Asset revaluation surplus	
Opening balance	241.66M
Increase in asset revaluation surplus	9.43M
Closing balance	251.10M
Retained surplus	
Opening balance	189.05M
Net result	7.00M
Closing balance	196.05M
Total	
Opening balance	430.71M
Net result	7.00M
Increase in asset revaluation surplus	9.43M
Closing balance	447.15M

Attachment 8 – Change in Rates and Utility Charges

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Change	Sum of % Difference
Operating				
Income				
Rates, levies and charges				
Finance	(4,912,487.00)	(5,143,784.00)	(231,297.00)	4.71%
Refuse Collection	(663,051.00)	(699,061.15)	(36,010.15)	5.43%
Rural Fire Brigade	(6,858.00)	(6,858.00)	-	0.00%
Sewerage Services	(1,024,150.00)	(1,080,996.45)	(56,846.45)	5.55%
Water Supply	(1,563,583.00)	(1,655,893.79)	(92,310.79)	5.90%
Rates, levies and charges Total	(8,170,129.00)	(8,586,593.39)	(416,464.39)	5.10%