



# **BUDGET**

**For the year ending 30 June 2019**





## 2019 BUDGET

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## 2019 BUDGET

### MAYOR'S INTRODUCTION

Councillors,

Today I present, for adoption, the Barcaldine Regional Council budget for the 2019 financial year.

In accordance with the Local Government Act, the Budget papers were given to Councillors on 13 June 2018, to enable them to have a minimum of 2 weeks to consider the budget contents.

The overall rates rise has been maintained at 2.1% which is generally in line with the CPI. However Rates revenue has risen by 4.1% overall which is in line with growth in the rate base.

The Budget has been prepared after considerable input from Councillors and employees. It recognizes the important community projects in each community as well as the need to maintain Council infrastructure.

Council has budgeted for an overall surplus of \$2.4m but with an operating deficit of \$4.2m. Council's cash funds are identified to stay above \$20 million which is Council's benchmark for cash reserves. Current year operational costs are estimated at \$33 million while capital works for the year are estimated at a further \$16.65 million, the majority being spent on upgrading existing infrastructure.

Council is proposing to borrow \$4 million for Drainage, Water and Sewerage and for the proposed new recreation water park. Council has committed to examine its current borrowing plan and will explore options to reduce Council debt once Council has been presented with a report on options during the first quarter of operations.

Capital grants remain a major part of Council revenue together with contract road works undertaken on behalf of the Department of Transport and Main Roads.

I commend this Budget to Council for approval.

**Cr Rob Chandler**  
**Mayor**

## **BARCALDINE REGIONAL COUNCIL** **2019 REVENUE POLICY**

**PURPOSE:** To set out the principles for raising and recovering revenue.

### **1. Legislative Requirements**

Section 104 of the Local Government Act 2009 requires Council to establish a system of financial management that includes a revenue policy.

Section 193 of the *Local Government Regulation 2012* states that the revenue policy must state the principles that the local government intends to apply for:

- (a) Levying rates and charges;
- (b) Granting concessions for rates and charges;
- (c) Recovering overdue rates and charges; and
- (d) Cost-recovery methods.

The Policy must also state:

- (a) The purpose of concessions granted;
- (b) The extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

The Revenue Statement will outline the specific details of the revenue raising measures adopted in accordance with this policy.

### **2. Principles**

#### **2.1 Levying of Rates and Charges**

Barcaldine Regional Council will be guided by the following principles in the levying of rates and charges:

- Council will have regard to the principle of transparency in the setting of rates and charges
- Rates and Charges shall be raised at the levels necessary to fund the operations of Council
- Council will endeavour to have a rating regime that is simple and inexpensive to administer
- Council will try to achieve intergenerational equity by taking account of the services provided to both present and future ratepayers
- Council will raise sufficient revenue to maintain services at an appropriate standard
- Council will take into account the availability of other funding sources to meet community expectations
- Where services are provided specifically for an identifiable group within the community and there is not a general community benefit, Council may recover the cost of those services from that identifiable group
- The timing of the levying of rates will take into account the financial cycle of local economic activity in order to assist the smooth running of the local economy
- Council will try to achieve equity through flexible payment arrangements for ratepayers with a lower capacity to pay.

## **BARCOLDINE REGIONAL COUNCIL** **2019 REVENUE POLICY**

### **2.2 Granting Concessions for Rates and Charges**

Barcaldine Regional Council will apply concessions to rates and charges using the following principles:

- The same treatment will be applied for ratepayers in similar circumstances
- Council will be transparent by making clear the requirements necessary to receive concessions
- Council may provide an appropriate discount or exemption to identified groups in the community that need assistance in meeting their obligations
- Council may make concessions where genuine hardship exists but does not consider these concessions should be in the form of remissions of rates

### **2.3 Recovering Overdue Rates and Charges**

Barcaldine Regional Council will exercise its powers to recover rates and charges using the following principles:

- All ratepayers should meet their obligations at the proper time to ensure equity
- Council will exercise its rate recovery powers in order to reduce the overall rate burden on ratepayers
- Council will be transparent by making clear the obligations of ratepayers and the processes used by Council in assisting them to meet their financial obligations
- Council will make the processes used to recover outstanding rates and charges clear, simple to administer and cost effective
- Council will endeavour to be flexible by responding where necessary to changes in the local economy
- Ratepayers deferring payment should make an additional contribution to ensure equity between prompt and late payers

### **2.4 Cost Recovery Methods**

Barcaldine Regional Council will be guided by the following principles in recovering the costs of providing goods and services:

- Council will set fees and charges at a level to cover the cost to Council of providing the goods or services including the cost of administration
- Council will set fees and charges taking into account its competitors to ensure it is providing the most cost-effective service
- Council will set fees and charges taking into account the cost burden on local businesses and residents
- Council is aware that it may have a community service obligation when setting some fees and charges
- Council will ensure that the cost of maintaining infrastructure is reflected in the level of fees and charges
- Council will ensure that the cost of replacing infrastructure is reflected in the level of fees and charges

**BARCALDINE REGIONAL COUNCIL**  
**2019 REVENUE POLICY**

**3. Purpose of Concessions**

Council has identified that particular groups within the community may have difficulty meeting their obligations to Council and has therefore decided to grant concessions to support these groups:

- a. Pensioners – Council recognizes the contribution to the community of pensioners and that their ability to pay rates and charges is generally less than the general community. Council therefore grants pensioners, as a whole, a discount on rates and utility charges.
- b. Non-profit organisations – Council recognizes the work of sporting, recreational and charitable organisations in the community and in particular the volunteers who contribute to these organisations. Council therefore:
  - i. grants an exemption on general rates to these organisations
  - ii. provides a discount on the hire of equipment and facilities to local non-profit organisations
  - iii. Grants a discount on water charges for some local non-profit, church and sporting organisations
- c. Residents – Council recognizes the contribution made by local residents in meeting their obligations. Council therefore provides a discount on the hire of equipment and facilities to local residents.

**4. Physical and Social Infrastructure Costs**

Barcaldine Regional Council requires developers to pay a reasonable contribution towards the cost of infrastructure required to support development. However Council is encouraging new development in its communities and is prepared to support part of new development through general revenue. The following principles apply:

- a. All infrastructure costs within the development area are to be met by the developer
- b. All infrastructure costs connecting the development to the existing infrastructure network are to be met by the developer
- c. Council will partially subsidize the cost of assessing development applications to encourage new development

**Barcaldine Regional Council**  
**Revenue Statement for the year ended 30 June 2019**

This Revenue Statement is prepared in accordance with Section 104 (5) of the *Local Government Act 2009* and Section 172 of the *Local Government Regulation 2012*.

The Revenue Statement outlines the revenue measures adopted by Barcaldine Regional Council for the 2019 financial year.

### **Differential General Rates**

Barcaldine Regional Council will levy differential general rates for the financial year ending 30 June 2019 in accordance with Section 80 of the *Local Government Regulation 2012*.

In determining the differential rating categories, Council has taken into account the following factors:

- The rateable value of the land and rates which would be payable if only one general rate was levied;
- The level of services provided to that land and the cost of providing those services compared to the rate burden that would apply under a single general rate;
- The use of the land in so far as it relates to the extent of utilisation of Council's services; and
- The location of the land and the access to services.

The number of visitors, including tourists with caravans and motor homes, to the Barcaldine Region is increasing every year. These visitors have an impact on Council roads, public conveniences, camping areas and the provision of tourist information services.

Accordingly, Council has adopted a system of categorisation for public accommodation facilities based on the number of rooms, sites and/or cabins.

Barcaldine Regional Council may potentially be affected by mining and mining related activities and it has carefully considered the impacts that these particular land uses will have on the ability of Council to deliver the desired levels of service to the community.

These impacts include:

- the increase in Council's wage costs in an endeavour to compete with high mine incomes
- increased staff turnover
- accommodation difficulties, in terms of both availability and affordability
- increased visitation by contractors utilising Council services and infrastructure
- rapid deterioration of public infrastructure
- the need for additional health, environmental, planning and community services.

Accordingly, for mining activities, Council has adopted a system of categorisation using mine employment figures to split mines into a number of categories. Mine accommodation facilities will also be particularly categorized, based on the number of accommodation units provided.

There are now a number of power stations including solar power stations in the Council area. Council has recognised the impacts of these facilities on the community and Council infrastructure.

### **Categories**

The following table outlines the differential rating categories adopted by Council and a description of each category:

<b>Category</b>	<b>Description</b>	<b>Criteria</b>
1	Alpha Township	All land within the Alpha Designated Town Area as defined in Map A and which is not otherwise categorised
2	Aramac Township	All land within the Aramac Designated Town Area as defined in Map B and which is not otherwise categorised
3	Barcaldine Township	All land within the Barcaldine Designated Town Area as defined in Map C and which is not otherwise categorised

4	Jericho Township	All land within the Jericho Designated Town Area as defined in Map D and which is not otherwise categorised
5	Muttaburra Township	All land within the Muttaburra Designated Town Area as defined in Map E and which is not otherwise categorised
6	Rural Residential	All land outside the Designated Town Areas, which is less than 100 hectares in size and which is used for residential purposes
8	Rural	All land outside the Alpha, Aramac, Barcaldine, Jericho and Muttaburra Designated Town Areas and which is not otherwise categorised
11	Public Accommodation Alpha/Barcaldine < 11 rooms	Land used for hotels, motels, caravan parks, guest houses and other accommodation with less than 11 rooms, units or sites in Alpha or Barcaldine
12	Public Accommodation Alpha/Barcaldine 11 – 24 rooms	Land used for hotels, motels, caravan parks, guest houses and other accommodation with between 11 and 24 rooms, units or sites in Alpha or Barcaldine
13	Public Accommodation Alpha/Barcaldine 25 – 50 rooms	Land used for hotels, motels, caravan parks, guest houses and other accommodation with between 25 and 50 rooms, units or sites in Alpha or Barcaldine
14	Public Accommodation Alpha/Barcaldine > 50 rooms	Land used for hotels, motels, caravan parks, guest houses and other accommodation with greater than 50 rooms, units or sites in Alpha or Barcaldine
15	Public Accommodation Aramac/Jericho/Muttaburra < 11 rooms	Land used for hotels, motels, caravan parks, guest houses and other accommodation with less than 11 rooms, units or sites in Aramac, Jericho or Muttaburra
16	Public Accommodation Aramac/Jericho/Muttaburra 11 – 24 rooms	Land used for hotels, motels, caravan parks, guest houses and other accommodation with between 11 and 24 rooms, units or sites in Aramac, Jericho or Muttaburra
17	Public Accommodation Aramac/Jericho/Muttaburra 25 – 50 rooms	Land used for hotels, motels, caravan parks, guest houses and other accommodation with between 25 and 50 rooms, units or sites in Aramac, Jericho or Muttaburra
18	Public Accommodation Aramac/Jericho/Muttaburra > 50 rooms	Land used for hotels, motels, caravan parks, guest houses and other accommodation with greater than 50 rooms, units or sites in Aramac, Jericho or Muttaburra
21	Multi-Residential Alpha/Barcaldine 2 - 4 units	Land used for long term residential purposes with between 2 and 4 dwelling units in Alpha or Barcaldine
22	Multi-Residential Alpha/Barcaldine 5 – 10 units	Land used for long term residential purposes with between 5 and 10 dwelling units in Alpha or Barcaldine
23	Multi-Residential Alpha/Barcaldine 11 – 20 units	Land used for long term residential purposes with between 11 and 20 dwelling units in Alpha or Barcaldine
24	Multi-Residential Alpha/Barcaldine 21 – 40 units	Land used for long term residential purposes with between 21 and 40 dwelling units in Alpha or Barcaldine
25	Multi-Residential Alpha/Barcaldine > 40 units	Land used for long term residential purposes with greater than 40 dwelling units in Alpha or Barcaldine
26	Multi-Residential Aramac/Jericho/Muttaburra 2 - 4 units	Land used for long term residential purposes with between 2 and 4 dwelling units in Aramac, Jericho or Muttaburra
27	Multi-Residential Aramac/Jericho/Muttaburra 5 – 10 units	Land used for long term residential purposes with between 5 and 10 dwelling units in Aramac, Jericho or Muttaburra
28	Multi-Residential Aramac/Jericho/Muttaburra 11 – 20 units	Land used for long term residential purposes with between 11 and 20 dwelling units in Aramac, Jericho or Muttaburra
29	Multi-Residential Aramac/Jericho/Muttaburra 21 – 40 units	Land used for long term residential purposes with between 21 and 40 dwelling units in Aramac, Jericho or Muttaburra

30	Multi-Residential Aramac/Jericho/Muttaburra > 40 units	Land used for long term residential purposes with greater than 40 dwelling units in Aramac, Jericho or Muttaburra
41	Power Station <50MW	Land used or intended to be used for the generation and transmission of electricity up to 50MW
42	Power Station 51-250MW	Land used or intended to be used for the generation and transmission of electricity 51 – 250MW
43	Power Station >250MW	Land used or intended to be used for the generation and transmission of electricity greater than 250MW
44	Solar Power Station <51	Land used for solar power generation up to 50MW
45	Solar Power Station 51-100	Land used for solar power generation 51-100MW
46	Solar Power Station 101-200	Land used for solar power generation 101-200MW
47	Solar Power Station 201-500	Land used for solar power generation 201-500MW
48	Solar Power Station 501-1000	Land used for solar power generation 501-1000MW
49	Solar Power Station >1000	Land used for solar power generation greater than 1000MW
51	Coal Mining < 50 Employees	Land that is an integrated coal mine and which has less than 50 employees
52	Coal Mining 50 – 200 Employees	Land that is an integrated coal mine and which has between 50 and 200 employees
53	Coal Mining 201 – 400 Employees	Land that is an integrated coal mine and which has between 201 and 400 employees
54	Coal Mining 401 – 600 Employees	Land that is an integrated coal mine and which has between 401 and 600 employees
55	Coal Mining 601 – 1000 Employees	Land that is an integrated coal mine and which has between 601 and 1000 employees
56	Coal Mining > 1000 Employees	Land that is an integrated coal mine and which has more than 1000 employees
61	Intensive Accommodation < 50 rooms	Land predominantly used for providing intensive workers accommodation containing less than 50 rooms, suites and/or caravan sites
62	Intensive Accommodation 51 – 150 rooms	Land predominantly used for providing intensive workers accommodation containing between 51 and 150 rooms, suites and/or caravan sites
63	Intensive Accommodation 151 – 250 rooms	Land predominantly used for providing intensive workers accommodation containing between 151 and 250 rooms, suites and/or caravan sites
64	Intensive Accommodation > 250 rooms	Land predominantly used for providing intensive workers accommodation containing greater than 250 rooms, suites and/or caravan sites
71	Extractive Industry < 5,000 tonnes	Land used for extractive purposes including dredging, excavating, quarrying or sluicing of less than 5000 tonnes per annum
72	Extractive Industry 5,000 – 100,000 tonnes	Land used for extractive purposes including dredging, excavating, quarrying or sluicing between 5001 and 100,000 tonnes per annum
73	Extractive Industry > 100,000 tonnes	Land used for extractive purposes including dredging, excavating, quarrying or sluicing of greater than 100,000 tonnes per annum
74	Gas Extraction	Land used for the extraction of natural gas or coal seam gas
81	Non-profit organisations	Land owned by non-profit organizations and used for sporting, recreational or community purposes

**Rating Schedule**

The rate charged (cents in \$) and the minimum general rate for each differential rating category is:

Category	Description	Rate in the \$ (cents)	Minimum Rate
1	Alpha Township	.730	\$500
2	Aramac Township	.730	\$421
3	Barcaldine Township	.730	\$538
4	Jericho Township	.730	\$474
5	Muttaborra Township	.730	\$400
6	Rural Residential – Barcaldine	.730	\$538
8	Rural	.730	\$455
11	Public Accommodation Alpha/Barcaldine < 11 rooms	.730	\$538
12	Public Accommodation Alpha/Barcaldine 11 - 24 rooms	.730	\$1,075
13	Public Accommodation Alpha/Barcaldine 25 - 50 rooms	.730	\$2,150
14	Public Accommodation Alpha/Barcaldine > 50 rooms	.730	\$3,225
15	Public Accommodation Aramac/Jericho/Muttaborra <11 rooms	.730	\$421
16	Public Accommodation Aramac/Jericho/Muttaborra 11-24 rooms	.730	\$842
17	Public Accommodation Aramac/Jericho/Muttaborra 25-50 rooms	.730	\$1,685
18	Public Accommodation Aramac/Jericho/Muttaborra >50 rooms	.730	\$2,528
21	Multi-Residential Alpha/Barcaldine 2-4 units	.730	\$1,075
22	Multi-Residential Alpha/Barcaldine 5–10 units	.730	\$2,687
23	Multi-Residential Alpha/Barcaldine 11–20 units	.730	\$5,913
24	Multi-Residential Alpha/Barcaldine 21–40 units	.730	\$11,288
25	Multi-Residential Alpha/Barcaldine >40 units	.730	\$22,576
26	Multi-Residential Aramac/Jericho/Muttaborra 2-4 units	.730	\$842
27	Multi-Residential Aramac/Jericho/Muttaborra 5-10 units	.730	\$2,106
28	Multi-Residential Aramac/Jericho/Muttaborra 11-20 units	.730	\$4,634
29	Multi-Residential Aramac/Jericho/Muttaborra 21-40 units	.730	\$8,846
30	Multi-Residential Aramac/Jericho/Muttaborra >40 units	.730	\$16,850
41	Power Station <50MW	1.460	\$6,481
42	Power Station 50-250MW	1.460	\$86,339
43	Power Station >250MW	1.460	\$194,263
44	Solar Power Station <50MW	1.460	\$6,481
45	Solar Power Station 51-100MW	1.460	\$12,962
46	Solar Power Station 101-200MW	1.460	\$70,150
47	Solar Power Station 201-500MW	1.460	\$140,301
48	Solar Power Station 501-1000MW	1.460	\$280,602
49	Solar Power Station >1000MW	1.460	\$561,204
51	Coal Mining < 50 Employees	10.35	\$26,981
52	Coal Mining 50 – 200 Employees	10.35	\$70,150
53	Coal Mining 201 – 400 Employees	10.35	\$140,301
54	Coal Mining 401 – 600 Employees	10.35	\$210,451
55	Coal Mining 601 – 1000 Employees	10.35	\$280,602
56	Coal Mining > 1000 Employees	10.35	\$350,752
61	Intensive Accommodation < 50 rooms	5.174	\$26,981
62	Intensive Accommodation 51 – 150 rooms	5.174	\$59,358
63	Intensive Accommodation 151 – 250 rooms	5.174	\$118,716
64	Intensive Accommodation > 250 rooms	5.174	\$156,490

71	Extractive Industry < 5000 tonnes	1.46	\$7,554
72	Extractive Industry 5000 – 100,000 tonnes	1.46	\$16,188
73	Extractive Industry > 100,000 tonnes	1.46	\$26,981
74	Gas Extraction	1.46	\$26,981
81	Non-Profit Organisation	0	0

**Utility Charges – Water**

Barcaldine Regional Council levies a **Water Utility Charge** in each community.

The communities of Alpha, Jericho and Barcaldine have a 2-part Water Utility Charge consisting of:

- a. a fixed water access charge for the infrastructure that supplies the water (including a base allocation of water); and
- b. a variable charge for using the water in excess of the base allocation.

The communities of Aramac and Muttaborra have a Water Utility Charge based on the estimated water usage of each consumer.

A water utility charge is also applied to a parcel of land that is located within a designated town area (Maps F, G, H, I and J) and that is not connected to Council’s water supply network but which has the ability to access the water supply network.

Council also provides water to some parcels of land outside a designated town area. These parcels are levied a Water Utility Charge at the same rate as a private residence.

Where a rates assessment comprises more than one parcel of land, the first parcel will attract the applicable Water Utility Charge according to the use. The second and subsequent parcels of land on the same assessment will each attract an **Additional Parcel Water Access Charge**. Excess water charges shall apply for water usage in excess of the combined total allocation.

Where a business or land use covers more than one rates assessment, water utility charges will apply as if all parcels of land were on the one assessment. The applicable water allocations for each assessment shall be combined to provide a total water allocation for that business or land use. Excess water charges shall apply for water usage in excess of the combined total allocation.

Where a business or land use is connected to more than one water meter, the total use is calculated by adding the usage recorded on each water meter.

*Concessions*

Council provides a concession of 50% of water charges (including excess water charges) to sporting, recreational, religious, cultural, charitable and horse racing non-profit organisations as listed in the tables below.

*Excess Water Charges*

Council levies excess water charges on consumption in excess of the base allocation nominated in the tables below.

Council will read meters and levy excess water charges based on consumption recorded as at 1 June each year. A water meter is taken to have been read on the 1 June each year, notwithstanding that the meter may actually be read during a period that starts 2 weeks before, and ends 2 weeks after, this date.

Interest will apply on charges outstanding still outstanding as from the 1<sup>st</sup> July of the new financial year. Council does not allow a discount early payment of excess water charges.

<b>ALPHA AND JERICHO LAND USAGE</b>	<b>UNITS</b>	<b>ALLOCATION PER ANNUM</b>	<b>FIXED CHARGE PER ANNUM 18-19</b>
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified - water connected	2	700kl	\$694.60
Land - outside designated town area - water connected	2	700kl	\$694.60
Land - additional parcel - no separate connection	1	350kl	\$347.30
Land - additional parcel - with separate connection	2	700kl	\$694.60
Land - within designated town area - with ability to access - but no connection	1	n/a	\$347.30
Private Residence combined with business	3	1,050kl	\$1,041.90
Boarding house or lodging house	3	1,050kl	\$1,041.90
Multi-Residential - for first accommodation unit	2	700kl	\$694.30
<b>Plus</b> for every additional accommodation unit	1	350kl	\$347.30
Hotel, Hotel/Motel, Motel, (first 20 units or part thereof)	4	1,400kl	\$1,390.40
<b>Plus</b> for every 5 additional accommodation units	1	350kl	\$347.30
Caravan Park	6	2,100kl	\$2,083.80
<b>Plus</b> for each 5 fixed accommodation units	1	350kl	\$347.30
Golf Club	4	1,400kl	\$1,390.40
Park	8	2,800kl	\$2,778.40
Alpha State School	8	2,800kl	\$2,778.40
Alpha State School Oval	4	1,400kl	\$1,390.40
Jericho State School	4	1,400kl	\$1,390.40
Hospital	8	2,800kl	\$2,778.40

## Alpha and Jericho Excess Water Charges

- \$0.60 per kilolitre

<b>ARAMAC AND MUTTABURRA LAND USAGE</b>	<b>UNITS</b>	<b>ALLOCATION PER ANNUM</b>	<b>FIXED CHARGE PER ANNUM 18-19</b>
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified - water connected	2	1,800kl	\$530.40
Land - additional parcel - no separate connection	1	900kl	\$265.20
Land - additional parcel - with separate connection	2	1,800kl	\$530.40
Land - within designated town area - with ability to access - but no connection	1	n/a	\$265.20
Private Residence combined with business	3	2,700kl	\$795.60
Bowls Club, Commercial Garden	3	2,700kl	\$795.60
Golf Club	4	3,600kl	\$1,060.80
Multi-Residential - for first accommodation unit	2	1,800kl	\$530.40
<b>Plus</b> for every additional accommodation unit	1	900k	\$265.20
Hotel, Hotel/Motel, Motel (first 20 units or part thereof)	4	3,600kl	\$1,060.80
<b>Plus</b> for every 5 additional accommodation units	1	900k	\$265.20
Caravan Park	6	5,400kl	\$1,591.20
<b>Plus</b> for every 5 fixed accommodation units	1	900k	\$265.20
Park	8	7,200kl	\$2,121.60

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Recreation Grounds	8	7,200kl	\$2,121.60
Land - outside designated town area - water connected	2	1,800kl	\$530.40
Hospital	13	n/a	\$3,447.60
School	16	n/a	\$4,243.20
Sewerage Works	20	n/a	\$5,304.00

<b>BARCOLDINE LAND USAGE</b>	<b>UNITS</b>	<b>BASE ALLOCATION PER ANNUM</b>	<b>FIXED CHARGE PER ANNUM 18-19</b>
Private Residence, Business, Office, Rural Residential or any other land not otherwise specified - water connected	2	1,800kl	\$699.00
Land - outside designated town area - water connected	2	1,800kl	\$699.00
Land - additional parcel - no separate connection	1	900kl	\$349.50
Land - additional parcel - with separate connection	2	1800kl	\$699.00
Land - within designated town area - with ability to access - but no connection	1	n/a	\$349.50
Private Residence combined with business	3	2,700kl	\$1048.50
Bowls Club, Commercial Garden	3	2,700kl	\$1048.50
Boarding house or lodging house	3	2,700kl	\$1048.50
Golf Club	4	3,600kl	\$1398.00
Multi-residential - for first accommodation unit	2	1,800kl	\$699.00
<b>Plus</b> for each additional accommodation unit	1	900kl	\$349.50
Hotel, Hotel/Motel, Motel (first 20 units or part thereof)	4	3,600kl	\$1398.00
<b>Plus</b> for each 5 additional accommodation units	1	900kl	\$349.50
Caravan Park	6	5,400kl	\$2097.00
<b>Plus</b> for each 5 fixed accommodation units	1	900kl	\$349.50
Power Station	6	5,400kl	\$2,097.00
Solar Power Station	2	1,800kl	\$699.00
Park	8	7,200kl	\$2,796.00
St Joseph's School including Day Care	8	7,200kl	\$2,796.00
Saleyards including Wash-down Bay	12	10,800	\$4,194.00
Qld Rail - Station and Compound	20	18,000kl	\$6,990.00
Hospital including Nurses Quarters, Surgery, House	36	27,000kl	\$12,582.00
Sewerage Works	54	48,600kl	\$18,873.00
Barcaldine State School including oval	56	50,400kl	\$19,572.00
Showgrounds/Racecourse/Swimming Pool	160	144,000kl	\$55,920.00

Barcaldine Excess Water Charges

- \$0.39 per kilolitre for first 900 kl excess
- \$0.60 per kilolitre for excess water over 900 kl

**Utility Charges - Waste**

Barcaldine Regional Council levies a **Waste Collection Charge** on a property, which is *occupied* and which is located within the designated town area in each community (Maps K, L, M, N, O), as follows:

- a. Residential property – one wheelie bin per week per accommodation unit
- b. Commercial or Industrial property – per wheelie bin per number of collections per week as requested by each property with a minimum of one wheelie bin collection per week
- c. Rural or Rural Residential - per wheelie bin per collection charge as determined by Council
- d. Other land – occupied – one wheelie bin per week

Barcaldine Regional Council levies a **Waste Management Charge** on all parcels of land (including vacant land and additional lots) within the designated town area in each community. The Waste Management Charge is set at a level that covers the cost of servicing and maintaining the waste facilities in each of the five communities.

Waste Management Charge	\$ 82.40 per annum for each parcel of land within a designated town area for each community
Waste Collection Charge	\$ 185.80 per wheelie bin per collection per annum

*Occupied Land* means land that has located on it, a building or structure greater than 25m<sup>2</sup>, or which is used for commercial purposes (ie agistment, heavy vehicle parking, commercial cultivation).

**Utility Charges - Sewerage**

Council levies a **Sewerage Utility Charge** for sewerage services connected to each parcel of land within the designated town areas of Barcaldine, Aramac and Muttaborra (Maps P, Q, R).

Council levies a **Sewerage Access Charge** for each parcel of land that is located within the designated town areas of Barcaldine, Aramac or Muttaborra and which is not currently connected to Council's sewerage network but which has the ability to access the sewerage network.

Where a rates assessment comprises more than one parcel of land with only one sewerage connection, the first parcel will attract the applicable Sewerage Utility Charge according to the use. The second and subsequent parcels of land on the same assessment will each attract an **Additional Lot Sewerage Utility Charge**.

Residential	\$ 623.00 pa per accommodation unit
Sewerage Access Charge	\$ 311.50 pa per parcel of land not connected
Sewerage Additional Lot	\$ 311.50 pa per parcel of land
Commercial, Industrial, Recreational	\$ 623.00 pa for first pedestal \$ 467.20 pa each for 2 <sup>nd</sup> – 10 <sup>th</sup> pedestals \$ 311.50 pa for each pedestal over 10
Council serviced septic	\$ 311.50 pa per septic unit

**Separate Rate – Muttaborra Rural Fire Brigade**

Section 128A of the Fire and Rescue Service Act 1990 enables a local government to make and levy a separate rate or charge and contribute the amount raised to a rural fire brigade.

Barcaldine Regional Council has resolved to levy a separate charge on properties within the designated Muttaborra Rural Fire Brigade Area (Map S) for the year ending 30 June 2019 as follows:

- \$60 per annum (Dwelling/Other Buildings)
- \$24 per annum (Vacant Land)

Net proceeds from the charge are contributed to the Muttaborra Rural Fire Brigade.

## **Levying of Rates and Charges**

Barcaldine Regional Council levies rates in two instalments to be issued on 17 September 2018 and 23 April 2019 with payment being due on 22 October 2018 and 27 May 2019 respectively.

## **Discount for Prompt Payment of Rates and Charges**

Barcaldine Regional Council will allow a discount of 10% on the gross amount of all general rates, sewerage charges, waste management charges, waste collection charges and water charges if:

- a) the rates and charges for the period are paid in full by the due date stated on the rates notice; and
- b) overdue rates and charges and interest (if any) are paid in full by that date.

No discount applies to excess water charges, the Emergency Management Fire and Rescue levy or the Muttaborra Rural Fire Brigade levy.

## **Interest on Overdue Rates and Charges**

Barcaldine Regional Council applies an interest charge of 11% (compounding daily) on all overdue rates and charges. Interest is payable from the date that the rates and charges fall due.

## **Concessions - Pensioners**

Council will grant a concession for rates and charges to pensioners as follows:

1. Council will grant to the owner of a parcel of rateable land a *Pensioner Rebate* if:-
  - a) (i) The owner is a pensioner and the land is the principal place of residence of the owner; or
  - (ii) The land is occupied by a pensioner, as their principal place of residence, and the owner agrees to pass the benefit of the rebate on to the pensioner; and
  - b) (i) An application in the prescribed form has been submitted by the required date (new applicants only); or
  - (ii) Pensioner eligibility has been confirmed through Centrelink; and
  - c) all rates and charges owing to the Council have been fully paid; and
  - d) the amount due and payable for the current period has been fully paid; and
  - e) the parcel of land is located within a Designated Town Area.
2. The *Pensioner Rebate* is calculated (in order) as follows:-
 

General Rate	30%
Water Charge	30%
Sewerage Charge	30%
Waste Collection Charge	30%
Waste Management Charge	30%
3. A maximum concession of \$394.00 per annum applies to each assessment.
4. For land occupied, but not owned, by a pensioner, the rebate is the amount Council considers is fairly attributable to the pensioner.
5. A pro-rata concession will apply for new applicants during the financial year.
6. A *Pensioner* is a person who holds a Queensland Pensioner Concession Card or a Queensland Repatriation Health Card (Gold Card). No other cards are acceptable.

**Concessions - Non-Profit Organisations**

**General Rates**

Barcaldine Regional Council will provide a full rebate of the General Rate to the following ratepayers whose objects do not include making a profit or provide assistance or encouragement for arts or cultural development (Local Government Regulation 2012 Section 120(b)):

<i>Assess No.</i>	<i>Owner</i>	<i>Use</i>	<i>Town</i>
10084-00000	Aramac Community Development Ass	Hall	Aramac
10197-00000	QCWA	Hall	Aramac
10276-00000	The Trustees	Masonic Lodge	Muttaborra
10352-00000	QCWA	Hall	Muttaborra
20223-00000	QCWA	Hall	Barcaldine
20229-00000	Tree of Knowledge Development Com	AWHC	Barcaldine
20135-00000	Tree of Knowledge Development Com	AWHC	Barcaldine
20318-00000	The Trustees	Masonic Lodge	Barcaldine
20329-00000	Guides Qld	Guide Hut	Barcaldine
20506-00000	Barcaldine & District Historical Society	Museum	Barcaldine
20633-00000	Barcaldine Cultural Association	Cultural Centre	Barcaldine
20635-00000	Barcaldine Arts Council Inc.	Cinema	Barcaldine
30093-00000	QCWA	Hall	Alpha
30402-00000	QCWA	Hall	Jericho

**Water Utility Charges**

Council grants a concession of 50% of water utility charges (including excess water charges) for the year ending 30 June 2019, for land owned by the following non-profit organisations:

<i>Assess No.</i>	<i>Owner</i>	<i>Use</i>	<i>Town</i>
10084-00000	Aramac Community Development Ass	Hall	Aramac
10197-00000	QCWA	Hall	Aramac
10276-00000	The Trustees	Masonic Lodge	Muttaborra
10352-00000	QCWA	Hall	Muttaborra
20223-00000	QCWA	Hall	Barcaldine
20229-00000	Tree of Knowledge Development Com	AWHC	Barcaldine
20135-00000	Tree of Knowledge Development Com	AWHC	Barcaldine
20318-00000	The Trustees	Masonic Lodge	Barcaldine
20329-00000	Guides Qld	Guide Hut	Barcaldine
20506-00000	Barcaldine & District Historical Society	Museum	Barcaldine
20633-00000	Barcaldine Cultural Association	Cultural Centre	Barcaldine
20635-00000	Barcaldine Arts Council Inc.	Cinema	Barcaldine
30093-00000	QCWA	Hall	Alpha
30402-00000	QCWA	Hall	Jericho
10218-00000	Aramac Amateur Racing Club	Racecourse	Aramac
10349-00000	Trustees of Racecourse Muttaborra	Racecourse	Muttaborra
30521-00000	Trustees of Alpha Racecourse	Racecourse	Alpha
10081-00000	Aramac Local Ambulance Committee	Second Hand Shop	Aramac
20134-00000	St Vincent de Paul Society	Second Hand shop	Barcaldine
20184-00000	Barcaldine Aged Care Inc.	Clubhouse	Barcaldine
20619-01000	Barcaldine Aged Care Inc.	Aged Care Facility	Barcaldine
10043-00000	The Corporation of Synod of Diocese	Church	Aramac
10060-00000	The Roman Catholic Trust Corporation	Church	Aramac
10249-00000	The Corporation of Synod of Diocese	Church	Muttaborra
10262-00000	The Roman Catholic Trust Corporation	Church	Muttaborra
20044-10000	Congregation of Jehovah's Witness	Church	Barcaldine
20293-10000	The Corporation of Synod of Diocese	Church	Barcaldine
20294.00000	The Roman Catholic Trust Corporation	Church and Presbytery	Barcaldine

20364-10000	The Roman Catholic Trust Corporation	St Joseph's School	Barcaldine
20636-00000	The Uniting Church in Australia	Church and Hall	Barcaldine
30094-00000	The Uniting Church in Australia	Church	Alpha
30115-00000	The Corporation of Synod of Diocese	Church	Alpha
30128-00000	The Roman Catholic Trust Corporation	Presbytery	Alpha
30129-00000	The Roman Catholic Trust Corporation	Church	Alpha
30269-00000	The Corporation of Synod of Diocese	Church	Jericho
30344-00000	The Roman Catholic Trust Corporation	Church	Jericho
10565-20000	Muttaborra Golf Club	Golf Course	Muttaborra
20475-00000	Barcaldine Bowling Club Inc.	Bowls Club	Barcaldine
20673-00000	Barcaldine Golf Club Inc.	Golf Course	Barcaldine
20711-00000	Barcaldine Rifle Club Inc.	Rifle Range	Barcaldine
20713-00000	Barcaldine Clay Target Club Inc.	Clay Target Club	Barcaldine
20714-00000	Barcaldine Pony Club Inc.	Pony Club	Barcaldine
30537-40000	Alpha Golf Club Inc.	Golf Club	Alpha

**Land Exempt from Rating**

Barcaldine Regional Council has resolved to exempt the following land from general rates for the financial year ending 30 June 2018:

- a) Land that is primarily used for show grounds or horse racing (*Local Government Act 2009 Section 93(3)(h)*):

Assess No.	Owner	Use	Town
10218-00000	Aramac Amateur Racing Club	Racecourse	Aramac
10349-00000	Trustees of Muttaborra Racecourse	Racecourse	Muttaborra
30521-0000	Trustees of Alpha Racecourse	Racecourse	Alpha

- b) Land that is used for charitable purposes (*Local Government Act 2009 Section 93(3)(i)*):

Assess No.	Owner	Use	Town
10081-00000	Aramac Local Ambulance Committee	Second Hand Shop	Aramac
20134-00000	St Vincent de Paul Society	Second Hand Shop	Barcaldine
20184-00000	Barcaldine Aged Care Inc.	Clubhouse	Barcaldine
20619-01000	Barcaldine Aged Care Inc.	Aged Care Facility	Barcaldine

- c) Land that is used for a public purpose that is a recreational or sporting purpose (*Local Government Act 2009 Section 93(3)(j)(ii) and Local Government Regulation 2012 Section 73(b)(i)*):

Assess No.	Owner	Use	Town
10216-30000	Aramac Golf Club	Golf Course	Aramac
10565-20000	Muttaborra Golf Club	Golf Course	Muttaborra
10565-30000	Qld Military Rifle Club Inc.	Pistol Club	Muttaborra
20475-00000	Barcaldine Bowling Club Inc.	Bowls Club	Barcaldine
20673-00000	Barcaldine Golf Club Inc.	Golf Course	Barcaldine
20711-00000	Barcaldine Rifle Club Inc.	Rifle Range	Barcaldine
20713-00000	Barcaldine Clay Target Club Inc.	Clay Target Club	Barcaldine
20714-00000	Barcaldine Pony Club Inc.	Pony Club	Barcaldine
30537-40000	Alpha Golf Club Inc.	Golf Club	Alpha

- d) Land that is used for religious purposes (*Local Government Act 2009 Section 93(3)(j)(ii) and Local Government Regulation 2012 Section 73(a)(i)*):

Assess No.	Owner	Use	Town
10043-00000	The Corporation of Synod of Diocese	Church	Aramac

10060-00000	The Roman Catholic Trust Corporation	Church	Aramac
10249-00000	The Corporation of Synod of Diocese	Church	Muttaburra
10262-00000	The Roman Catholic Trust Corporation	Church	Muttaburra
20044-10000	Congregation of Jehovah's Witness	Church	Barcaldine
20293-10000	The Corporation of Synod of Diocese	Church	Barcaldine
20294-00000	The Roman Catholic Trust Corporation	Church/Presbytery	Barcaldine
20364-10000	The Roman Catholic Trust Corporation	St Joseph's School	Barcaldine
20636-00000	The Uniting Church in Australia	Church and Hall	Barcaldine
30094-00000	The Uniting Church in Australia	Church	Alpha
30115-00000	The Corporation of Synod of Diocese	Church	Alpha
30128-00000	The Roman Catholic Trust Corporation	Presbytery	Alpha
30129-00000	The Roman Catholic Trust Corporation	Church	Alpha
30269-00000	The Corporation of Synod of Diocese	Church	Jericho
30344-00000	The Roman Catholic Trust Corporation	Church	Jericho

- e) Land that is used for a cemetery (*Local Government Act 2009 Section 93(3)(j)(ii) and Local Government Regulation 2012 Section 73(e)*):

Assess No.	Owner	Use	Town
20803-00000	Julann Skene Chandler	Cemetery	Barcaldine

## **Fees**

### **Cost Recovery Fees**

Fees for services performed by Council under a Local Government Act will be set at a level which ensures that Council recovers all costs incurred in the provision of those services.

The anniversary date for renewal of food, caravan parks and outdoor dining licences is 31 August.

### **Commercial Fees**

All other fees for Council activities will be based on a concept that will reflect full cost recovery including administration plus a small profit margin.

### **Statutory Fees**

The Register of Fees includes fees imposed by State Government legislation applicable to Council.

### **Program Fees**

Council manages a number of aged care programs on behalf of the State and Commonwealth Governments. Fees for these programs are imposed in accordance with the program agreements.

### **Commercial Business Fees**

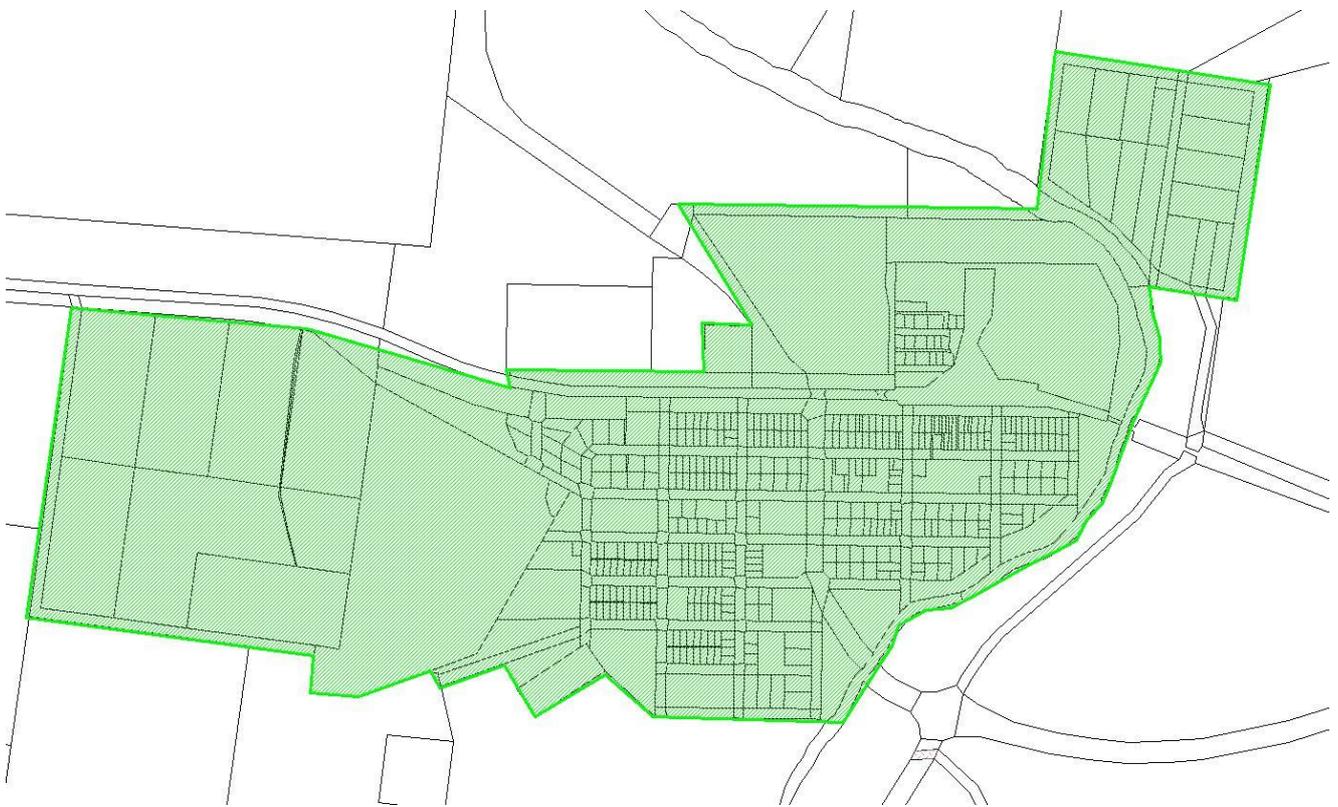
Council operates a number of business agencies including Bank of Queensland and Australia Post. Fees for these businesses are imposed in accordance with the applicable contracts for these businesses.

### **Non-Profit Organisations and Local Residents**

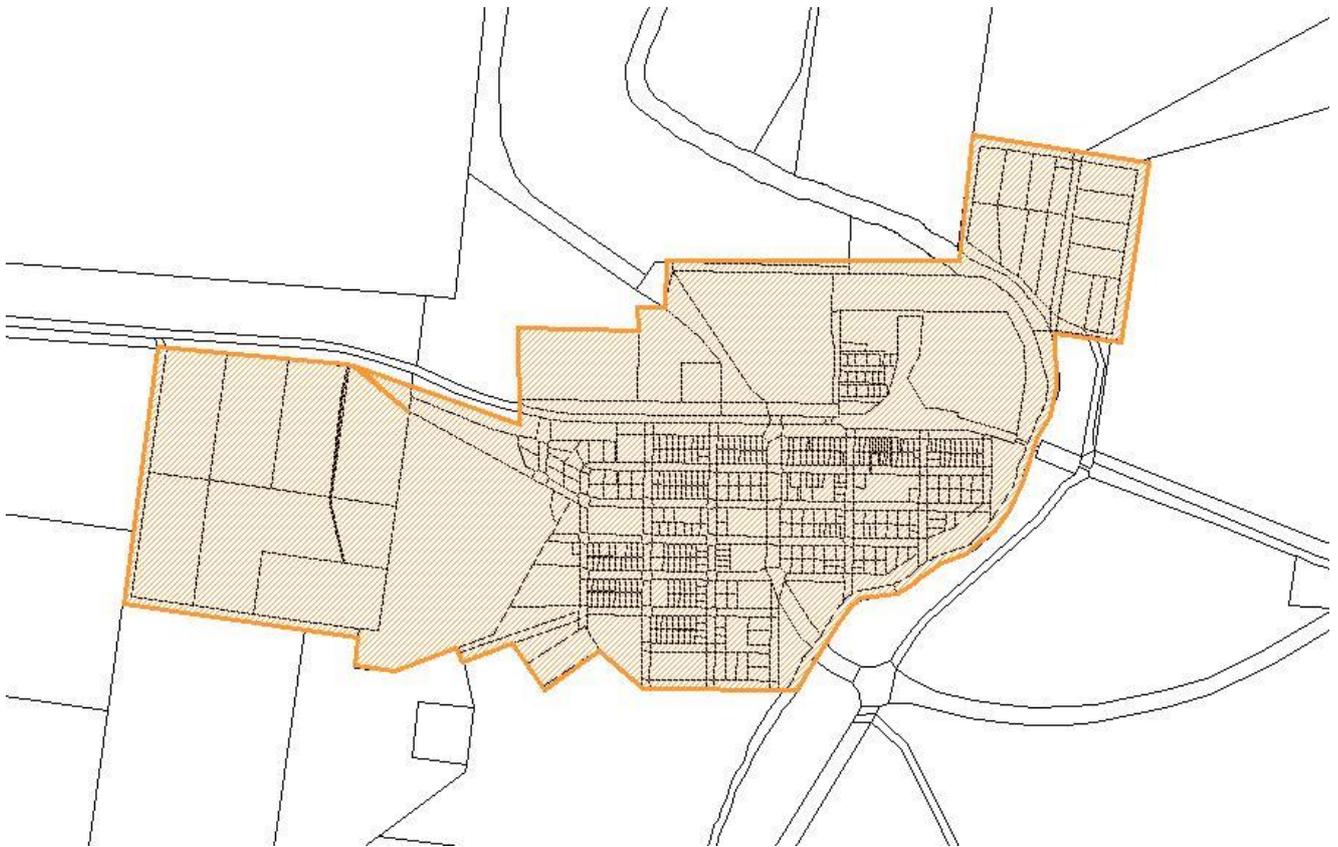
Barcaldine Regional Council provides concessions to non-profit organisations and local residents based within the Barcaldine Regional Council boundaries for the hire of Council facilities and equipment as follows:

Non-profit organisations	100% rebate
Local residents	50% rebate

The Register of Commercial, Statutory and Cost-Recovery Fees is attached.



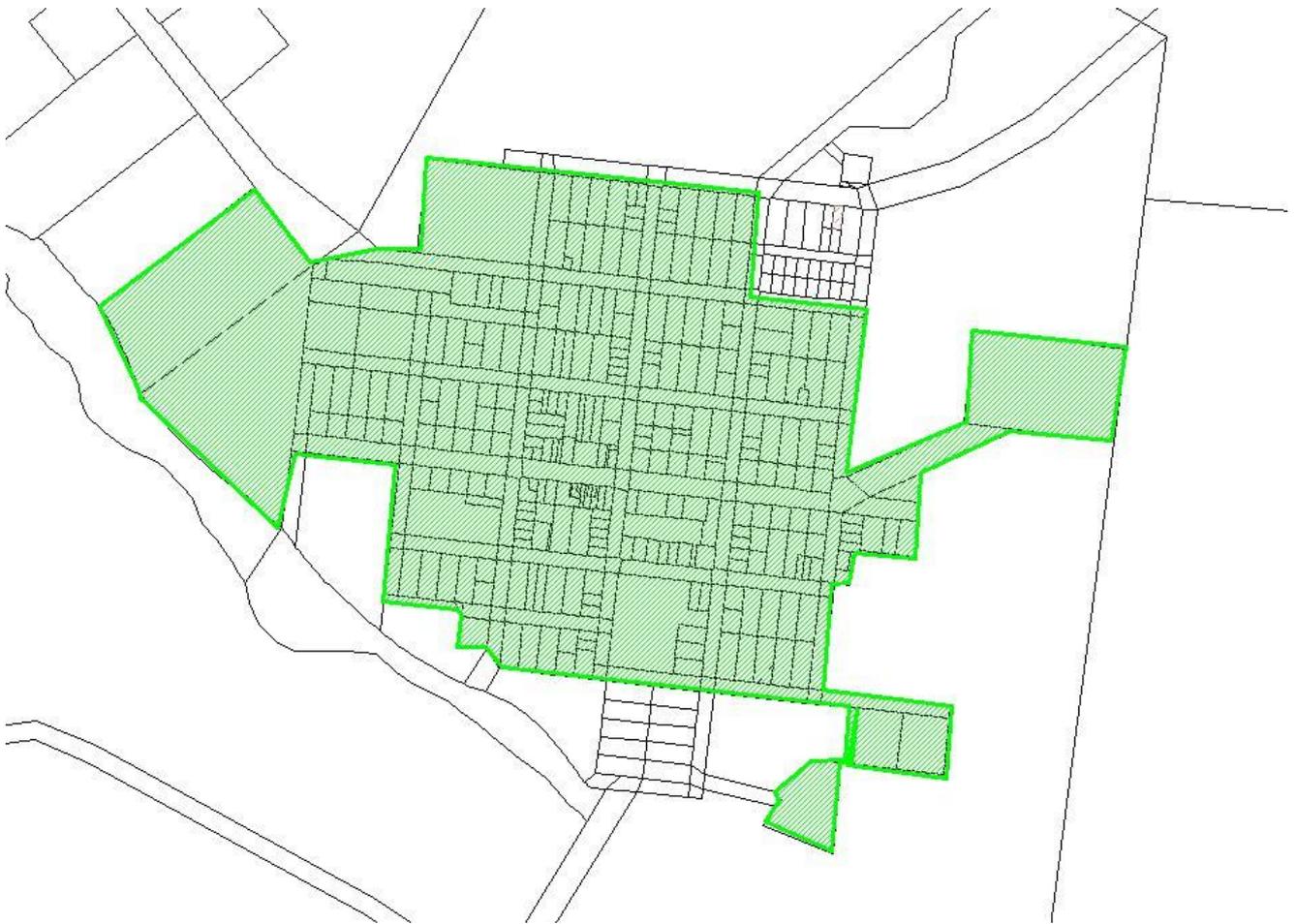
Alpha Designated Town Area - Differential



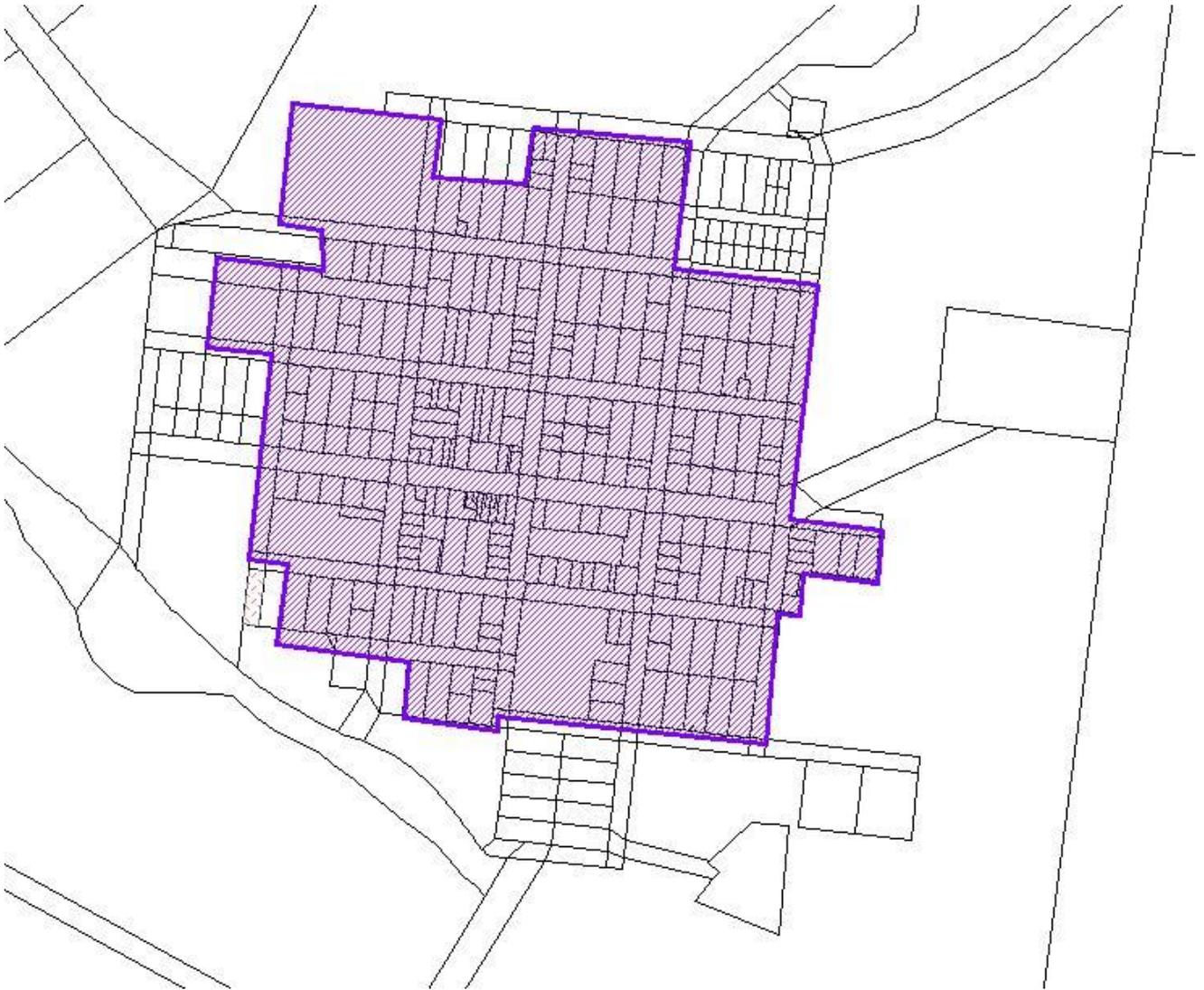
Alpha Designated Town Area - Waste



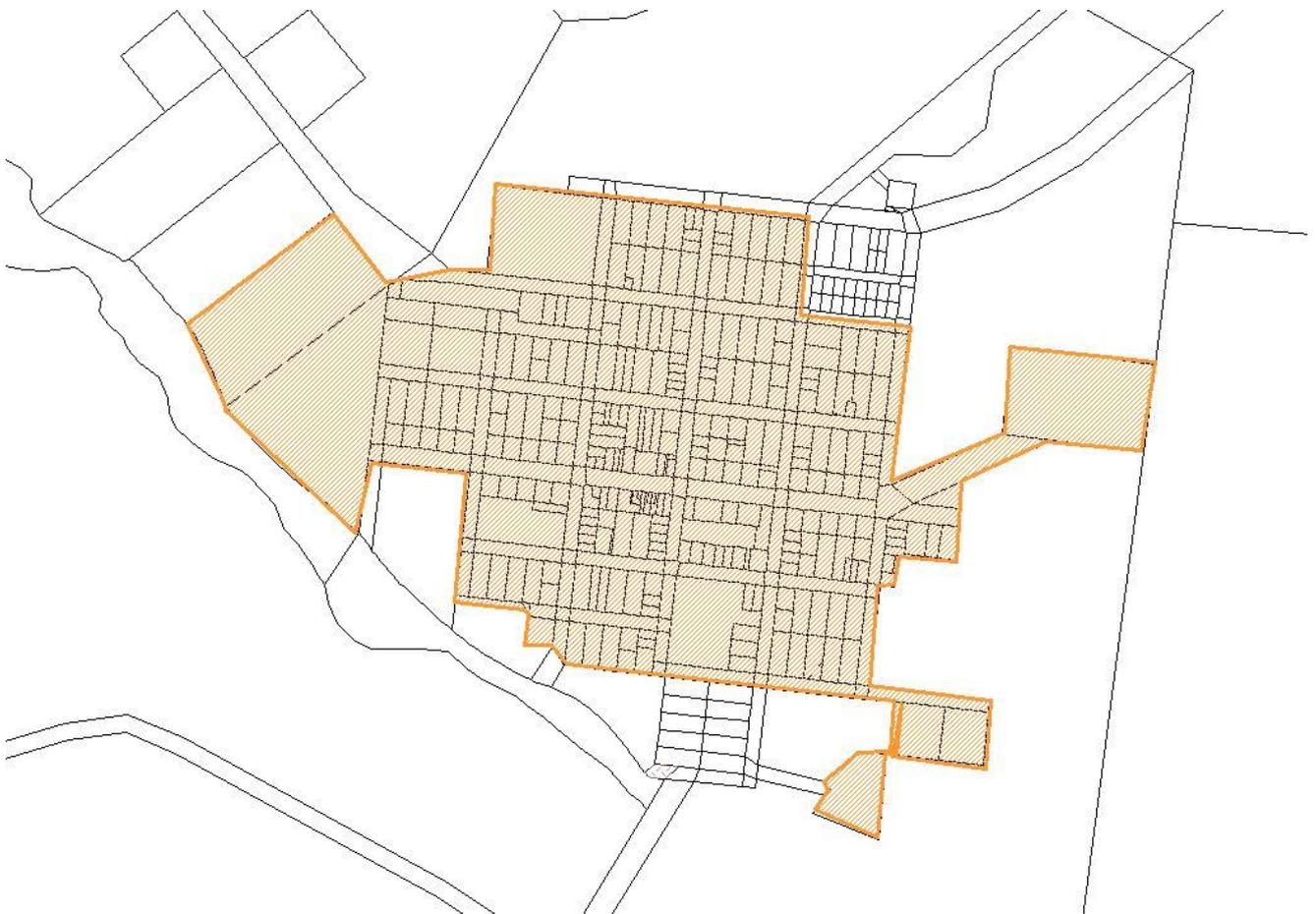
Alpha Designated Town Area - Water



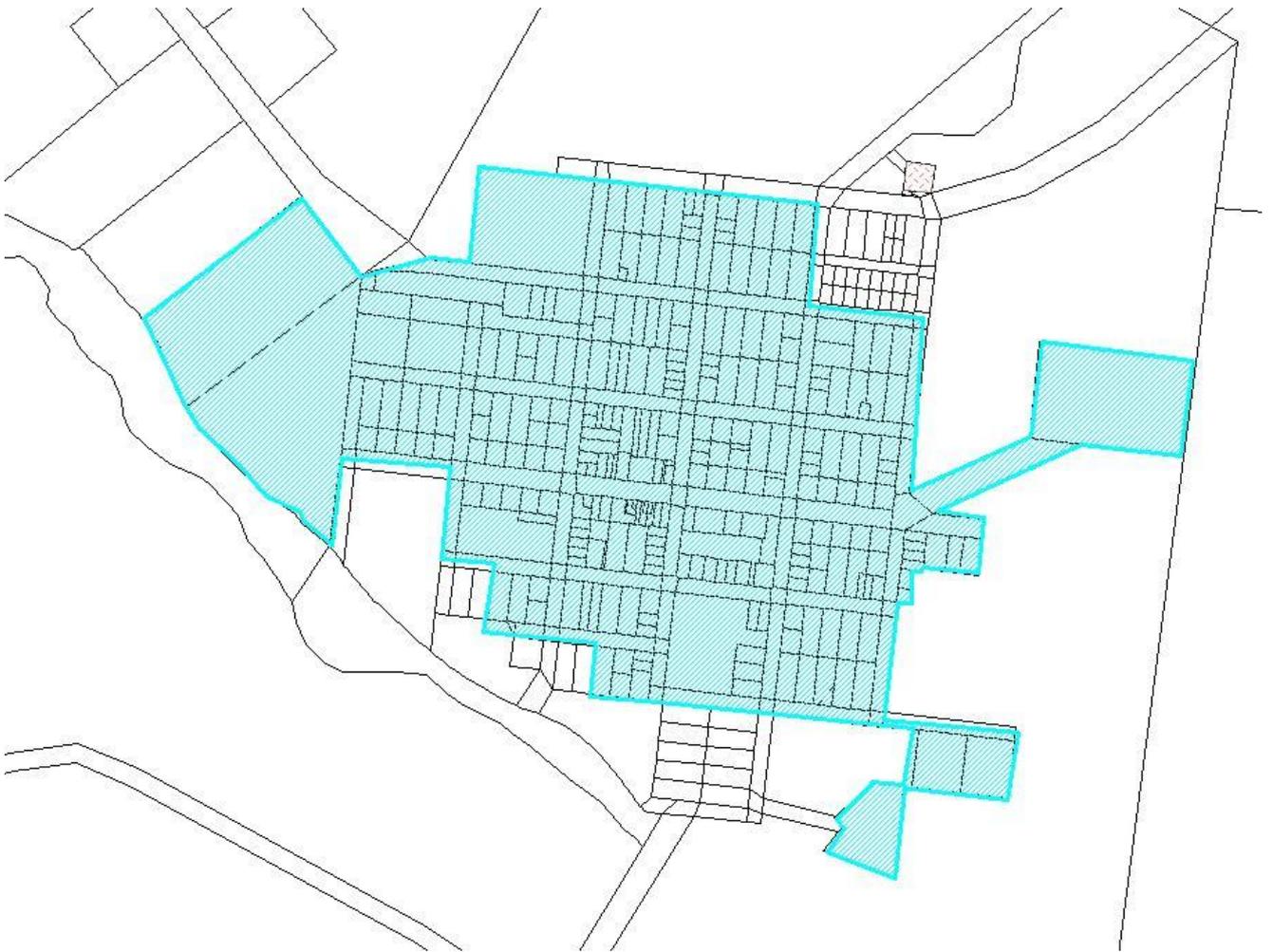
Aramac Designated Town Area - Differential



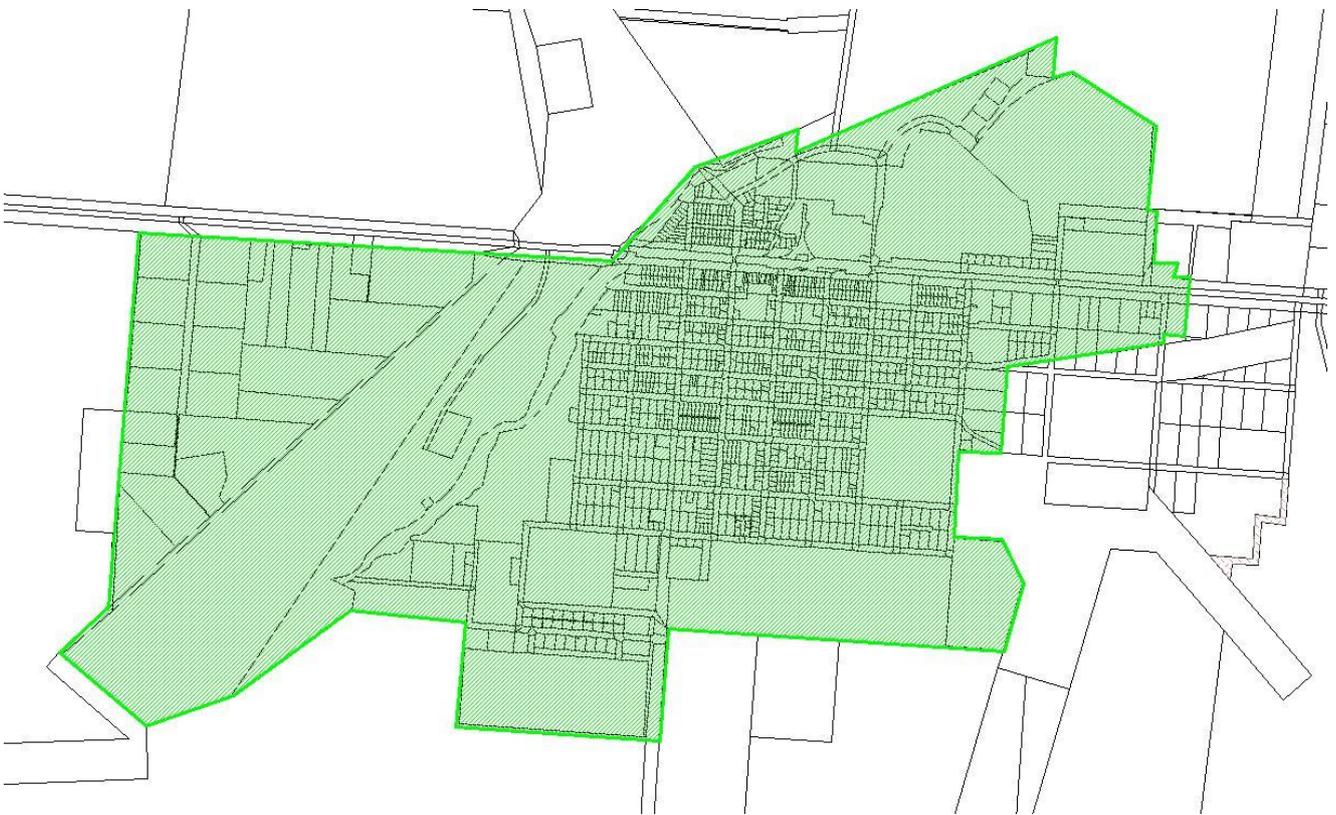
Aramac Designated Town Area - Sewerage



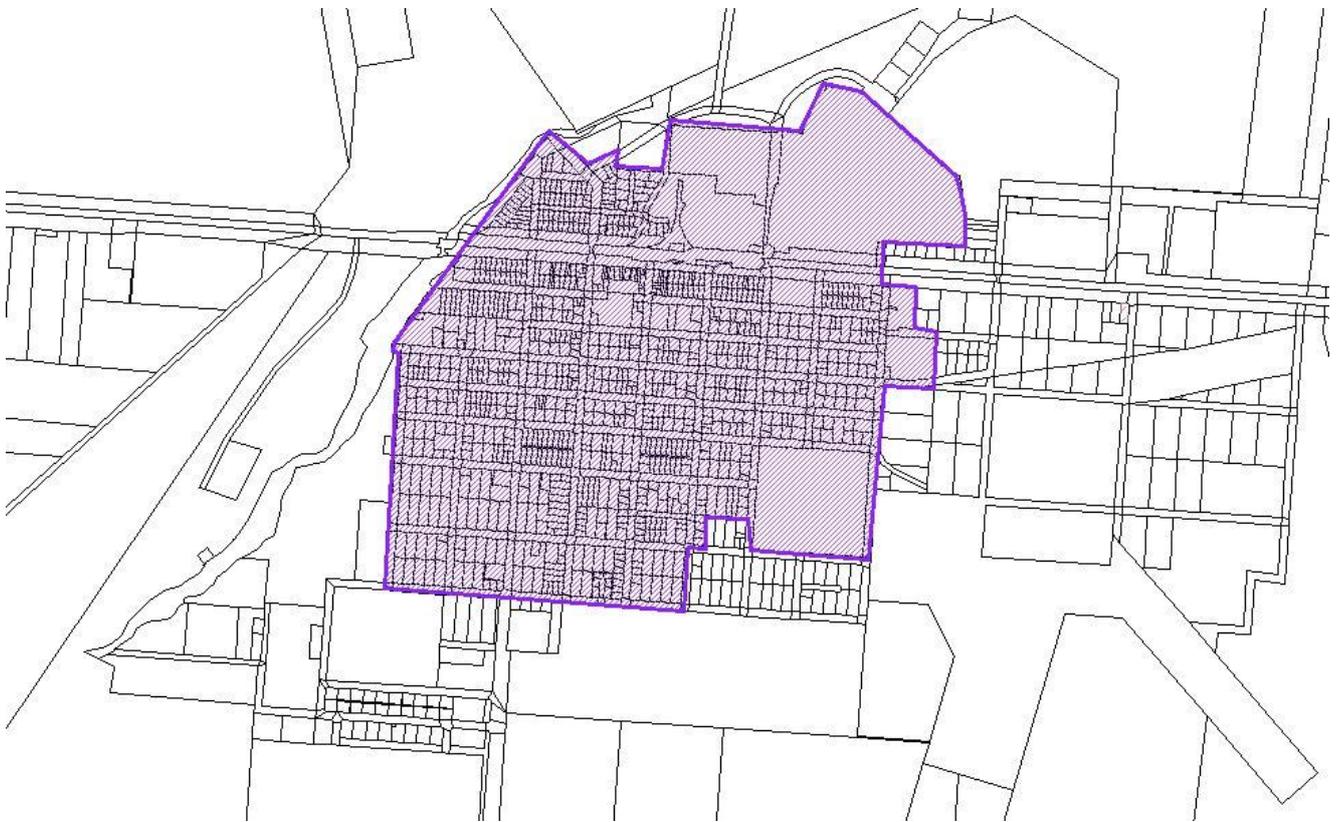
Aramac Designated Town Area - Waste



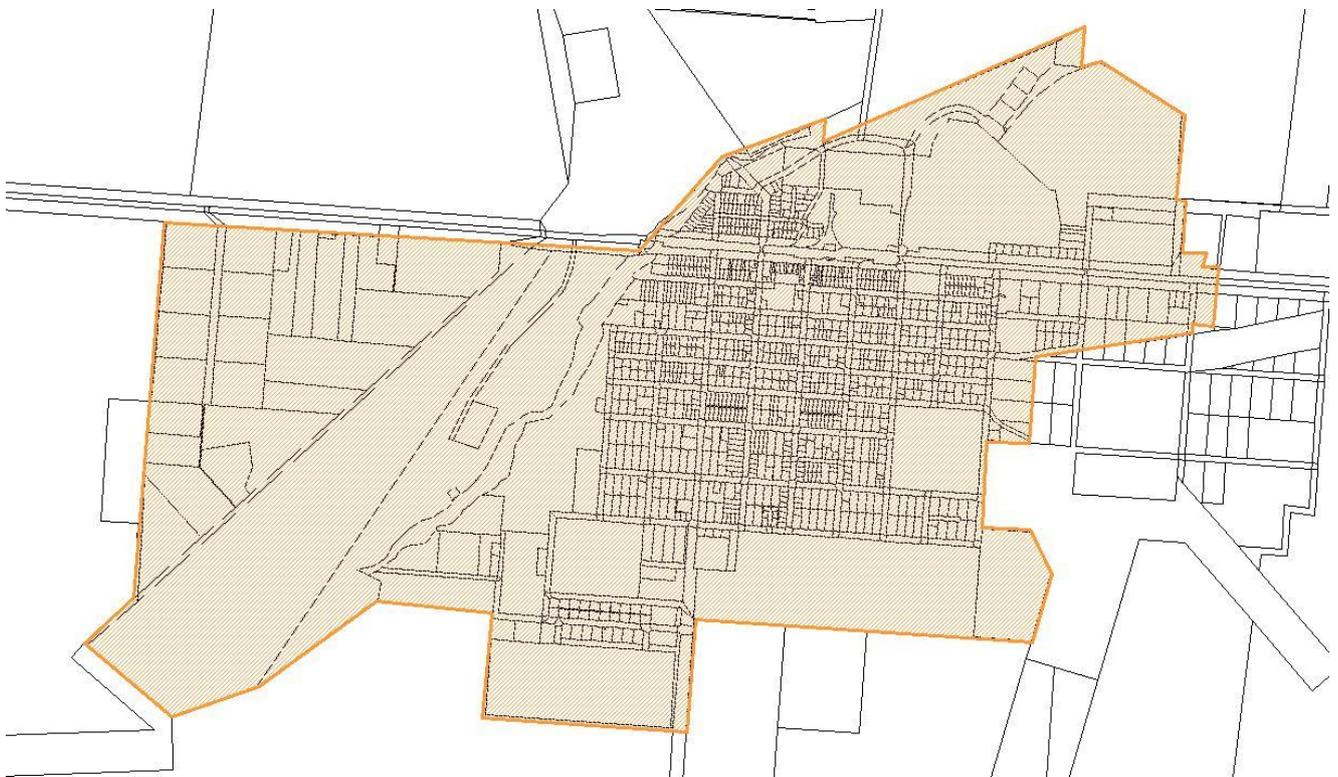
Aramac Designated Town Area - Water



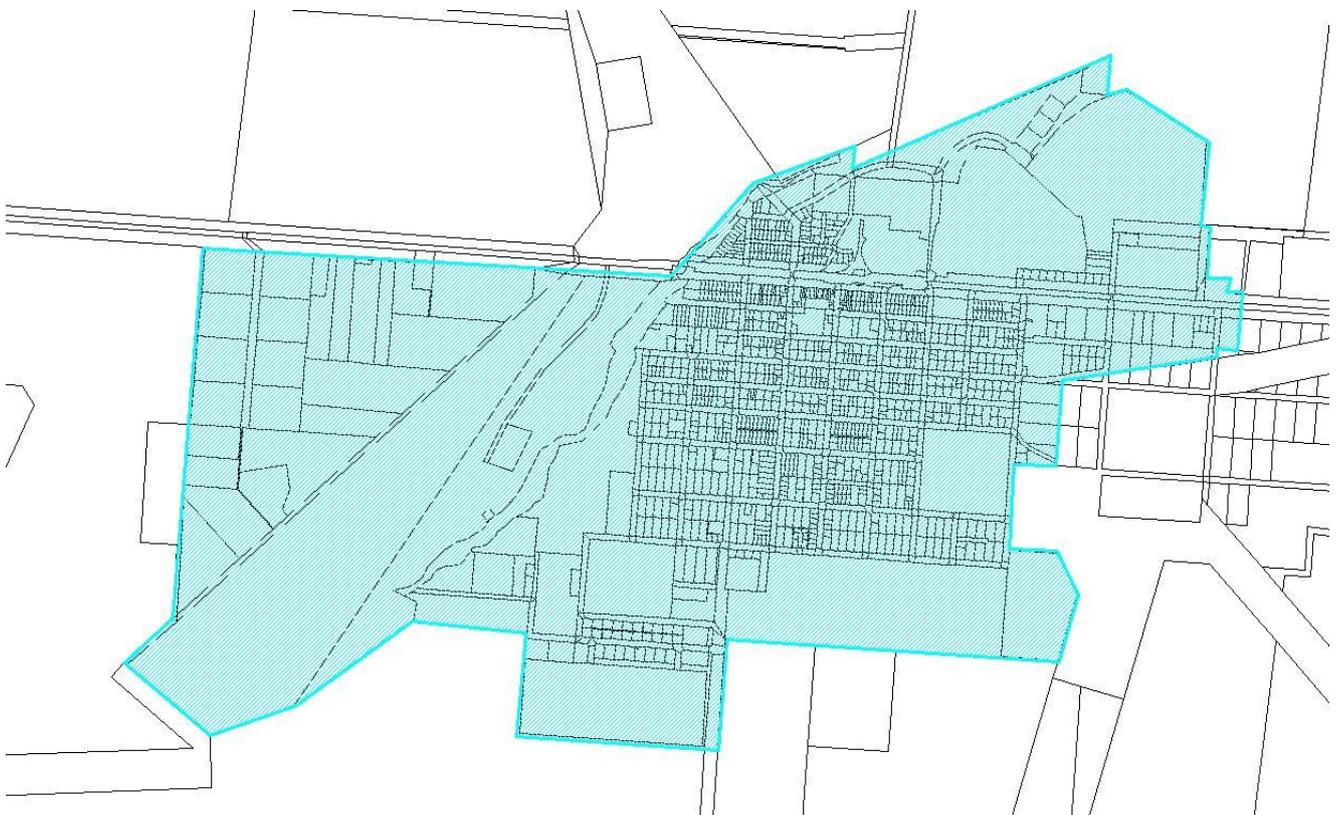
**Barcaldine Designated Town Area - Differential**



Barcaldine Designated Town Area - Sewerage



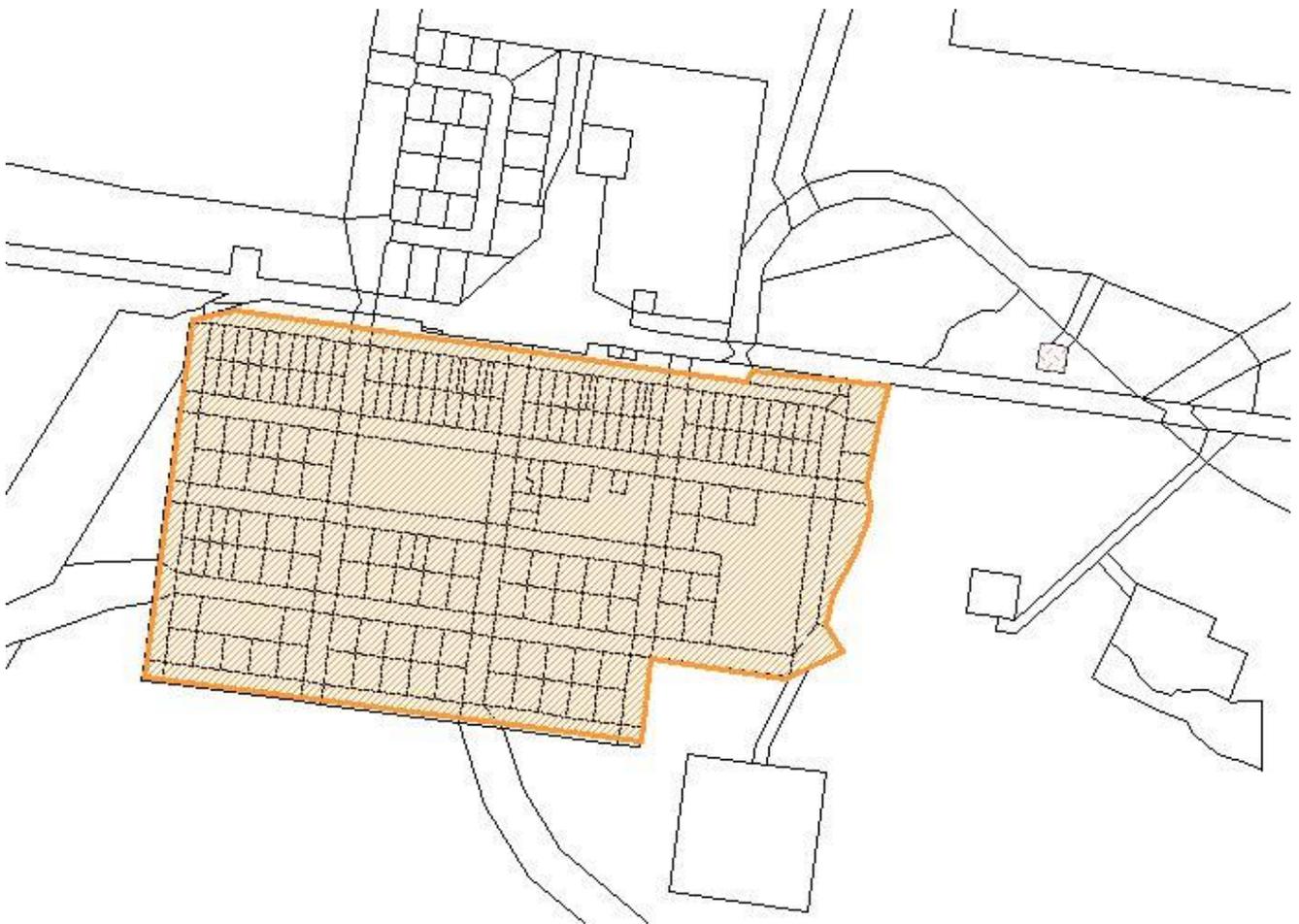
Barcaldine Designated Town Area - Waste



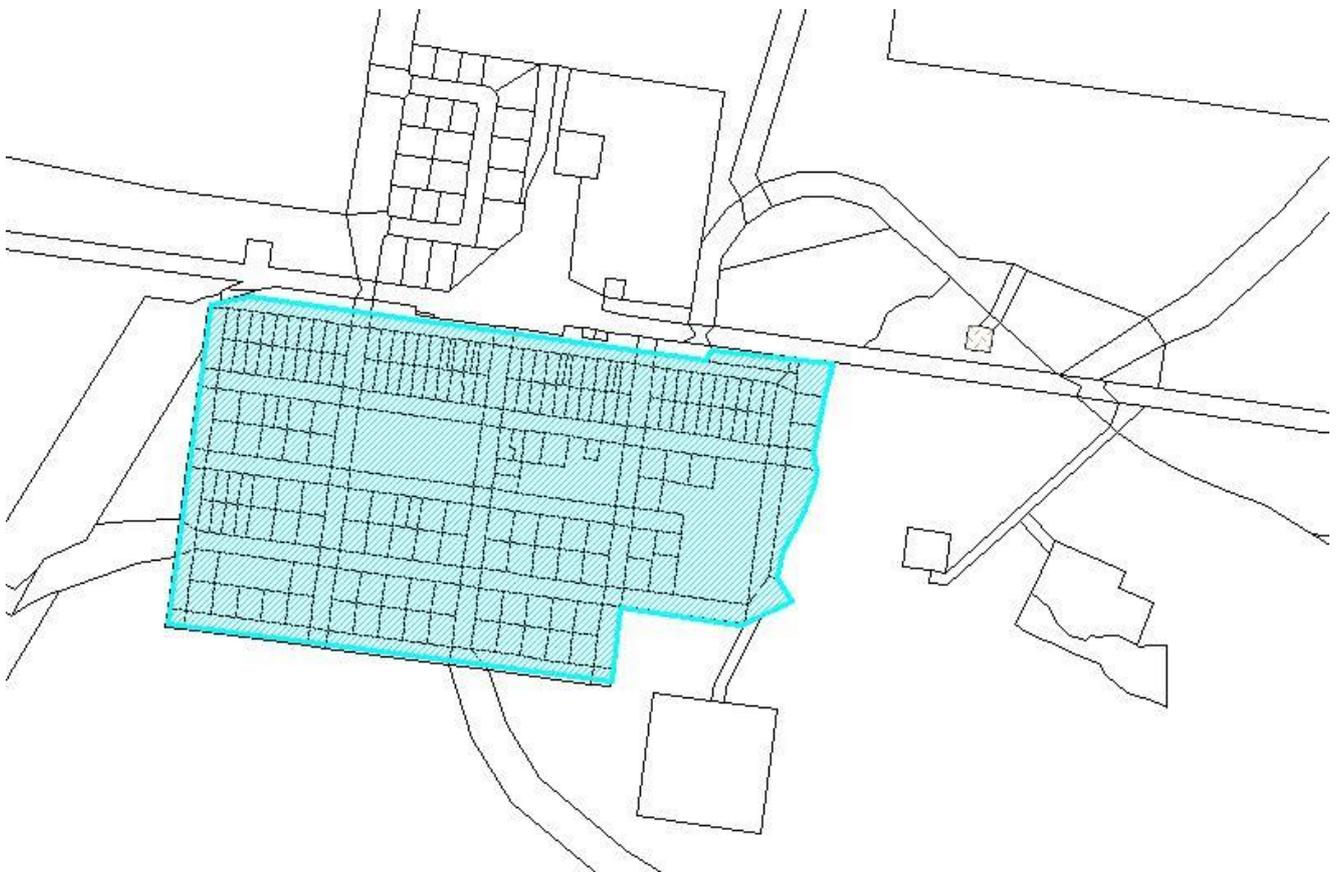
Barcaldine Designated Town Area - Water



Jericho Designated Town Area - Differential



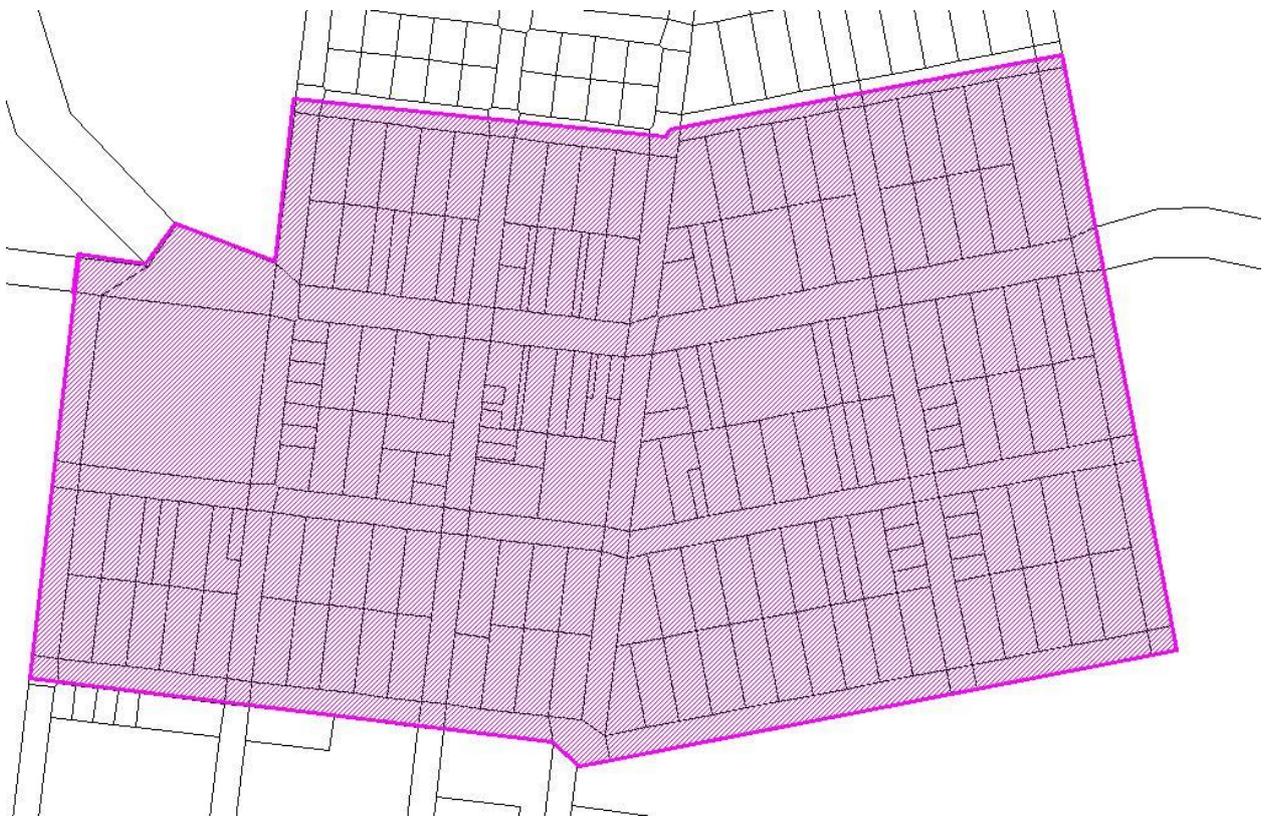
Jericho Designated Town Area - Waste



Jericho Designated Town Area - Water



Muttaburra Designated Town Area - Differential



Muttaborra Designated Town Area – Rural Fire



Muttaburra Designated Town Area - Sewerage



Muttaburra Designated Town Area - Waste



Muttaburra Designated Town Area - Water

**BARCALDINE REGIONAL COUNCIL**  
**STATEMENT OF ESTIMATED INCOME AND EXPENDITURE**  
**FOR THE YEAR ENDING 30 JUNE 2018**

	<u>Actual to</u> <u>25-Jun-18</u>	<u>Estimated</u> <u>Changes</u>	<u>Estimate as at</u> <u>30-Jun-18</u>
<b>Revenue</b>			
<b>Operating Revenue</b>			
Net rates and utility charges	6,514,284	24,055	6,538,339
Fees and charges	739,943	95,230	835,173
Rental income	323,823	11,797	335,620
Interest received	550,568	14,432	565,000
Recoverable works income	8,314,392	431,832	8,746,224
Grants and subsidies	8,887,460	225,717	9,113,177
Donations and contributions			
Other Income	130,929	0	150,000
<b>Total Operating Revenue</b>	<b>25,461,399</b>	<b>803,063</b>	<b>26,283,533</b>
<b>Capital Revenue</b>			
Capital flood damage recoveries	609,757	285,244	895,000
Grants and subsidies	6,320,040	521,236	6,841,276
Donations and contributions			
Gain/(Loss) on sale of non-current assets	184,996	-396,015	-211,019
<b>Total Capital Revenue</b>	<b>7,114,792</b>	<b>410,465</b>	<b>7,525,257</b>
<b>Total Revenue</b>	<b>32,576,191</b>	<b>1,213,528</b>	<b>33,808,790</b>
<b>Expenses</b>			
<b>Operating Expenses</b>			
Employee Costs	10,151,005	102,796	10,253,801
Materials and Services	11,109,246	339,326	11,448,572
Finance costs	98,359	39,849	138,208
Depreciation	997,916	6,906,084	7,904,000
<b>Total Operating Expenses</b>	<b>22,356,526</b>	<b>7,388,055</b>	<b>29,744,581</b>
<b>Net Income/(Loss)</b>	<b>10,219,665</b>	<b>-6,174,527</b>	<b>4,064,209</b>

**BARCALDINE REGIONAL COUNCIL**  
**STATEMENT OF ESTIMATED FINANCIAL POSITION**  
**AS AT 30 JUNE 2018**

	<u>Actual to</u> <u>25-Jun-18</u>	<u>Estimated</u> <u>Changes</u>	<u>Estimate as at</u> <u>30-Jun-18</u>
<b><i>Current Assets</i></b>			
Cash	20,283,153	2,992,151	22,725,983
Receivables	3,964,411	-443,838	3,520,573
Inventories	532,519	-75,513	457,006
<b>Total current assets</b>	<b>24,780,083</b>	<b>2,472,800</b>	<b>26,703,562</b>
<b><i>Non-current Assets</i></b>			
Property, plant and equipment	369,086,355	-6,802,099	363,227,384
<b>Total non-current assets</b>	<b>369,086,355</b>	<b>-6,802,099</b>	<b>363,227,384</b>
<b>TOTAL ASSETS</b>	<b>393,866,438</b>	<b>-4,329,299</b>	<b>389,930,946</b>
<b><i>Current Liabilities</i></b>			
Trade and other payables	1,037,389	930,613	1,968,002
Borrowings	-6,895	362,055	355,160
Provisions	107,463	73,937	181,400
<b>Total current liabilities</b>	<b>1,137,957</b>	<b>1,366,605</b>	<b>2,504,562</b>
<b><i>Non-current Liabilities</i></b>			
Trade and other payables	671,595	0	671,595
Borrowings	2,399,237	628,073	3,027,310
Provisions	1,482,072	0	1,522,163
<b>Total non-current liabilities</b>	<b>4,552,904</b>	<b>628,073</b>	<b>5,221,068</b>
<b>TOTAL LIABILITIES</b>	<b>5,690,860</b>	<b>1,994,679</b>	<b>7,725,630</b>
<b>NET COMMUNITY ASSETS</b>	<b>388,175,578</b>	<b>-6,323,977</b>	<b>382,205,316</b>
<b><i>Community Equity</i></b>			
Retained surplus/(deficiency)	189,452,021	-6,174,527	183,481,759
Asset Revaluation reserve	198,723,557	0	198,723,557
<b>TOTAL COMMUNITY EQUITY</b>	<b>388,175,578</b>	<b>-6,174,527</b>	<b>382,205,316</b>

**BARCALDINE REGIONAL COUNCIL**  
**STATEMENT OF CASHFLOWS**  
**FOR YEAR ENDING 30 JUNE 2018**

	<b><u>Actual to</u></b> <b><u>25-Jun-18</u></b>	<b><u>Estimated</u></b> <b><u>Changes</u></b>	<b><u>Estimate as at</u></b> <b><u>30-Jun-18</u></b>
<b><i>Cashflow from operating activities</i></b>			
Receipts from customers	24,358,279	1,330,254	25,688,533
Payments to suppliers and employees	-22,230,198	599,316	-21,630,882
	2,128,080	1,929,571	4,057,651
Interest Paid	-131,313	-6,895	-138,208
Interest Received	550,568	14,432	565,000
<b>Net cashflow from operating activities</b>	<b>2,547,335</b>	<b>1,937,108</b>	<b>4,484,443</b>
<b><i>Cashflow from investing activities</i></b>			
Payments for property, plant and equipment	-14,529,146	-710,678	-15,239,824
Proceeds from sale of property, plant and equipment	369,189	-580,208	-211,019
Grants, subsidies, contributions and donations	6,929,796	806,480	7,736,276
<b>Net cashflow from investing activities</b>	<b>-7,230,160</b>	<b>-484,407</b>	<b>-7,714,567</b>
<b><i>Cashflow from financing activities</i></b>			
Borrowings	87,205	612,795	700,000
Repayment of borrowings	-449,262	377,334	-71,928
<b>Net cashflow from financing activities</b>	<b>-362,057</b>	<b>990,129</b>	<b>628,072</b>
<b>Net increase/(decrease) in cash held</b>	<b>-5,044,883</b>	<b>2,442,831</b>	<b>-2,602,052</b>
Cash at beginning of year	25,328,035	0	25,328,035
<b>Cash at end of year</b>	<b>20,283,152</b>	<b>2,442,831</b>	<b>22,725,983</b>

**BARCADDINE REGIONAL COUNCIL**  
**BUDGET STATEMENT OF INCOME AND EXPENDITURE**  
**FOR THE 3 YEARS ENDING 30 JUNE 2021**

	<u>2018/19</u>	<u>2019/20</u>	<u>2020/21</u>
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
<b>Revenue</b>			
<b>Operating Revenue</b>			
Gross rates and utility charges	7,114,000	7,218,045	7,418,837
Less: Discounts	-598,000	-603,000 -	620,400
Less: Pensioner Subsidies	-77,900	-79,900 -	80,900
Net rates and utility charges	<u>6,438,100</u>	<u>6,535,145</u>	<u>6,717,537</u>
Fees and charges	884,500	900,500	917,500
Rental income	325,620	325,620	326,000
Interest received	645,000	645,000	635,000
Recoverable works income	10,962,800	4,798,000	7,862,000
Grants and subsidies	9,068,751	9,239,009	9,287,843
Contributions and donations	0	0	0
Other Income	312,000	314,000	315,000
<b>Total Operating Revenue</b>	<b><u>28,636,771</u></b>	<b><u>22,757,274</u></b>	<b><u>26,060,880</u></b>
<b>Capital Revenue</b>			
Capital flood damage recoveries	1,200,000	3,000,000	3,000,000
Grants and subsidies	5,462,251	2,510,000	2,550,000
Contributions and donations	0	0	0
Gain/(Loss) on sale of non-current assets	-150,000	-50,000 -	50,000
<b>Total Capital Revenue</b>	<b><u>6,512,251</u></b>	<b><u>5,460,000</u></b>	<b><u>5,500,000</u></b>
<b>Total Revenue</b>	<b><u>35,149,022</u></b>	<b><u>28,217,274</u></b>	<b><u>31,560,880</u></b>
<b>Expenses</b>			
<b>Operating Expenses</b>			
Employee costs	10,371,350	9,830,000	11,415,370
Materials and services	13,885,824	7,630,354	10,333,500
Finance costs	120,784	216,175	294,672
Depreciation	8,672,600	8,933,200	9,201,800
<b>Total Operating Expenses</b>	<b><u>33,050,558</u></b>	<b><u>26,609,729</u></b>	<b><u>31,245,342</u></b>
<b>Net Income/(Loss)</b>	<b><u>2,098,464</u></b>	<b><u>1,607,545</u></b>	<b><u>315,538</u></b>

**BARCALDINE REGIONAL COUNCIL**  
**BUDGET STATEMENT OF FINANCIAL POSITION**  
**FOR THE 3 YEARS ENDING 30 JUNE 2021**

	<u>2018/19</u>	<u>2019/20</u>	<u>2020/21</u>
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
<b><i>Current Assets</i></b>			
Cash	20,957,766	22,181,327	21,272,225
Receivables	3,550,573	3,580,573	3,580,573
Inventories	457,006	457,006	457,006
<b>Total current assets</b>	<b>24,965,345</b>	<b>26,218,906</b>	<b>25,309,804</b>
<b><i>Non-current Assets</i></b>			
Property, plant and equipment	370,536,284	370,324,084	370,770,284
<b>Total non-current assets</b>	<b>370,536,284</b>	<b>370,324,084</b>	<b>370,770,284</b>
<b>TOTAL ASSETS</b>	<b>395,501,629</b>	<b>396,542,990</b>	<b>396,080,088</b>
<b><i>Current Liabilities</i></b>			
Trade and other payables	1,775,976	1,763,297	1,778,297
Borrowings	433,045	623,829	468,589
Employee benefits	131,400	136,400	141,400
<b>Total current liabilities</b>	<b>2,340,421</b>	<b>2,523,526</b>	<b>2,388,286</b>
<b><i>Non-current Liabilities</i></b>			
Trade and other payables	600,000	600,000	600,000
Borrowings	6,594,265	5,799,976	5,154,939
Employee benefits	1,663,163	1,708,163	1,710,000
<b>Total non-current liabilities</b>	<b>8,857,428</b>	<b>8,108,139</b>	<b>7,464,939</b>
<b>TOTAL LIABILITIES</b>	<b>11,197,849</b>	<b>10,631,665</b>	<b>9,853,225</b>
<b>NET COMMUNITY ASSETS</b>	<b>384,303,780</b>	<b>385,911,325</b>	<b>386,226,863</b>
<b><i>Community Equity</i></b>			
Retained surplus/(deficiency)	185,580,223	187,187,768	187,503,306
Asset Revaluation reserve	198,723,557	198,723,557	198,723,557
<b>TOTAL COMMUNITY EQUITY</b>	<b>384,303,780</b>	<b>385,911,325</b>	<b>386,226,863</b>

**BARCALDINE REGIONAL COUNCIL**  
**BUDGET STATEMENT OF CASH FLOWS**  
**FOR THE 3 YEARS ENDING 30 JUNE 2021**

	<u>2018/19</u>	<u>2019/20</u>	<u>2020/21</u>
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
<b>Cash flows from operating activities:</b>			
Receipts from customers	\$27,961,771	\$22,082,274	\$25,425,880
Payments to suppliers and employees	-\$24,429,795	-\$17,423,033	-\$21,727,033
	\$3,531,976	\$4,659,241	\$3,698,847
Interest Received	\$645,000	\$645,000	\$635,000
Interest Paid	-\$120,784	-\$216,175	-\$294,672
<b>Net cash inflow (outflow) from operating activities</b>	<b>\$4,056,192</b>	<b>\$5,088,066</b>	<b>\$4,039,175</b>
<b>Cash flows from investing activities:</b>			
Payments for property, plant and equipment	-\$16,650,600	-\$9,221,000	-\$10,148,000
Grants, subsidies, contributions and donations	\$6,662,251	\$5,510,000	\$5,550,000
Sales of property, plant and equipment	\$519,100	\$450,000	\$450,000
<b>Net cash inflow (outflow) from investing activities</b>	<b>-\$9,469,249</b>	<b>-\$3,261,000</b>	<b>-\$4,148,000</b>
<b>Cash flows from financing activities:</b>			
Principal Loan Repayments	-\$355,160	-\$603,505	-\$800,277
Loan Proceeds	\$4,000,000	\$0	\$0
<b>Net cash inflow (outflow) from financing activities</b>	<b>\$3,644,840</b>	<b>-\$603,505</b>	<b>-\$800,277</b>
<b>Net increase (decrease) in cash held</b>	<b>-\$1,768,217</b>	<b>\$1,223,561</b>	<b>-\$909,102</b>
Cash at beginning of reporting period	\$22,725,983	\$20,957,766	\$22,181,327
<b>Cash at end of reporting period</b>	<b>\$20,957,766</b>	<b>\$22,181,327</b>	<b>\$21,272,225</b>

**BARCADDINE REGIONAL COUNCIL**  
**BUDGET STATEMENT OF CHANGES IN EQUITY**  
**FOR THE 3 YEARS ENDING 30 JUNE 2021**

	<b>Retained Surplus</b>	<b>Asset revaluation reserve</b>	<b>Total</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Estimated Balance as at 1 July 2018</b>	183,757,496	198,723,557	382,481,053
Net operating surplus	2,098,464	-	2,098,464
Other comprehensive income for the year			
Increase / (decrease) in asset revaluation surplus	-	-	-
<b>Balance as at 30 June 2019</b>	<b>185,855,960</b>	<b>198,723,557</b>	<b>384,579,517</b>
<b>Budget Balance as at 1 July 2019</b>	185,855,960	198,723,557	384,579,517
Net operating surplus	1,607,545	-	1,607,545
Other comprehensive income for the year			
Increase / (decrease) in asset revaluation surplus	-	-	-
<b>Budget Balance as at 30 June 2020</b>	<b>187,463,505</b>	<b>198,723,557</b>	<b>386,187,062</b>
<b>Budget Balance as at 1 July 2020</b>	187,463,505	198,723,557	386,187,062
Net operating surplus	315,538	-	315,538
Other comprehensive income for the year			
Increase / (decrease) in asset revaluation surplus	-	-	-
<b>Budget Balance as at 30 June 2021</b>	<b>187,779,043</b>	<b>198,723,557</b>	<b>386,502,600</b>



**BARCALDINE REGIONAL COUNCIL**  
**2019 BUDGET**  
**LONG TERM FINANCIAL FORECAST**  
**STATEMENT OF INCOME AND EXPENDITURE FOR THE PERIOD 2019 - 2028**

Year ended	30-Jun-19	30-Jun-20	30-Jun-21	30-Jun-22	30-Jun-23	30-Jun-24	30-Jun-25	30-Jun-26	30-Jun-27	30-Jun-28
	Budget	Budget	Budget	Forecast						
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenue</b>										
<b>Recurrent revenue:</b>										
Gross rates and utility charges	7,114,000	7,218,045	7,418,837	7,624,649	7,839,057	8,057,693	8,282,694	8,515,698	8,753,851	8,999,302
Less; Discounts and Rebates	- 675,900	- 682,900	- 701,300	- 720,142	- 741,036	- 761,845	- 783,025	- 101,840	- 827,850	- 851,370
Net rates and utility charges	6,438,100	6,535,145	6,717,537	6,904,507	7,098,021	7,295,848	7,499,669	8,617,538	7,926,001	8,147,932
Fees and charges	884,500	900,500	917,500	928,500	938,500	955,500	965,500	977,500	987,500	995,500
Rental income	325,620	325,620	326,000	327,000	333,000	339,000	340,000	346,000	352,000	353,000
Interest received	645,000	645,000	635,000	625,000	625,000	625,000	625,000	615,000	605,000	595,000
Recoverable Works	10,962,800	4,798,000	7,862,000	8,462,000	8,712,000	8,962,000	9,212,000	9,462,000	9,712,000	9,962,000
Grants, subsidies, contributions	9,068,751	9,239,009	9,287,843	9,415,324	9,648,468	9,896,988	10,149,222	10,403,796	10,677,113	10,956,459
Other recurrent income	312,000	314,000	315,000	316,000	317,000	318,000	319,000	320,000	321,000	322,000
<b>Total recurrent revenue</b>	<b>28,636,771</b>	<b>22,757,274</b>	<b>26,060,880</b>	<b>26,978,331</b>	<b>27,671,989</b>	<b>28,392,336</b>	<b>29,110,391</b>	<b>30,741,834</b>	<b>30,580,614</b>	<b>31,331,891</b>
<b>Capital revenue:</b>										
Capital flood damage recoveries	1,200,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Grants, subsidies, contributions and donations	5,462,251	2,510,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000
Gain on sale of property, plant and equipment	- 150,000	- 50,000	- 50,000	- 50,000	- 50,000	- 50,000	- 50,000	- 50,000	- 50,000	- 50,000
<b>Total capital revenue</b>	<b>6,512,251</b>	<b>5,460,000</b>	<b>5,500,000</b>							
<b>Total income</b>	<b>35,149,022</b>	<b>28,217,274</b>	<b>31,560,880</b>	<b>32,478,331</b>	<b>33,171,989</b>	<b>33,892,336</b>	<b>34,610,391</b>	<b>36,241,834</b>	<b>36,080,614</b>	<b>36,831,891</b>
<b>Expenses</b>										
<b>Recurrent expenses:</b>										
Employee benefits	10,371,350	9,830,000	11,415,370	11,849,766	12,072,616	12,408,948	12,744,293	13,084,679	13,438,540	13,738,006
Materials and services	13,885,824	7,630,354	10,333,500	10,456,600	11,087,700	11,494,800	11,952,900	12,138,500	12,289,300	13,033,500
Finance costs	120,784	216,175	294,672	168,413	145,015	120,745	103,024	78,443	55,211	31,945
Depreciation and amortisation	8,672,600	8,933,200	9,201,800	9,476,400	9,761,000	10,054,600	10,354,200	10,663,800	10,985,400	11,314,000
<b>Total recurrent expenses</b>	<b>33,050,558</b>	<b>26,609,729</b>	<b>31,245,342</b>	<b>31,951,179</b>	<b>33,066,331</b>	<b>34,079,093</b>	<b>35,154,417</b>	<b>35,965,422</b>	<b>36,768,451</b>	<b>38,117,451</b>
<b>Net Income/(Loss)</b>	<b>\$2,098,464</b>	<b>\$1,607,545</b>	<b>\$315,538</b>	<b>\$527,152</b>	<b>\$105,658</b>	<b>-\$186,757</b>	<b>-\$544,026</b>	<b>\$276,412</b>	<b>-\$687,837</b>	<b>-\$1,285,560</b>

**BARCALDINE REGIONAL COUNCIL**  
**2019 BUDGET**  
**LONG TERM FINANCIAL FORECAST**  
**STATEMENT OF FINANCIAL POSITION FOR PERIOD 2019 - 2028**

Year ended	30-Jun-19	30-Jun-20	30-Jun-21	30-Jun-22	30-Jun-23	30-Jun-24	30-Jun-25	30-Jun-26	30-Jun-27	30-Jun-28
	Budget	Budget	Budget	Forecast						
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Current assets</b>										
Cash assets and cash equivalents	20,957,766	22,181,327	21,272,225	21,503,564	21,341,358	20,915,456	20,157,693	20,252,439	19,533,318	18,248,979
Receivables	3,550,573	3,580,573	3,580,573	3,580,573	3,580,573	3,580,573	3,580,573	3,580,573	3,580,573	3,580,573
Inventories	457,006	457,006	457,006	457,006	457,006	457,006	457,006	457,006	457,006	457,006
<b>Total current assets</b>	<b>24,965,345</b>	<b>26,218,906</b>	<b>25,309,804</b>	<b>25,541,143</b>	<b>25,378,937</b>	<b>24,953,035</b>	<b>24,195,272</b>	<b>24,290,018</b>	<b>23,570,897</b>	<b>22,286,558</b>
<b>Non-current assets</b>										
Property, plant and equipment	370,536,284	370,324,084	370,770,284	370,454,884	370,084,884	369,658,284	369,177,084	368,633,284	368,027,884	367,359,884
<b>Total non-current assets</b>	<b>370,536,284</b>	<b>370,324,084</b>	<b>370,770,284</b>	<b>370,454,884</b>	<b>370,084,884</b>	<b>369,658,284</b>	<b>369,177,084</b>	<b>368,633,284</b>	<b>368,027,884</b>	<b>367,359,884</b>
<b>Total assets</b>	<b>395,501,629</b>	<b>396,542,990</b>	<b>396,080,088</b>	<b>395,996,027</b>	<b>395,463,821</b>	<b>394,611,319</b>	<b>393,372,356</b>	<b>392,923,302</b>	<b>391,598,781</b>	<b>389,646,442</b>
<b>Current liabilities</b>										
Trade and other payables	1,775,976	1,763,297	1,778,297	1,793,297	1,808,297	1,823,297	1,838,297	1,853,297	1,868,297	1,883,297
Borrowings	433,045	623,829	468,589	488,848	510,112	532,442	555,901	459,783	482,522	302,280
Employee entitlements	131,400	136,400	141,400	146,400	151,400	156,400	161,400	166,400	171,400	176,400
<b>Total current liabilities</b>	<b>2,340,421</b>	<b>2,523,526</b>	<b>2,388,286</b>	<b>2,428,545</b>	<b>2,469,809</b>	<b>2,512,139</b>	<b>2,555,598</b>	<b>2,479,480</b>	<b>2,522,219</b>	<b>2,361,977</b>
<b>Non-current liabilities</b>										
Trade and other payables	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Borrowings	6,594,265	5,799,976	5,154,939	4,483,467	3,784,339	3,056,264	2,297,868	1,628,520	929,097	402,560
Employee entitlements	1,663,163	1,708,163	1,710,000	1,730,000	1,750,000	1,770,000	1,790,000	1,810,000	1,830,000	1,850,000
<b>Total non-current liabilities</b>	<b>8,857,428</b>	<b>8,108,139</b>	<b>7,464,939</b>	<b>6,813,467</b>	<b>6,134,339</b>	<b>5,426,264</b>	<b>4,687,868</b>	<b>4,038,520</b>	<b>3,359,097</b>	<b>2,852,560</b>
<b>Total liabilities</b>	<b>11,197,849</b>	<b>10,631,665</b>	<b>9,853,225</b>	<b>9,242,012</b>	<b>8,604,148</b>	<b>7,938,403</b>	<b>7,243,466</b>	<b>6,518,000</b>	<b>5,881,316</b>	<b>5,214,537</b>
<b>Net community assets</b>	<b>384,303,780</b>	<b>385,911,325</b>	<b>386,226,863</b>	<b>386,754,015</b>	<b>386,859,673</b>	<b>386,672,916</b>	<b>386,128,890</b>	<b>386,405,302</b>	<b>385,717,465</b>	<b>384,431,905</b>
<b>Community equity</b>										
Retained surplus	185,580,223	187,187,768	187,503,306	188,030,458	188,136,116	187,949,359	187,405,333	187,681,745	186,993,908	185,708,348
Asset revaluation reserve	198,723,557	198,723,557	198,723,557	198,723,557	198,723,557	198,723,557	198,723,557	198,723,557	198,723,557	198,723,557
<b>Total community equity</b>	<b>384,303,780</b>	<b>385,911,325</b>	<b>386,226,863</b>	<b>386,754,015</b>	<b>386,859,673</b>	<b>386,672,916</b>	<b>386,128,890</b>	<b>386,405,302</b>	<b>385,717,465</b>	<b>384,431,905</b>

**BARCALDINE REGIONAL COUNCIL**  
**2019 BUDGET**  
**LONG TERM FINANCIAL FORECAST**  
**STATEMENT OF CASH FLOWS FOR THE PERIOD 2019 - 2028**

Year ended	30-Jun-19	30-Jun-20	30-Jun-21	30-Jun-22	30-Jun-23	30-Jun-24	30-Jun-25	30-Jun-26	30-Jun-27	30-Jun-28
	Budget	Budget	Budget	Forecast						
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash flows from operating activities</b>										
Receipts from customers	27,961,771	22,082,274	25,425,880	26,353,331	27,046,989	27,767,336	28,485,391	30,126,834	29,975,614	30,736,891
Payments to suppliers and employees	-24,429,795	-17,423,033	-21,727,033	-22,266,366	-23,120,316	-23,863,748	-24,657,193	-25,183,179	-25,687,840	-26,731,506
	3,531,976	4,659,241	3,698,847	4,086,965	3,926,673	3,903,588	3,828,198	4,943,655	4,287,774	4,005,385
Interest paid	-120,784	-216,175	-294,672	-168,413	-145,015	-120,745	-103,024	-78,443	-55,211	-31,945
Interest Received	645,000	645,000	635,000	625,000	625,000	625,000	625,000	615,000	605,000	595,000
<b>Net cash inflow (outflow) from operating activities</b>	<b>4,056,192</b>	<b>5,088,066</b>	<b>4,039,175</b>	<b>4,543,552</b>	<b>4,406,658</b>	<b>4,407,843</b>	<b>4,350,174</b>	<b>5,480,212</b>	<b>4,837,563</b>	<b>4,568,440</b>
<b>Cash flows from investing activities</b>										
Payments for property, plant and equipment	-16,650,600	-9,221,000	-10,148,000	-9,661,000	-9,891,000	-10,128,000	-10,373,000	-10,620,000	-10,880,000	-11,146,000
Proceeds from sale of property, plant and equipment	519,100	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
Grants, Subsidies, contributions and donations	6,662,251	5,510,000	5,550,000	5,550,000	5,550,000	5,550,000	5,550,000	5,550,000	5,550,000	5,550,000
<b>Net cashinflows (outflows) from investing activities</b>	<b>-9,469,249</b>	<b>-3,261,000</b>	<b>-4,148,000</b>	<b>-3,661,000</b>	<b>-3,891,000</b>	<b>-4,128,000</b>	<b>-4,373,000</b>	<b>-4,620,000</b>	<b>-4,880,000</b>	<b>-5,146,000</b>
<b>Cash flows from financing activities</b>										
New Borrowings	4,000,000	0	0	0	0	0	0	0	0	0
Repayment of borrowings	-355,160	-603,505	-800,277	-651,213	-677,864	-705,745	-734,937	-765,466	-676,684	-706,779
<b>Net cash flows (outflows) from financing activities</b>	<b>3,644,840</b>	<b>-603,505</b>	<b>-800,277</b>	<b>-651,213</b>	<b>-677,864</b>	<b>-705,745</b>	<b>-734,937</b>	<b>-765,466</b>	<b>-676,684</b>	<b>-706,779</b>
<b>Net increase (decrease) in cash held</b>	<b>-1,768,217</b>	<b>1,223,561</b>	<b>-909,102</b>	<b>231,339</b>	<b>-162,206</b>	<b>-425,902</b>	<b>-757,763</b>	<b>94,746</b>	<b>-719,121</b>	<b>-1,284,339</b>
<b>Cash at the beginning of the reporting period</b>	<b>22,725,983</b>	<b>20,957,766</b>	<b>22,181,327</b>	<b>21,272,225</b>	<b>21,503,564</b>	<b>21,341,358</b>	<b>20,915,456</b>	<b>20,157,693</b>	<b>20,252,439</b>	<b>19,533,318</b>
<b>Cash at the end of the reporting period</b>	<b>20,957,766</b>	<b>22,181,327</b>	<b>21,272,225</b>	<b>21,503,564</b>	<b>21,341,358</b>	<b>20,915,456</b>	<b>20,157,693</b>	<b>20,252,439</b>	<b>19,533,318</b>	<b>18,248,979</b>

**BARCALDINE REGIONAL COUNCIL**  
**2019 BUDGET**  
**RELEVANT MEASURES OF FINANCIAL SUSTAINABILITY**

<b>Ratio</b>	<b>Target</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>
Asset Sustainability Ratio	>90%	66.01%	12.06%	23.50%	29.16%	31.06%	32.91%	34.73%	36.43%	38.14%	39.78%
Net Financial Liabilities Ratio	<60%	-48.08%	-68.49%	-59.31%	-60.42%	-60.62%	-59.93%	-58.23%	-57.81%	-57.85%	-54.49%
Operating Surplus Ratio	0-15%	-15.41%	-16.93%	-19.89%	-18.43%	-19.49%	-20.03%	-20.76%	-16.99%	-20.23%	-21.66%

Asset Sustainability Ratio                      Capital expenditure on replacement of infrastructure assets / Depreciation expense (infrastructure assets only)

Net Financial Liabilities Ratio                      (Total liabilities - Current Assets) / Total operating revenue

Operating Surplus Ratio                      Net operating surplus / Total operating revenue



**BARCaldINE REGIONAL COUNCIL**  
**2019 BUDGET**  
**STATEMENT OF THE TOTAL VALUE OF CHANGE IN RATES AND UTILITY CHARGES**

	<u>2018 Actual</u>	<u>2019 Budget</u>	<u>Percentage Change</u>
General Rates	\$ 4,138,424	\$ 4,250,695	2.71%
Water Charges	\$ 1,299,677	\$ 1,444,871	11.17%
Sewerage Charges	\$ 897,068	\$ 915,630	2.07%
Waste Collection Charges	\$ 318,260	\$ 324,900	2.09%
Waste Management Charges	\$ 169,749	\$ 172,000	1.33%
Separate Rate	\$ 7,037	\$ 5,904	-16.10%
	<u>\$ 6,830,215</u>	<u>\$ 7,114,000</u>	<u>4.15%</u>

The total value of the change in the rates and utility charges levied for the current financial year compared with the rates and utility charges levied in the previous budget (excluding rebates and discounts) is:

**4.15%**

# BARCALDINE REGIONAL COUNCIL POLICY

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**SYSTEM:** Finance  
**POLICY TITLE:** Debt  
**ADOPTED:** 27 June 2018

**PURPOSE:** To outline Council's plans for new loan borrowings for the next ten years, the purpose of those borrowings and the repayment terms for new and existing borrowings.

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## 1. Principles

- (a) *Existing Loans:* Council will, within budgetary limits, reduce the level of debt by continuing repayments as per adopted schedules set by Council's lending institution.
- (b) *New Loans:* Council will restrict the purpose of new loans to funding infrastructure assets only. The service provided by infrastructure assets benefits both present and future generations. Debt provides a mechanism for sharing the cost of that infrastructure between present and future generations.

The appropriate mix of debt to internal funding is intended to provide the lowest long-term level of rates which does not over-commit the future and which provides adequate flexibility of funding in the short term.

The term of any new loan will not exceed the life of the asset funded, up to a maximum term of 20 years.

## 2. Legislative Requirements

Section 192 of the *Local Government Regulation 2012* states that a Council must prepare a debt policy each financial year and that the Policy must state the following:

- (a) new borrowings planned for the current financial year and for the next nine financial years; and
- (b) The period over which it is planned to repay existing and proposed borrowings.

The Qld Treasury Corporation report *Financial Sustainability in Queensland Local Government* recommends that "local governments should consider an optimal funding mix for capital investment programs and borrow where appropriate. The prudent use of debt, particularly for commercialized activities, will provide financial discipline, flexibility and leverage to enable local governments to meet strategic objectives."

## 3. New Borrowings

### **a. New borrowings planned for the 2019 financial year: \$4,000,000**

Council proposes to borrow the following pending approval:-

- 1. **\$500,000** Storm water Drainage Acacia Street Barcaldine- 10 years
  - 2. **\$300,000** Refuse Tip commissioning Barcaldine – 10 years
  - 3. **\$750,000** Water Mains Replacement Aramac, Muttaborra, Barcaldine – 10 years
  - 4. **\$750,000** Sewer Relining Barcaldine – 10 years
  - 5. **\$1,700,000** Barcaldine Recreation Park – 10 years
- Total \$4,000,000**

### **b. New borrowings planned for the period 2018-19 to 2027-28**

There are no new borrowings currently planned for the foreseeable future however this will be reviewed annually in association with the preparation of the annual budget preparation and with reference to the long term asset management plans.

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**BARCALDINE REGIONAL COUNCIL  
POLICY**

**4. Loan Balances as at 30 June 2018 and estimated Repayment Periods**

<i>Purpose</i>	<i>Lender</i>	<i>Interest Rate</i>	<i>Loan Balance</i>	<i>Remaining Term</i>
Barcaldine Water (Water Mains)	QTC	7.747%	\$ 823,737.76	10 years
Barcaldine Sewerage Extension	QTC	4.646%	\$ 495,474.60	10 years
Barcaldine Stormwater Drainage	QTC	4.512%	\$ 218,470.35	3 years
Muttaburra Bore	QTC	4.512%	\$ 62,420.10	3 years
Aramac Sewerage	QTC	4.512%	\$ 60,547.51	3 years
Alpha Pool	QTC	3.442%	\$ 732,695.24	8 years
Aramac Pool	QTC	3.212%	\$ 700,000.00	10 years
<b>TOTAL LOAN BALANCES</b>			<b>\$ 3,093,345.56</b>	

**5. Estimated Repayments for 2018-19:**

<i>Purpose</i>	<i>Interest Payment</i>	<i>Principal Repayment</i>	<i>Total Repayment</i>	<i>Balance as at 30 June 2019</i>
Barcaldine Water (Water Mains)	\$ 61,927.26	\$ 66,033.62	\$ 127,960.88	\$ 757,704.14
Barcaldine Sewerage Extension	\$ 22,235.66	\$ 45,441.26	\$ 67,676.92	\$ 450,033.34
Barcaldine Stormwater Drainage	\$ 8,067.47	\$ 106,785.05	\$ 114,852.52	\$ 111,685.30
Muttaburra Bore	\$ 2,304.99	\$ 30,510.01	\$ 32,815.00	\$ 31,910.09
Aramac Sewerage	\$ 2,235.84	\$ 29,594.72	\$ 31,830.56	\$ 30,952.79
Alpha Pool	\$ 24,011.89	\$ 94,221.95	\$ 118,233.84	\$ 638,473.29
Aramac Pool	\$ 22,372.80	\$ 60,359.26	\$ 82,732.06	\$ 639,640.74
New Borrowings – 30 June 2019	0	0	0	\$ 4,000,000.00
<b>TOTAL</b>	<b>\$ 143,155.91</b>	<b>\$ 432,945.87</b>	<b>\$ 576,101.78</b>	<b>\$ 6,660,399.69</b>

**6. Future Expected Loan Balances:**

<b>Year</b>	<b>Expected Balance</b>
30 June 2019	\$ 6,660,399.69
30 June 2020	\$ 5,380,120.53
30 June 2021	\$ 4,835,355.26
30 June 2022	\$ 4,070,979.71
30 June 2023	\$ 2,086,004.37
30 June 2024	\$ 1,679,381.72
30 June 2025	\$ 1,250,002.53
30 June 2026	\$ 816,460.59
30 June 2027	\$ 361,917.72
30 June 2028	\$ 285,791.08
30 June 2029	0.00

**BARCALDINE**  
**REGIONAL COUNCIL**



**2019**

**Annual Operational Plan**



## **Introduction:**

The Barcaldine Regional Council 2018 - 19 Annual Operational Plan reflects the Goals and Strategies from the Council's Corporate Plan. It documents how Council will implement these Goals and Strategies during the year.

## **Our Vision:**

*Cohesive communities with exceptional lifestyle, opportunity, facilities and services.*

## **Our Mission:**

*To provide excellence in local government through extraordinary service to our citizens.*

## **Our Values:**

Barcaldine Regional Council will fulfil its Mission guided by the following values:

**Integrity** - Behaving in an honest, consistent and transparent manner when conducting Council's business.

**Leadership** - Using collaboration, coordination and corporate knowledge to support evidence-based decision making.

**Fairness** - Considering social, economic and environmental factors to achieve fairer, more equitable results for everyone.

**Commitment** - Dedication to our community, and to professional development and continuous organisational improvement.

**Respect** - Showing mutual respect for employees and the community in all undertakings.

**Responsiveness** - Providing timely responses in addressing community needs and in responding to issues where Council has influence.

## **Outcomes:**

Council has five major outcomes, each supported by a number of strategies. Each outcome represents a major functional area for Council and is the basis upon which the operational plan and budget are prepared:

- 1. Professional Governance**
- 2. Strong Local Economy**
- 3. Quality Infrastructure**
- 4. Environment and Heritage Protection**
- 5. Vibrant Communities**

## **Abbreviations: Staff**

CDO - Community Development Officer

CEO - Chief Executive Officer

DCEO - Deputy Chief Executive Officer

DM - District Manager AMDM - Aramac/Muttaburra District Manager, AJDM Alpha/Jericho District Manager, BDM Barcaldine District Manager

CE - Chief Engineer

RLO - Rural Lands Officer

SFO - Senior Finance Officer

SWS - Senior Works Supervisor

## Barcaldine Regional Council 2019 Annual Operational Plan 1. Professional Governance

OPERATIONAL ITEMS							
1.1. Financial Responsibility and Sustainability							
Corporate Plan Strategies	Identified Actons	Outcomes/KPI's	Responsibility	1st Qtr	2nd Qtr	3rd Qtr	4 Qtr
1.1.1. Embrace professional business practices and responsible use of Council resources	1. Operate in accordance with the adopted budget for 2018-19.	Adopt amended budget after previos financial are sign off and adjust at quartley review where necessary	Mayor, Councillors, CEO, COO, DM's, MES, RFM				
	2. Operate in accordance with the Local Government Act and other relevant legislation and Council's Corporate and Operational Plan.	Adoption of Budget and associated documents reflecting the requirements of the act and making reference where posible to Council's plans and policiesnew community plan	Mayor, Councillors, CEO,				
	3. Provide an efficient finance system that ensures Council transactions are processed in a timely manner and that produces high quality reporting.	Review and Report on administration needs	CEO, COO, DM's				
	4. Maintain sound risk management policies and strategies	Adopt full risk management plan	CEO, COO, DM's, MES				
1.1.2. Manage assets responsibly through appropriate maintenance and replacement strategies	1. Maintain a current 20 year Asset management	Facilitate link from Asset Plan to Budget and Identify maintenance and replacement program for the next three years	CEO, COO, DM's, MES				
	2. Utilise evidence based decision making for asset management.	utilise QTC facilities for decisions on major projects	Mayor, Councillors, CEO, COO, DM's, MES				
1.1.3. Implement long term financial planning to reduce financial risks and ensure financial sustainability	1. Prepare and implement a 10 year Long Term Financial Plan.	Update QTC model on completion of Budget and annual financial statements	COO, RFM				
	2. Borrow funds for idnetified needs.	Gain approval and draw down funds	COO, RFM				
	3. Implement 10 year Asset Management Plan	update Asset management plant to reflect links with 10 year fiancial plan	COO, RFM				
1.1.4. Distribute Council resources fairly across the Region	1. Prepare an annual budget taking into account the needs of all residents and communities across the Region.	Full job costing Budgets estimates tranfered from General Ledger	RFM				
	2. Apply Community Service Obligations to provide services in communities where there is a proven need but commercially not viable.	Identify and Report CSO for each community and each operational area.	CEO, COO, RFM				
	3. Provide administrative resources on a needs basis to ehance productivity and efficiencys in operations	Replacement of 2 multi function copiers (CEO Office and Admin Office)	DM				

## Barcaldine Regional Council 2019 Annual Operational Plan 1. Professional Governance

<b>1.2. Confident and Stable Leadership</b>							
<b>Corporate Plan Strategies</b>	<b>Key Operational Activities</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4 Qtr</b>
<i>1.2.1. Promote a high standard of corporate responsibility, transparency and accountability in decision making</i>	1. Prepare Council Agendas with all the required information to enable the best decisions to be made by Council.	Timely production of Agenda's and report for monthly meeting schedule	CEO, COO, DM's, MES				
	2. Make decisions, at all levels of the organisation, that are in the best interest of Council and the community.	Community satisfaction with Council descisions	Councillors, Employees and Contractors				
<i>1.2.2. Encourage a high standard of leadership and management at all levels of Council</i>	1. Maintain a high standard of management, leadership and administration.	Ensure that al performance reviews with contractual arranagments are carried out	Councillors, Employees and Contractors				
	2. Implement a consistent set of policies across Council to provide guidance to employees when making decisions.	Policy review as required	Mayor, Councillors, CEO, COO, DM's				
<i>1.2.3. Create a positive future-focused culture that demonstrates and supports Council's values</i>	1. Make decisions taking into account future costs and benefits.	utilise QTC facilities for decisions on major projects	Mayor, Councillors, CEO, COO, DM's				
	2. Actively promote Council's values within the workforce.	Undertake a series of employee meeting to communicate Council's policy and direction	CEO, COO, DM's				

## Barcaldine Regional Council 2019 Annual Operational Plan 1. Professional Governance

<b>1.3. A Valued Workforce</b>							
<b>Corporate Plan Strategies</b>	<b>Key Operational Activities</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4 Qtr</b>
<i>1.3.1. Recognise the knowledge, expertise and experience of our employees</i>	1. Maintain open communications with employees and their representatives.	Regular communications through meeting and written advice	CEO, COO, DM's				
	2. Maintain an organisational structure that recognises the ability and qualifications of employees.	Adopted current Staff Structure	Mayor, Councillors, CEO				
	3. Sign a new Certified Agreement with employees.	Signed EBA	CEO, COO, DM's				
<i>1.3.2. Provide a safe and healthy workplace for all employees</i>	1. Maintain a high standard of workplace health and safety in all Council operations.	Continue to pass the stanadard required as per LGM	All employees				
		Replace Louvres Aramac Office	DM				
		Upgrade and paint Shire Chambers Barcaldine	DM				
		Extend employee car park Barcaldine	DM				
	2. Provide appropriate training for employees to ensure all current workplace standards are maintained.	As per training Schedule	CEO, COO, Technical Officers				
<i>1.3.3. Promote a culture of pride and satisfaction amongst the workforce</i>	1. Provide all employees with and enforce the wearing of a mandatory Council uniform.	All employees issued with uniform as per Council policy	CEO, DM's				
	2. Support the annual Employee Christmas Parties in each Area.	Functions in all communities attended by designated Councillors	CEO, DM's				
<i>1.3.4. Provide employee housing where there is no suitable private housing</i>	1. Maintain good quality housing at a reasonable rental for Council employees.	Maintain housing as per housing maintenance schedule	DM's				
	2. Carry out special maintenance of Council houses.	Maintain housing as per housing maintenance schedule	DM's				

## Barcaldine Regional Council 2019 Annual Operational Plan 1. Professional Governance

1.4. Community Representation							
Corporate Plan Strategies	Key Operational Activities	Outcomes/KPI's	Responsibility	1st Qtr	2nd Qtr	3rd Qtr	4 Qtr
1.4.1. Identify and advocate for key issues in each community	1. Meet with community members and participate in community activities on a regular basis to identify key issues in each community.	Community consultation meeting in all communities and the adjacent Rural sectors	Mayor, Councillors, CEO, COO, DM's				
	2. Promote key issues in the media and with the State and Federal Governments.	Communicate regularly on items of interest or concern	Mayor, Councillors, CEO				
1.4.2. Develop relationships for the benefit of the community with key government sector and private sector organisations	1. Continue to develop relationships with key government ministers and departments and private enterprise.	Undertake meeting and extend invitations to government executives and ministers at all opportunities	Mayor, Councillors, CEO				
1.4.3. Continue to develop effective mechanisms for timely communications between Council and its communities and for residents to communicate effectively with Council	1. Develop communication mechanisms between Council and the community including the Galilee Gazette and local newsletters.	Production of monthly newsletters	Mayor, CEO, COO, DM's, CDO, MES				
	2. Maintain and develop the Council website and Facebook page.	Keep Website and social media current at all times	CEO, COO				
	3. Implement web based programs for customers to provide quick and easy feedback eg SnapSendSolve.	Roll out of systems to enhance customer satisfaction	CEO, COO				
1.4.4. Advocate to maintain and enhance health facilities and services in each community	1. Develop relationships with the Central West Health and Hospital Board to ensure health facilities and services reflect the community's needs	Hold regular meetings with Health Board	Mayor, Councillors & CEO				
1.4.5. Actively contribute to wider regional organisations to provide a united voice for western Queensland	1. Actively contribute to the Western Qld Local Government Association, Remote Area Planning and Development Board, Regional Pest Management Group, Outback Regional Roads and Transport Group, Outback Regional Water Group and Outback Qld Tourism Association.	Keep actively involved and ensure adequate representation at all meetings	Mayor, Councillors, CEO, MES				

## Barcaldine Regional Council 2019 Annual Operational Plan 1. Professional Governance

<b>1.5. Planning</b>							
<b>Corporate Plan Strategies</b>	<b>Key Operational Activities</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4 Qtr</b>
<i>1.5.1. Make planning decisions that allow for appropriate economic development</i>	1. Assess development applications in a professional and timely manner.	Number of DA approved	CEO, COO, DM's, Planner				
	2. Ensure that all development retains the amenity of the local community.	Conditions on approval	CEO, COO, DM's, Planner				
	3. Continue planning for future growth in each community.	Investigate and report to Council on options	Mayor, Councillors, CEO, COO, DM's				
<i>1.5.2. Prepare and renew Council's planning documents to reflect Council's and the community's needs</i>	1. Review internal plans and policies on a regular basis to ensure their relevance.	adoption of plans and policies as required	CEO, DM's				
	2. Prepare a new Community and Economic Development Plan.	adoption of new community plan	Mayor, Councillors, CEO, COO, DM's				
	3. Prepare a new Planning Scheme for Council.	adoption of new town plan	CEO, COO, Planner				
<b>1.6. Exceptional Service Delivery</b>							
<b>Corporate Plan Strategies</b>	<b>Key Operational Activities</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4 Qtr</b>
<i>1.6.1. Provide courteous, timely and informed responses to customers</i>	1. Ensure that all correspondence and customer requests are acknowledged and responded to in a reasonable timeframe.	Implementation of SMS system	CEO, COO, DM's, MES				
<i>1.6.2. Promote a culture of continuous improvement and problem solving throughout Council</i>	1. Investigate ways to improve the way services are delivered.	Prepare and Report to Council on options	CEO, COO, DM's, MES				
	2. Provide opportunities for consumer feedback to identify areas for service improvement.	Prepare and Report to Council on options	CEO, COO, DM's				
<i>1.6.3. Implement and enforce Council's Local Laws</i>	1. Promote the Local Laws requirements to the community.	Regular updates in community newsletter	CEO, COO, DM's				

## Barcaldine Regional Council 2019 Annual Operational Plan 1. Professional Governance

<b>SPECIAL MAINTENANCE</b>					
Project	Description	Location	Reporting Officer	Budget 18-19	Job Cost Number
Administration				<b>\$85,000.00</b>	
Aramac Admin Centre	Office renovations - replace louvres	Aramac	AMDM	\$15,000.00	
Shire IT upgrades	Regional upgrades of identified IT hardware and software	Regional	DM's COO	\$70,000.00	
Town Planning				<b>\$ 20,000.00</b>	
Shire Town Plan	Review and Update	Regional	CEO	\$ 20,000.00	
Building Services					
Council Housing				<b>\$250,000.00</b>	
Various Council Housing	Maintenance as identified	Regional	DM's	<b>\$250,000.00</b>	
Community Identity				<b>\$50,000.00</b>	
Regional Signage	Upgrade and replacement signage	Regional	DM's	<b>\$50,000.00</b>	

<b>CAPITAL WORKS</b>					
Administration				<b>\$570,000.00</b>	
Aramac Admin Centre	Carport for admin and office staff vehicles	Aramac	AMDM	\$30,000.00	
Barcaldine Admin Centre	Extensions to accommodate both Barcaldine area and Regional Staff	Barcaldine	BDM	\$20,000.00	
Barcaldine Admin Centre	Extensions to Office Car Park	Barcaldine	BDM	\$300,000.00	
Barcaldine Admin Centre	New Photocopier Multi function centre x2	Barcaldine	BDM	\$20,000.00	
Solar Investment	Solar Panel on Council Facilities	Regional	COO	\$200,000.00	
Town Planning				\$0.00	
Building Services				\$0.00	
Council Housing				<b>\$50,000.00</b>	
Council Housing	Regional allocation for housing improvements	Regional		\$50,000.00	
			<b>TOTAL</b>	<b>\$620,000.00</b>	

## Barcaldine Regional Council 2019 Annual Operational Plan 2. Strong Local Economy

OPERATIONAL ITEMS							
<b>2.1. Agriculture</b>							
Corporate Plan Strategies	Identified Actions	Outcomes/KPI's	Responsibility	1st Qtr	2nd Qtr	3rd Qtr	4 Qtr
2.1.1. Assist the agriculture sector to grow sustainably	1. Support the agricultural sector to raise local issues with State and Federal Governments.	Attend all Regional and State Meetings where possible and report to Council	Mayor, Councillors, CEO				
	2. Work with regional groups to provide support to the agricultural sector.	Current Membership of the CWPMG	Mayor, Councillors, CEO				
2.1.2. Continue weed and pest eradication programs	1. Assist landholders to conduct weed and pest eradication programs on their properties.	Keep up to date logg of all property colaboration and project outcomes	DM's, RLO's				
	2. Support the Barcaldine Regional Council Wild Dog Committee to develop programs to control wild dogs.	Attend and facilitate meetings on a needs basis	Mayor, Councillors, CEO, DM's				
	3. Work with regional groups to provide a united approach to weed & pest problems.	Continue with RAPAD, Desert Channels and Desert Uplands initiatives and provided support where possible	Mayor, Councillors, CEO, DM's				
2.1.3. Provide stock route oversight and maintenance	1. Manage the stock route network on behalf of the State Government.	Taking into account seasonal conditions - make availble and utilise the stock Route networks for revenue purposes	CEO, DM's, RLO's				
	2. Conduct infrastructure upgrades to watering facilities when funding is available.	Upgrade at least one facility every year	DM's, RLO's				
2.1.4. Provide necessary and affordable infrastructure to support the agricultural industry	1. Maintain access roads in a trafficable condition to enable transporting of rural produce.	Continue to refine Road Maintenance Plan for the Shire	DM's, SWS				
	2. Ensure saleyards in Barcaldine are well managed and maintained.	New Contract let and special maintenance program undertaken	DM - Barcaldine				
	3. Ensure dipyards in Alpha are well managed and maintained.	Have trained staff to manage through put	DM - Alpha				

## Barcaldine Regional Council 2019 Annual Operational Plan 2. Strong Local Economy

<b>2.2. Tourism</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actons</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4 Qtr</b>
<i>2.2.1. Engage with stakeholders to encourage the development of new, sustainable tourism opportunities that are 'genuine' experiences and connect to place and people</i>	1. Pursue all available opportunities to promote 'sustainable' tourism in our region.	Support all Shire Groups and continue funding of a tourism Officer for the Shire as a whole	Mayor, Councillors, CEO, DM's				
	2. Continue to be an active member of OQTA.	Current Membership for year	Mayor, Councillors, CEO				
	3. Provide appropriate in-kind support for local indigenous tourism initiatives.	Report to Council on requests	CEO, DM's				
<i>2.2.2. Provide necessary, affordable and appropriate tourism infrastructure</i>	1. Provide clean and attractive camping areas in each community.	Allocation of funds and resources to undertake necessary works	DM's				
	2. Continue to search funding avenues to enhance the Muttaborrasaurus Interpretation Centre.	Actively seek funding specifically targeting tourism sector of both State and Federal Governments	DM - Aramac				
<i>2.2.3. Provide tourist information centres in each community</i>	1. Maintain the tourist information services and centres in each community to provide visitors with information on the Region.	Allocation of funds and resources to undertake necessary works	DM's				
<i>2.2.4. Maintain and promote iconic tourism assets in each community</i>	1. Maintain tourism assets in each community to a high standard.	Allocation of funds and resources to undertake necessary works	DM's				
	2. Utilise images of the region to promote the Region.	Make available all imagery which is fully owned by Council.	DM's, CDO, Events Officer				
<i>2.2.5. Support signature events and promote the identity of the Region</i>	1. Manage and support the Harry Redford Cattle Drive and Tree of Knowledge Festival.	Successful stage of the events on a cost recovery basis	DM - Aramac & Barcaldine, Tourism & Events Officer				
	3. Support local community events including Agricultural Shows.	Allocations of in-kind and monetary supports on request	Mayor, Councillors, CEO, COO, DM's, Tourism & Events Officer				

## Barcaldine Regional Council 2019 Annual Operational Plan 2. Strong Local Economy

<b>2.3. Mining</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actons</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4 Qtr</b>
2.3.1. <i>Manage mining development whilst balancing the social needs of the local community</i>	1. Liase with mining companies and the State Government to ensure that mining impacts do not adversely affect the community.	Monitor all mining developments and remain in contact at all times	Mayor, Councillors, CEO, DM's				
	2. Continue to plan for community infrastructure to meet the needs of a mining community.	To be included in new Town Plans	Mayor, Councillors, CEO, DM's				
2.3.2. <i>Ensure that the mining industry leaves legacy infrastructure for the community</i>	1. Lobby mining proponents to ensure that a legacy of infrastructure is provided for the community.	Monitor all mining developments and remain in contact at all times	Mayor, Councillors, CEO				
<b>2.4. Employment</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actons</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4 Qtr</b>
2.4.1. <i>Continuously seek sources of funding to sustain growth, retain resources and provide Council employment in the Region</i>	1. Pursue all available funding opportunities, for planned projects, while maintaining Council contributions within budget limits.	Full Works Program for all Employees for a minimum of three years	CEO, DM's, CDO				
	2. Retain Council employee numbers across the Region.	Maintain employee numbers at current levels	Mayor, Councillors, CEO, COO, DM's				
<b>2.5. Business Investment</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actons</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr</b>	<b>2nd Qtr</b>	<b>3rd Qtr</b>	<b>4 Qtr</b>
2.5.1. <i>Actively seek new business, investment, population and employment opportunities for our Region</i>	1. Sell surplus residential land in all Towns	Identify, Report, Tender/Auction	DM's				
	3. Sell any identified surplus Council owned Housing via public process.	Identify, Report, Tender/Auction	DM's				
	4. Sell surplus industrial and residential land in all Areas.	Identify, Report, Tender/Auction	DM's				
	5. Provide information to new residents and potential investors to promote the businesses and services in each community.	News letters, public notices and social media	Mayor, Councillors, CEO, DM's, CDO				

## Barcaldine Regional Council 2019 Annual Operational Plan 2. Strong Local Economy

2.5.2. Continue to 'fill the gap' between local businesses and necessary service industries	1. Identify gaps in service provision and where practical offer alternative services to fill the gap.	Identify and Report to Council	Mayor, Councillors, CEO, DM's				
	2. Upgrade the BOQ building and install an ATM.	Intallation of ATM	DM - Alpha				
2.5.3. Maintain and expand awareness of all relevant funding opportunities	1. Investigate all available funding opportunities to improve the assets and services in the region.	Actively search for funding avenues and publicise advice to all concerned	CEO, COO, DM's, CDO				
	2. Continue to keep the public and private enterprise aware of available funding opportunities.	News letters, public notices and social media	Mayor, Councillors, CEO, DM's, CDO				

SPECIAL MAINTENANCE					
Project	Description	Location	Reporting Officer	Budget 18-19	Job Cost
Commercial Propoerty					
Alpha BOQ	Building Modifications and ATM	Alpha	AJDM	\$20,000.00	
Economic Development					
RAPAD Digital Strategy	IT Upgrades			\$30,000.00	
Globe	BOQ flooring			\$10,000.00	
Tourism					
Regional Events					
Camping Areas					
Aramac Caranvan Park	Additional Power Mushrooms x2	Aramac	AMDM	\$ 10,000.00	
Agriculture					
Barcaldine Saleyards Complex	Undertake full maintenance program	Barcaldine	BDM	\$50,000.00	
Alpha Dip Yards	Undertake full maintenance program	Alpha	AJDM	\$50,000.00	

**Barcaldine Regional Council  
2019 Annual Operational Plan  
2. Strong Local Economy**

CAPITAL WORKS				
Commercial Propoerty				<b>\$0.00</b>
				\$0.00
Economic Development				<b>\$30,000.00</b>
Regional Solar Power Investment	Seed Funding	Regional	DCEO	\$30,000.00
Tourism				<b>\$220,000.00</b>
Alpha BBQ Shelter	Replace Shakespeare Street Shelter	Alpha	AJDM	\$20,000.00
Muttaborrasaurus Interpretation Centre	Stage 3	Muttaborra	DCEO	\$200,000.00
Regional Events				\$0.00
Camping Areas				<b>\$ 550,000.00</b>
Freedom of Choice Parks	investigate and develop additional camping locations	Regional	DCEO CDO	\$ 550,000.00
Agriculture				
			<b>TOTAL</b>	<b>\$ 800,000.00</b>

## Barcaldine Regional Council 2019 Annual Operational Plan 3. Quality Infrastructure

OPERATIONAL ITEMS							
<b>3.1. Roads and Streets</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
<i>3.1.1. Construct and maintain Council owned roads and streets in accordance with Council's road categories</i>	1. Maintain rural roads and town streets in accordance with the annual maintenance programs.	Road Network that is considered adequate by community standards	MES, SWS's				
	2. Upgrade rural roads and town streets in accordance with the identified need and budget allocations.	Completion of all identified upgrades as per budget and program schedule	MES, SWS's				
	3. Complete NDRRA flood damage works on Council owned roads in a timely fashion.	completion and finalisation of claims approved by QRA	MES, SWS's				
	4. Reseal rural roads and town streets as required.	Completion of re-seal program as per budget and program schedule	MES, SWS's				
	5. Install concrete pathways in accordance with the budget.	Completion of pathways as per budget allocations and program schedule	MES, SWS's				
	6. Undertake stormwater drainage where a specific need is identified as	Complete stormwater drainage as budget allocations and program schedule	MES, SWS - Barcaldine				
<i>3.1.2. Construct and maintain Queensland Government roads on a contract basis</i>	1. Maintain a strong relationship with the Department of Transport and Main Roads.	Regular meeting and dialogue with the Department.	CEO, MES				
	2. Complete contract works on behalf of Department of Transport and Main Roads including RMPC, TIDS, Flood Damage and road construction.	Complete works as per contract specifications and make timely Claims associated with all programs	MES, SWS's				
	3. Advocate for road funding including through Outback Regional Roads and Transport Group.	Attend all meetings of the Outback Roads and Transport Group and the supporting technical meetings	Mayor, CEO, MES				
<i>3.1.3. Ensure asset sustainability through proactive management of long term road planning and prioritisation</i>	1. Pursue the implementation of Asset Management taking account of the service that Council is expected to provide.	Systematic development of Policies, Documentation and processes to manage all assets	CEO, MES, DM's				
	2. Categorise Council's roads to ensure maintenance and capital funds are applied according to need and usage.	Developed and adopted with Asset Management Plan	CEO, MES, DM's				

## Barcaldine Regional Council 2019 Annual Operational Plan 3. Quality Infrastructure

<b>3.2. Airports</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
3.2.1. Provide and maintain an appropriate sized airport in each community	1. Maintain the airport in each community to provide an appropriate level of service.	Pass all audits	DM's, SWS				
	2. Purchase of a Runway cleaner Barcaldine	Quote and Purchase	BDM, COO				
	3. Reseal of Cross Strip Barcaldine	Reseal Completed	MES BSWs				
3.2.2. Provide airport services for regulated passenger transport	1. Operate security screening at Barcaldine Airport for Qantas Link flights.	Pass all audits	DM - Barcaldine				
<b>3.3 Water Supply</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
3.3.1. Provide safe, reliable and high quality water services	1. Maintain water supply infrastructure to ensure a reliable and safe water supply to all communities.	Meet Australian Drinking Water Standards	DM's, MES, Water Officers				
3.3.2. Maintain and upgrade water infrastructure to a high standard	1. Upgrade water mains in Aramac.	Completion of Works and facilitating Loan funds	AMDM, MES, SWS				
	2. Upgrade water mains in Muttaborra	Completion of Works and facilitating Loan funds	AMDM, MES, SWS				
	3. Upgrade water mains in Barcaldine	Completion of Works and facilitating Loan funds	BDM, MES, SWS				
3.3.3. Encourage water-wise practices to manage water responsibly	1. Maintain water restrictions and other water wise practices in the community.	Monitor and Report Water usage for each community	Mayor, Councillors, CEO, COO, DM's				
	2. Continue installation of water meters in Aramac and Muttaborra.	install all water meters to all properties	DM - Aramac, MES, SWS				
3.3.4. Protect natural water sources	1. Monitor all water sources in the region to ensure their sustainability for the future.	Monitor and Report as necessary	Mayor, Councillors, CEO, MES				

## Barcaldine Regional Council 2019 Annual Operational Plan 3. Quality Infrastructure

<b>3.4. Sewerage</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
3.4.1. <i>Maintain and upgrade existing sewerage schemes in Barcaldine, Aramac and Muttaborra to an appropriate standard</i>	1. Provide an efficient sewerage service to residents.	Meet EPA standards	SWS's				
	2. Investigate, Report and Undertake Sewer Mains Relining on a needs basis in Aramac	Works Contracted and Completed	SWS's				
	3.. Investigate, Report and Undertake Sewer Mains Relining on a needs basis in Muttaborra	Works Contracted and Completed	SWS - Barcaldine, MES				
	3.. Investigate, Report and Undertake Sewer Mains Relining on a needs basis in Barcaldine	Works Contracted and Completed	MES				
3.4.2. <i>Plan for future sewerage services in Alpha and Jericho</i>	1. Investigate the funding opportunities for the provision of services in Alpha & Jericho.	Investigate CED Scheme viability/sustainability	CEO, MES				
3.4.3. <i>Treat sewerage waste in accordance with environmental standards</i>	1. Meet all relevant environmental standards through systematic testing.	All Treatment Plant to be licenced and meet state standards	DM's, EHO, MES				
<b>3.5. Infrastructure Support</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
3.5.1. <i>Replace plant and equipment in a manner that provides optimal efficiency</i>	1. Replace plant and vehicles as per Council's annual plant replacement program.	Replace all Identified vehicles	CEO, DM's, Workshop Supervisors				
	2. Maximise efficiency in the use and deployment of plant.	Monitor Report Plant Usage Monthly	All employees				
3.5.2. <i>Maintain all plant and equipment to a high standard to support Council's functions in a cost efficient manner</i>	1. Maintain plant in good order and in a presentable condition.	Allocation of adequate resources and funds	All employees				
	2. Comply with all maintenance schedules for plant and equipment.	Monitor and Report non compliance	Workshop Supervisors				
3.5.3. <i>Maintain Council Depots in an efficient manner to provide support for</i>	1. Provide an efficient stores operation in each depot.	Allocation of adequate resources and funds	DM's, SWS's, Stores Officers				

**Barcaldine Regional Council  
2019 Annual Operational Plan  
3. Quality Infrastructure**

<b>SPECIAL MAINTENANCE</b>					
<b>Project</b>	<b>Description</b>	<b>Location</b>	<b>Reporting Officer</b>	<b>Budget 18-19</b>	<b>Job Cost</b>
<b>Coordination and Control</b>					
Shire Roads	Road Counters for Regional Roads	Regional	AM	\$20,000.00	
<b>Town Streets</b>					
				\$0.00	
<b>Airports</b>					
				\$0.00	
<b>Depots</b>					
Barcaldine Workshop	Lube Dispenser 205 lt x 2 & Safety Items	Barcaldine	BDM	\$10,000.00	
Aramac Depot	Replace southern side fence	Aramac	AMDM	\$15,000.00	
<b>Stores</b>					
Aramac Stores	Update Store (shelving,paint,floor coverings, repairs from white ant damage)		AMDM	\$11,500.00	
<b>Fleet Replacement</b>					
<b>Water</b>					
Water Tester	Plaintest water tester	Barcaldine	MES	\$3,000.00	
<b>Sewerage</b>					
				\$0.00	

## Barcaldine Regional Council 2019 Annual Operational Plan 3. Quality Infrastructure

CAPITAL WORKS					
Coordination and Control				\$0.00	
				\$0.00	
Town Streets				<b>\$3,315,000.00</b>	
Moore St Alpha	K & C Moore St (from Dryden to Byron Streets)	Alpha	SWS	\$30,000.00	
Burns St Alpha	K & C Burns Street (both sides from Dryden to Byron Streets)	Alpha	SWS	\$140,000.00	
Jericho Pathways	Alpha Jericho Pathways	Jericho	SWS	\$90,000.00	
Alpha Dump Access	Pave and Seal Dump Access Rd	Alpha	SWS	\$50,000.00	
Acacia St Barcaldine	Acacia Street (Willow Street to Beech Street)	Barcaldine	SWS	\$690,000.00	
Acacia St Barcaldine	Acacia Street Stormwater	Barcaldine	SWS	\$500,000.00	
Aramac Streets	Porter Street (McWhannell Street to Drury Street)	Aramac	SWS	\$825,000.00	
McAuliffe Street	PHC Access QLD Health	Aramac	SWS	\$200,000.00	
Aramac Pathways	Porter Street	Aramac	SWS	\$90,000.00	
Muttaborra Street	Edkins Street (Bruford Street to Sword Street)	Muttaborra	SWS	\$300,000.00	
Muttaborra Street	Sword Street (Devon Street to Cornish Street)	Muttaborra	SWS	\$400,000.00	
Rural Roads				<b>\$2,400,000.00</b>	
Bowen Downs Road	Gravel Sheeting	Muttaborra Rural	SWS	\$200,000.00	
Rural Roads Unallocated Capital Works		Regional	SWS	\$500,000.00	
Rural Roads Floodways	W4Q Blackspots	Regional	SWS	\$500,000.00	
Rural Roads Flood Damange	Flood Restoration NDRRA	Regional	SWS	\$1,200,000.00	
Airports				<b>\$84,000.00</b>	
Barcaldine Airport	FOD Boss Cleaner	Barcaldine	DM	\$9,000.00	
Barcaldine Airport	Reseal of Cross Strip	Barcaldine	SWS	\$75,000.00	
Depots				<b>\$188,000.00</b>	
Jericho Depot Storage area	Storage for Town crew and banded chemical storage shed	Jericho	AJDM	\$16,000.00	
Alpha Depot Wash down bay	Design and Build EPA Standard Wash down facility	Alpha	AJDM	\$150,000.00	
Aramac Depot	Storage Shed & Spill containment	Aramac	AMDM	\$7,000.00	
Barcaldine Depot	Tyre Changing Equipment	Barcaldine	BDM	\$15,000.00	

**Barcaldine Regional Council  
2019 Annual Operational Plan  
3. Quality Infrastructure**

Stores				<b>\$0.00</b>
Fleet Replacement				<b>\$2,500,000.00</b>
Regional Fleet Replacment Program	As per 10 year replacment program	Regional Workshops	RAM	\$2,500,000.00
Water				<b>\$1,224,600.00</b>
Aramac and Muttaborra Water Mains Upgrade	DLGP Funded Project	Aramac & Muttaborra	SWS	\$474,600.00
Water Mains Upgrade	Aramac Muttaborra Barcaldine	Barcaldine,Aramac & Muttaborra	SWS	\$750,000.00
Sewerage				<b>\$840,000.00</b>
Sewer Mains Upgrade	Aramac Muttaborra Barcaldine	Barcaldine,Aramac & Muttaborra	SWS	\$750,000.00
Sewerage Treatment Plant Aramac	Repairs to Platform	Aramac	SWS	\$60,000.00
Sewerage Treatment Plant Barcaldine	New Settling Pond	Barcaldine	SWS	\$30,000.00
			TOTAL	<b>\$10,551,600.00</b>

## Barcaldine Regional Council 2019 Annual Operational Plan

### 4. Environment and Heritage Protection

OPERATIONAL ITEMS							
<b>4.1. Environmental Protection</b>							
Corporate Plan Strategies	Identified Actions	Outcomes/KPI's	Responsibility	1st Qtr.	2nd Qtr.	3rd Qtr.	4 Qtr.
4.1.1. Minimise the impact of pests and weeds on the local landscape	1. Implement annual pest and weeds eradication programs on Council controlled land.	complete goals as identified in funded programs	COO, RLO's				
	2. Participate in Regional initiatives as per funding requirements	Completes contractual works	DM's				
4.1.2. Monitor new developments for environmentally sustainable practices	1. Partner with organisations working to improve the environment e.g. Desert Uplands, Desert Channels etc.	Active Membership and participation	Mayor, Councillors, CEO				
4.1.3. Promote environmentally sensitive design, development and operations for tourism in the Region's natural environment	1. Ensure tourism operations implement mitigation measures where there is an impact on the natural environment.	Utilisation of all communication facilities and liaise with Tourism operators to ensure they are involved	DM's				
	2. Ensure that development applications address environmental issues.	Adoption of new town plan with Tourism identified	COO, Planner				
<b>4.2. Disaster Management</b>							
Corporate Plan Strategies	Identified Actions	Outcomes/KPI's	Responsibility	1st Qtr.	2nd Qtr.	3rd Qtr.	4 Qtr.
4.2.1. Develop and deliver initiatives to mitigate, prevent, prepare for, respond to and recover from natural disasters	1. Prepare and adopt Disaster Management Plans at a regional and local level.	Adopt current plan	Mayor, CEO, DOO, DM's				
	2. Hold required meetings of the Local Disaster Management Committee.	2 meetings held per annum	CEO				
	3. Provide appropriate training for members of the Local Disaster Management Committee and its sub-groups.	Training identified and delivered	CEO				
	4. Promote the importance of disaster preparation in the local community.	Local media campaigns - all media	CEO, DM's				
4.2.2. Provide emergency services support appropriate for each	1. Support the local SES committees in each community.	Allocation of funding and resources	DM's				

## Barcaldine Regional Council 2019 Annual Operational Plan

### 4. Environment and Heritage Protection

<b>4.3. Heritage Protection</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
4.3.1. <i>Preserve and promote the heritage of our people, structures and communities</i>	1. Maintain a local Heritage Register.	Up to date Register	DM's				
	2. Recognise the local places on the State and National Heritage Register.	Public Recognition and Registered	Mayor, Councillors, CEO, COO, DM's				
4.3.2. <i>Sensitively develop historical buildings</i>	1. Encourage the private sector and community organisations to recognise the heritage of buildings during development.	Provide in-kind assistance and resources on a needs basis	Mayor, Councillors, CEO,				
4.3.3. <i>Respect and acknowledge the Indigenous heritage of our Region</i>	1. Acknowledge and include the local indigenous community in Council activities.	Public Recognition and acknowledgement	Mayor, Councillors, CEO, COO, DM's				
4.3.4. <i>Form a positive sustainable partnership with the Region's Aboriginal community and maintain inclusive cultural protocols with</i>	1. Ensure Council is represented at significant indigenous meetings and functions.	Attendance of official meetings by Council	Mayor, CEO, COO, DM's				
<b>4.4. Waste Management</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
4.4.1. <i>Provide the best possible waste management practices and waste disposal facilities within resource constraints</i>	1. Provide an efficient waste collection service to all communities.	Continued service provision by contractor and Council operations	DM's				
	2. Provide environmentally compliant waste landfill sites in each community.	EPA licenced facilities	DM's				
	3. Install new waste monitoring bores in Alpha and Jericho.	Completion of Bores	DM - Alpha, EHO				
	4. Rehabilitate the disused waste site "Deadman's Hill" in Aramac.	Works completed to appropriate standards	DM - Aramac				
	5. Commission the new waste landfill in Barcaldine and rehabilitate the old waste landfill site.	Opening of new facility	DM - Barcaldine, SWS - Barcaldine				
4.4.2. <i>Encourage and support recycling strategies</i>	1. Organise the annual removal of scrap metal for recycling from waste landfills.	Annual pick-up undertaken	DM's				
	2. Maintain a waste oil collection point at each Depot.	Keep facility operational for drop-off and pick-up	DM's, SWS's				
	3. Chip green waste for reuse in Council gardens.	undertaken on a needs basis	DM's, SWS's				

## Barcaldine Regional Council 2019 Annual Operational Plan

### 4. Environment and Heritage Protection

<b>4.5. Animal Management</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
4.5.1. Utilise timely and appropriate animal management practices to minimise nuisance issues	1. Maintain a local dog register.	Current Register and Annual fee's collected	CEO, DM's				
	2. Encourage responsible pet ownership.	Local media campaigns - all media	DM's				
	3. Respond appropriately to public complaints regarding nuisance animals by employing a contract dog catcher.	Monitor and Report on all complaints	DM's				
<b>4.6. Environmental Health</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
4.6.1. Enforce legislative requirements for businesses operating within the Region to protect the health and safety of residents and visitors.	1. Employ a contract Environmental Health Officer to regulate local businesses health and safety operations.	Contracted EHO	CEO, COO				
	2. Promote the importance of complying with health and safety regulations with local businesses.	Public Media Campaign - all media	DM's				

<b>SPECIAL MAINTENANCE</b>					
<b>Project</b>	<b>Description</b>	<b>Location</b>	<b>Reporting Officer</b>	<b>Budget 18-19</b>	<b>Job Cost</b>
<b>Emergency Services</b>					
Disaster Management SMS system	Text Message System	Regional	COO	\$10,000.00	
<b>Animal Management</b>					
				\$0.00	
<b>Environmental Protection</b>					
Pests & Weeds Management	Good Neighbour Program	Regional	RLO's	\$220,000.00	
<b>Heritage Protection</b>					
				\$0.00	
<b>Waste Management</b>					
Alpha Dump	New Dump Pit	Alpha	AJDM	\$20,000.00	
Aramac	Dump Upgrades	Aramac	AMDM	\$30,000.00	

**Barcaldine Regional Council  
2019 Annual Operational Plan  
4. Environment and Heritage Protection**

<b>CAPITAL WORKS</b>				
<b>Emergency Services</b>				<b>\$40,000.00</b>
Jericho Ses	Carport	Jericho	AJDM	\$20,000.00
Barcaldine SES	Carport	Barcaldine	BDM	\$20,000.00
<b>Animal Management</b>				<b>\$0.00</b>
<b>Environmental Protection</b>				<b>\$0.00</b>
<b>Heritage Protection</b>				<b>\$0.00</b>
<b>Waste Management</b>				<b>\$330,000.00</b>
Barcaldine Dump	Transfer station and Buildings and Equipment	Balacaldine	MES BDM	\$300,000.00
Alpha & Jericho Waste Landfill	Install Bores	Alpha Jericho	MES AJDM	\$30,000.00
			<b>TOTAL</b>	<b>\$370,000.00</b>

## Barcaldine Regional Council 2019 Annual Operational Plan 5. Vibrant Communities

OPERATIONAL ITEMS							
<b>5.1. Enhancing Landscapes</b>				DM's CDO			
Corporate Plan Strategies	Identified Actions	Outcomes/KPI's	Responsibility	1st Qtr.	2nd Qtr.	3rd Qtr.	4 Qtr.
5.1.1. Encourage private landholders to adequately maintain the appearance of their properties	1. Conduct an annual garden competition and garden expo.	Competitions completed and news item published	Tourism & Events Officer				
	2. Issue notices to landholders with untidy or overgrown allotments.	Bi- yearly inspections and notices issues	EHO				
5.1.2. Maintain and enhance the beauty of town entrances and the streetscapes of each community	1. Maintain existing street gardens and signage at a high standard.	As per public opinion	DM's, SWS's				
	2. Participate in Clean-up Australia Day.	Organise, Advertise and participate	DM's, SWS's				
	3. Plant trees for beautification of each community.	Planting program undertaken	DM's, SWS's				
<b>5.2. Arts and Culture</b>							
Corporate Plan Strategies	Identified Actions	Outcomes/KPI's	Responsibility	1st Qtr.	2nd Qtr.	3rd Qtr.	4 Qtr.
5.2.1. Encourage creativity by supporting arts and cultural activity	1. Support community arts activity by providing RADF grants to local artists and arts organisations.	Acquittal of projects within the budget parameters	RADF Committee				
	2. Sponsor local arts activities including the Barcaldine Art Competition.	Sponsorship allocated	DM's CDO				
	3. Support live music and theatre performances throughout the Region.	Events staged and news item published	DM's CDO				
	4. Support the MADBAG Mini Tri-athlon	provide assistance where possible and allocate resources and funding on a needs basis	DM's CDO				
	5. Support the Outback Geocaching Muster	provide assistance where possible and allocate resources and funding on a needs basis	DM's CDO				
	6. Support the Full Throttle Theatre Company performance	provide assistance where possible and allocate resources and funding on a needs basis	DM's CDO				
	7. Support the Drought Photograph Exhibition	provide assistance where possible and allocate resources and funding on a needs basis	DM's CDO				
	8. Support RAPAD in their drone symposium	provide assistance where possible and allocate resources and funding on a needs basis	DM's CDO				
	9. Support other functions where requests are made and approved	Sponsorship allocated	DM's CDO				

## Barcaldine Regional Council 2019 Annual Operational Plan 5. Vibrant Communities

5.2.2. Embrace libraries as a multifunctional community resource	1. Provide professional library services in each community in partnership with the State Library.	Continues library services in all communities	DM's, Librarians				
	2. Incorporate new technology in each library to meet the demands of the residents and visitors.	Identify, report and gain approval to implement new IT	DM's, Librarians				
	3. Develop each library as a resource for family and local history research.	assist local groups where possible	DM's, Librarians				
5.2.3. Maintain and enhance cultural infrastructure	1. Maintain existing Council owned arts and cultural infrastructure.	allocations of resources and funds	DM's				
	2. Support community organisations to maintain arts and cultural infrastructure including museums.	provide assistance where possible and allocate resources and funding on a needs basis	DM's				
	3. Complete upgrade to the art gallery at the Globe.	Completion of works	DM - Barcaldine				
	4. Upgrade television sites managed by Council.	Report and gain approval for upgrades	DM's				
<b>5.3. Health and Wellbeing</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
5.3.1. Provide community services through government funded programs for the benefit of disadvantage members of the community	1. Continue the provision of community programs including CHSP, HAS, 60 & Better, MOW, Respite Care.	Facilitate the approved outcomes as per agreements	DM's, Service Coordinators				
	2. Maintain a sound relationship with Government Departments which fund community programs.	Acquit all funding programs as per contractual requirements	Mayor, CEO, DM's				
5.3.2. Improve disability access to facilities in each community	1. Ensure public spaces have appropriate disability access.	Complete regular audits and reports	DM's				
	2. Continue the program of upgrading footpaths in each community	As per program and Budget allocations	DM's, SWS's				
5.3.3. Provide housing for those in the community less able to provide for themselves	1. Manage community housing programs on behalf of the State Government.	Full Tenancy of all Houses	DM - Aramac				
	2. Pursue the Sale of newly purchased of community housing.	Prepare Tender Documents for Sale	DM - Aramac				

## Barcaldine Regional Council 2019 Annual Operational Plan 5. Vibrant Communities

<b>5.4. Community Spaces</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
5.4.1. Maintain and enhance parks and gardens to a high standard to ensure the attractiveness of our communities	1. Maintain and enhance parks and gardens in each community.	Parks and Gardens maintained to community expectations	SWS's				
	2. Upgrade all playgrounds with soft fall where needed	Complete installation of soft fall to identified playgrounds	DM - Barcaldine				
	4. Replace Public Toilet Jericho	Facilitate process to complete works	DM's, MES				
5.4.2. Provide leisure spaces for the use and enjoyment of visitors and residents	1. Manage the town commons in each community for the benefit of local residents.	Monitor, report and administer all town commons	DM's, RLO's				
	2. Identify						
<b>5.5. Sport and Recreation</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
5.5.1. Maintain and enhance sport and recreation infrastructure to meet the needs of each community	1. Maintain existing sporting infrastructure in each community.	As per Budget operations	MES, DM's, SWS's				
	2. Maintain high quality showground infrastructure.	As per Budget operations	DM's, SWS's				
	3. Complete Turf Track upgrades	Install extra irrigation and construct boundary animal proof fence	MES DM				
	4. Upgrade Alpha Showgrounds	Fittout under Grandstand	DM				
	5. Provide Security Lighting Barcaldine Showgrounds	Installation of flood security lighting to back of Grandstand	DM				
	6. Upgrade of Septic System Alpha Showgrounds	Install new septic system	DM				
	7. Construct a new water recreation park.	Completion of Stage 1 and 2 as per funding guidelines	MES, DM - Barcaldine				
	8. Conduct special maintenance of showground at Alpha and Barcaldine.	As per maintenance schedule	DM				
	9. Modifications to Jericho Showgrounds Grandstand	Fit out and secure under grandstand	DM				
	10. Camdraft Area Barcaldine	Replace damaged shed and Arena Fence	DM				
	11. Upgrade TV broadcasting facilities as required	Report and gain approval for upgrades	DM				

## Barcaldine Regional Council 2019 Annual Operational Plan 5. Vibrant Communities

5.5.2. Support organisations providing sport and recreational activities	1. Provide a concession on general rates and water charges for sport and recreation organisations.	Process Identified Rebates as per Budget	CEO, COO, DM's				
	2. Sponsor local sport and recreation events and activities.	Support with in-kind and resources where possible	DM's				
<b>5.6. Community Support</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
5.6.1. Encourage and support not-for-profit and charitable organisations working in the Region	1. Provide appropriate in-kind and financial assistance to community organisations through a Community Grants Program.	Advertise, Report and Allocate Funds	DM's				
	2. Provide a discount on general rates and water charges for non-profit organisations.	Process Identified Rebates as per Budget	Mayor, Councillors				
5.6.2. Recognise and support the work of volunteers in the community	1. Provide appropriate guidance, advice and referral for community organisations.	Provide advice and assistance as required	DM's, CDO				
	2. Hold Australia Day Awards functions in each community to recognise volunteers.	Organise functions as required	Mayor, Councillors, CEO, DM's				
5.6.3. Support and promote 'in place' events	1. Support local events relevant to each community.	Support with in-kind and resources where possible	DM's				
	2. Support NAIDOC Week activities.	Advertise and assist where appropriate	DM's				
<b>5.7. Funeral Services</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
5.7.1. Provide high quality and caring funeral and burial services	1. Provide high quality funeral services in each community.	Undertake funerals as required and directed	DM's				
	2. Work with private funeral directors to provide funeral services when required.	co-operate as required	DM's				
5.7.2. Maintain cemeteries and memorial monuments in each community	1. Maintain local cemeteries to the highest standards.	provide funding and resources as required	DM's				
	2. Maintain a regional cemetery database on Council's website.	Up-to-date Register available to public	DM's				
	3. Install plaques and shelter at Muttaborra cemetery.	Complete stage 2	DM - Aramac				

**Barcaldine Regional Council  
2019 Annual Operational Plan  
5. Vibrant Communities**

<b>5.8. Young People</b>							
<b>Corporate Plan Strategies</b>	<b>Identified Actions</b>	<b>Outcomes/KPI's</b>	<b>Responsibility</b>	<b>1st Qtr.</b>	<b>2nd Qtr.</b>	<b>3rd Qtr.</b>	<b>4 Qtr.</b>
5.8.1. Provide kindergarten and child care services as appropriate for each community	1. Support the Jellybeans Association by providing a building for the provision of kindergarten and limited hours care programs.	Service made available as per community expectations	DM - Alpha				
5.8.2. Support organisations providing activities for young people	1. Support programs for young people in each community.	assist local groups where possible	DM's				
<b>SPECIAL MAINTENANCE</b>							
<b>Project</b>	<b>Description</b>	<b>Location</b>	<b>Reporting Officer</b>	<b>Budget 18-19</b>		<b>Job Cost</b>	
<b>Aged persons</b>				<b>\$91,000.00</b>			
Jordan Lodge	A/C unit replacement	Jericho	DM	\$31,000.00			
Companion Lodge	remove old existing A/C equip	Alpha	DM	\$30,000.00			
Barcaldine Pensioner Units	General Maintenance	Barcaldine	DM	\$30,000.00			
<b>Community Housing</b>				<b>\$0.00</b>			
				\$0.00			
<b>Childcare</b>				<b>\$0.00</b>			
				\$0.00			
<b>Care Services</b>				<b>\$6,000.00</b>			
Jericho Medical centre	Replace external Plumbing	Jericho	DM	\$6,000.00			
<b>Parks and Gardens</b>				<b>\$80,000.00</b>			
All Locations	Street Banners	Regional	CDO	\$5,000.00			
All Locations	Tree Planting	All Towns	DM's	\$25,000.00			
<b>Libraries</b>				<b>\$0.00</b>			
				\$0.00			
<b>Museums and Galleries</b>				<b>\$30,000.00</b>			
Aramac	Fence shed area to house RM28	Aramac	DM	\$20,000.00			
Globe	BOQ flooring	Barcaldine	DM	\$10,000.00			

## Barcaldine Regional Council 2019 Annual Operational Plan 5. Vibrant Communities

Swimming Pools				<b>\$10,000.00</b>
Barcaldine Swimming Pool	Tile Floors-Showers/Toilets/Canteen	Barcaldine	DM	\$10,000.00
Sport and Recreation Facilities				<b>\$85,000.00</b>
Barcaldine Showgrounds	Identifies Building and Equipment Mntce	Barcaldine	DM	\$30,000.00
Barcaldine Racecourse	Extra operating cost for turf Track	Barcaldine	DM	\$45,000.00
Barcaldine Showgrounds	Extra Flood Lighting	Barcaldine	DM	\$10,000.00
TV and Radio				<b>\$49,700.00</b>
Upgrade TV Transmission - Aramac	Based on N-Com recommendation	Aramac	DM	\$9,600.00
Upgrade TV Transmission - Muttaborra	Based on N-Com recommendation	Muttaborra	DM	\$10,100.00
Upgrade TV Transmission - Alpha	Estimate Only	Alpha	DM	\$15,000.00
Upgrade TV Transmission - Jericho	Estimate Only	Jericho	DM	\$15,000.00
Cultural Activities				<b>\$11,000.00</b>
Muttaborra Sculpture Festival	Theme dinosaurs to coincide with opening	Muttaborra	DM	\$5,000.00
Anzac Plaques	all Community Memorials	All towns	DM	\$6,000.00
Cemeteries and Memorials				<b>\$20,000.00</b>
Fencing at Cassimatis and Cemetery	Council supply materials only - Labour provided	Muttaborra	DM	\$5,000.00
Muttaborra Cemetery	Stage 2 Plaques	Muttaborra	DM	\$10,000.00
Aramac Cemetery	New Equipment Storage Shed	Aramac	DM	\$5,000.00
Town Commons				<b>\$0.00</b>
				\$0.00

## Barcaldine Regional Council 2019 Annual Operational Plan 5. Vibrant Communities

<b>CAPITAL WORKS</b>					
Project	Description	Location	Reporting Officer	Budget 18-19	Job Cost
Aged persons				<b>\$0.00</b>	
Community Housing				<b>\$5,000.00</b>	
Klugh Street (Health House)	Shed for House	Aramac	AMDM	\$5,000.00	
Childcare				<b>\$0.00</b>	
Care Services				<b>\$0.00</b>	
Parks and Gardens				<b>\$308,000.00</b>	
Barcaldine Shire Hall Park	Replace Sand with soft fall	Barcaldine	BDM	\$110,000.00	
Settlers Park Alpha	Replace Sand with soft fall	Alpha	AJDM	\$60,000.00	
Aramac Park	Replace Sand with soft fall	Aramac	AMDM	\$80,000.00	
Muttaborra Park	Replace Sand with soft fall	Muttaborra	AMDM	\$50,000.00	
Alpha Street Park	Giant Chess Board	Alpah	AJDM	\$8,000.00	
Libraries				<b>\$0.00</b>	
Museums and Galleries				<b>\$80,000.00</b>	
Barcaldine	Bullock Dray display shed	Barcaldine	BDM	\$80,000.00	
Community Halls				<b>\$50,000.00</b>	
Barcaldine Town Hall	Stage & Foyer Upgrade	Barcaldine	BDM	\$50,000.00	
Swimming Pools				<b>\$123,000.00</b>	
Alpha Swimming Pool	Secure area for children 1-5	Alpha	AJDM	\$20,000.00	
Jericho Swimming Pool	Storage Facility for Pool equipment	Jericho	AJDM	\$13,000.00	
Jericho Swimming Pool	Secure area for children 1-5	Jericho	AJDM	\$10,000.00	
Barcaldine Swimming Pool	Shade Structures Replace Damaged	Barcaldine	BDM	\$50,000.00	
Barcaldine Swimming Pool	Watering System	Barcaldine	BDM	\$10,000.00	
Aramac Swimming Pool	Storage Facility for Pool equipment	Aramac	AMDM	\$20,000.00	

## Barcaldine Regional Council 2019 Annual Operational Plan 5. Vibrant Communities

Sport and Recreation Facilities					<b>\$3,955,000.00</b>
Alpha Showgrounds	New Septic to Grandstand Facilities	Alpha	AJDM	\$40,000.00	
Alpha Showgrounds	Seal area under grandstand, line, Paint, floor coverings and aircon	Alpha	AJDM	\$100,000.00	
Muttaborra Men's Shed	Buy existing Buildings and Land in Muttaborra for Men's Shed	Muttaborra	AMDM	\$50,000.00	
Aramac Showgrounds	Turf, lights , fencing	Aramac	AMDM	\$150,000.00	
Aramac Showground	Fencing	Aramac	AMDM	\$40,000.00	
Aramac Showground	New Amenities	Aramac	AMDM	\$450,000.00	
All Showgrounds	Watering systems program	Regional	DM's	\$200,000.00	
Barcaldine Showgrounds	Campdraft Catering Shed reconstruction and completion	Barcaldine	BDM	\$150,000.00	
Barcaldine Showgrounds	Campdraft Arena New fence and water facility	Barcaldine	BDM	\$85,000.00	
Barcaldine Race Course	Extra Irrigation & reinstatement of old Training track Water system	Barcaldine	BDM	\$90,000.00	
Barcaldine Racecourse	Shed for Barrier Stalls	Barcaldine	BDM	\$50,000.00	
Barcaldine Water Park	Completion of Stage 1 and 2	Barcaldine	COO MES BDM	\$2,500,000.00	
Muttaborra Campdraft	Sewerage Connection	Muttaborra	AMDM	\$50,000.00	
TV and Radio					<b>\$0.00</b>
Cultural Activities					<b>\$0.00</b>
Cemeteries and Memorials					<b>\$0.00</b>
Town Commons					<b>\$0.00</b>
			<b>TOTAL</b>	<b>\$4,521,000.00</b>	

(Accounts: 0001-0001-0000 to 5993-2200-0000. All report groups. 99% of year elapsed. To Details. Excludes committed costs)

BARCALDINE REGIONAL COUNCIL (Budget for full year)

Financial Year Ending 2018

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		REVENUE			EXPENDITURE			
		2018/2019	2019/2020	2020/2021	2018/2019	2019/2020	2020/2021	
		Budget	Budget	Budget	Budget	Budget	Budget	
1000-0001	GOAL 1: GOVERNANCE							
1000-0002	Professional Governance							
1005-2000	Elected Members				500,000.00	510,000.00	520,000.00	2%
1015-2001	Executive Costs				1,050,000.00	1,071,000.00	1,092,000.00	2%
1020-2000	Elections				0.00	20,000.00	0.00	-100%
1030-2001	Policy Development				0.00	0.00	0.00	0%
1035-2000	Regional Affiliations				174,420.00	177,900.00	180,000.00	1%
1000-0002	Professional Governance TOTAL	0.00	0.00	0.00	1,724,420.00	1,778,900.00	1,792,000.00	1%
1100-0002	Administration							
1110-1000	Administration Fees & Charges	6,000.00	7,000.00	7,000.00				0%
1115-1000	Credit Card Levy	2,000.00	2,000.00	2,000.00				0%
1120-1000	Programs - Management Fees	24,000.00	24,500.00	25,000.00				2%
1125-1000	Programs - Administration Support	29,000.00	29,500.00	30,000.00				2%
1130-1200	Trainee Subsidies	82,000.00	82,000.00	85,000.00				4%
1135-1000	Infringement Notices	500.00	500.00	500.00				0%
1151-2000	Wages Suspense				0.00	0.00	0.00	0%
1160-2001	Administration Costs				1,459,000.00	1,379,000.00	1,409,870.00	2%
1170-2000	IT Costs				320,000.00	320,000.00	320,000.00	0%
1180-2000	Legal Costs				46,000.00	47,000.00	48,000.00	2%
1185-2000	Insurance Costs				500,000.00	510,000.00	520,000.00	2%
1220-2000	Overhead Recoveries				(540,000.00)	(555,000.00)	(565,000.00)	2%
1100-0002	Administration TOTAL	143,500.00	145,500.00	149,500.00	1,785,000.00	1,701,000.00	1,732,870.00	2%
1250-0002	Town Planning							
1260-1000	Rates Search Fees	8,000.00	9,000.00	10,000.00				11%
1265-1000	Town Planning Fees	32,000.00	34,000.00	35,000.00				3%
1280-2000	Town Planning Costs				120,000.00	100,000.00	110,000.00	10%
1250-0002	Town Planning TOTAL	40,000.00	43,000.00	45,000.00	120,000.00	100,000.00	110,000.00	10%
1300-0002	Building Services							
1305-1000	Building Fees	35,000.00	37,000.00	38,000.00				3%
1330-2000	Building Services Costs				72,000.00	74,000.00	78,000.00	5%
1300-0002	Building Services TOTAL	35,000.00	37,000.00	38,000.00	72,000.00	74,000.00	78,000.00	5%
1350-0002	Corporate and Community Planning							
1360-1200	Grants - Community Planning	0.00	0.00	0.00				0%
1380-2000	Community Planning Costs				5,000.00	5,000.00	60,000.00	>999%
1350-0002	Corporate and Community Planning TOTAL	0.00	0.00	0.00	5,000.00	5,000.00	60,000.00	>999%

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BARCALDINE REGIONAL COUNCIL (Budget for full year)

Financial Year Ending 2018

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		REVENUE			EXPENDITURE			
		2018/2019	2019/2020	2020/2021	2018/2019	2019/2020	2020/2021	
		Budget	Budget	Budget	Budget	Budget	Budget	
1400-0002	Council Housing							
1405-1000	Rentals - Council Housing	150,000.00	150,000.00	150,000.00	0%			
1420-2001	Council Housing Costs					412,000.00	278,000.00	284,000.00 2%
1400-0002	Council Housing TOTAL	150,000.00	150,000.00	150,000.00	0%	412,000.00	278,000.00	284,000.00 2%
1500-0002	Finance							
1505-1000	General Rates	4,251,195.00	4,336,220.00	4,466,306.00	3%			
1507-1000	Write-off - General Rates	(500.00)	(500.00)	(500.00)	0%			
1520-1000	Discount - General Rates	(378,000.00)	(380,000.00)	(391,400.00)	3%			
1525-1000	Refund - General Rates	0.00	0.00	0.00	0%			
1540-1000	Council Pensioner Remission	(32,000.00)	(33,000.00)	(34,000.00)	3%			
1560-1200	Cwealth Financial Assistance Grant	5,418,165.00	5,526,530.00	5,692,000.00	3%			
1570-1000	Gain/(Loss) - Sale - Plant	(100,000.00)	(100,000.00)	(100,000.00)	0%			
1571-1000	Gain/(Loss) - Sale - Buildings	0.00	0.00	0.00	0%			
1572-1000	Gain/(Loss) - Sale - Land	(50,000.00)	50,000.00	50,000.00	0%			
1573-1000	Gain/(Loss) - Sale - Other Assets	0.00	0.00	0.00	0%			
1575-1000	Interest Income - Investments	600,000.00	600,000.00	590,000.00	-2%			
1578-1000	Interest Income - Rates Arrears	45,000.00	45,000.00	45,000.00	0%			
1605-2000	Operating Costs - Finance					2,000.00	2,500.00	0.00 -100%
1608-2001	Land Valuation Costs					20,000.00	20,000.00	20,000.00 0%
1609-2001	Asset Valuation Costs					9,000.00	9,000.00	30,000.00 233%
1610-2000	External Audit Costs					63,000.00	65,000.00	66,000.00 2%
1612-2001	Internal Audit Costs					30,000.00	30,000.00	35,000.00 17%
1613-2000	Asset Management Costs					100,000.00	105,000.00	112,000.00 7%
1635-2000	Bank Fees and Charges					35,000.00	38,000.00	39,000.00 3%
1640-2000	Cents Rounding Account					0.00	0.00	0.00 0%
1645-2001	Loss on Revaluation of Assets					0.00	0.00	0.00 0%
1500-0002	Finance TOTAL	9,753,860.00	10,044,250.00	10,317,406.00	3%	259,000.00	269,500.00	302,000.00 12%
1700-0002	Capital Grant Funding							
1710-1200	Capital Grants - Specific Purpose	2,040,000.00	1,000,000.00	1,000,000.00	0%			
1720-1200	Capital Grants - Road Infrastructure	3,787,919.00	4,480,000.00	4,500,000.00	0%			
1750-1000	Capital Contributions	834,332.00	30,000.00	50,000.00	67%			
1700-0002	Capital Grant Funding TOTAL	6,662,251.00	5,510,000.00	5,550,000.00	1%	0.00	0.00	0.00 0%
1800-0002	Employee Oncosts							
1800-1000	Workcover Refunds	15,000.00	15,000.00	15,000.00	0%			
1800-1005	Parental Leave Centrelink Refunds	25,000.00	25,000.00	25,000.00	0%			
1800-2000	Superannuation Costs					1,020,000.00	1,045,000.00	1,076,000.00 3%
1801-2000	Recoveries - Superannuation					(1,020,000.00)	(1,045,000.00)	(1,076,000.00) 3%
1812-2000	Annual Leave Costs					970,000.00	990,000.00	1,020,000.00 3%
1813-2000	Recoveries - Annual Leave					(970,000.00)	(990,000.00)	(1,020,000.00) 3%
1816-2000	Sick Leave Costs					380,000.00	390,000.00	401,000.00 3%
1817-2000	Recoveries - Sick Leave					(380,000.00)	(390,000.00)	(401,000.00) 3%
1818-2000	Public Holidays Costs					350,000.00	360,000.00	370,000.00 3%
1819-2000	Recoveries - Public Holidays					(350,000.00)	(360,000.00)	(370,000.00) 3%
1820-2000	Long Service Leave Costs					175,000.00	180,000.00	185,000.00 3%
1821-2000	Recoveries - Long Service Leave					(175,000.00)	(180,000.00)	(185,000.00) 3%

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BARCALDINE REGIONAL COUNCIL (Budget for full year)

Financial Year Ending 2018

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		REVENUE			EXPENDITURE			
		2018/2019	2019/2020	2020/2021	2018/2019	2019/2020	2020/2021	
		Budget	Budget	Budget	Budget	Budget	Budget	
1822-2000	Parental Leave Costs				45,000.00	45,000.00	46,000.00	2%
1823-2000	Recoveries - Parental Leave				(33,000.00)	(38,000.00)	(46,000.00)	21%
1824-2001	Minor Plant (Under \$200) Costs				58,000.00	59,000.00	61,000.00	3%
1825-2000	Recoveries - Minor Plant(Under \$200)				(85,000.00)	(86,000.00)	(61,000.00)	-29%
1828-2000	Fringe Benefits Tax Costs				30,000.00	30,000.00	31,000.00	3%
1829-2000	Recoveries - Fringe Benefits Tax				(25,000.00)	(26,000.00)	(31,000.00)	19%
1830-2000	Recruitment Costs				5,000.00	5,000.00	5,000.00	0%
1831-2000	Recoveries-Recruitment Costs				(30,000.00)	(32,000.00)	(5,000.00)	-84%
1832-2000	Workcover Costs				122,000.00	125,000.00	145,000.00	16%
1833-2000	Recoveries - Workcover				(135,000.00)	(140,000.00)	(145,000.00)	4%
1836-2000	Wet Weather Costs				50,000.00	50,000.00	50,000.00	0%
1837-2000	Recoveries - Wet Weather				(50,000.00)	(50,000.00)	(50,000.00)	0%
1840-2000	Workplace Health & Safety Costs				305,000.00	310,000.00	375,000.00	21%
1841-2000	Recoveries - Workplace Health & Safe				(290,000.00)	(295,000.00)	(375,000.00)	27%
1844-2000	Employee Training Costs				215,000.00	215,000.00	240,000.00	12%
1845-2000	Recoveries - Employee Training				(230,000.00)	(235,000.00)	(240,000.00)	2%
1846-2000	Quality Assurance Costs				55,000.00	55,000.00	85,000.00	55%
1847-2000	Recoveries - Quality Assurance				(50,000.00)	(50,000.00)	(85,000.00)	70%
1848-2000	Enterprise Bargaining Costs				0.00	0.00	0.00	0%
1800-0002	Employee Oncosts TOTAL	40,000.00	40,000.00	40,000.00	0%	(43,000.00)	(58,000.00)	0.00 -100%
1900-0002	Community Identity							
1905-1000	Sale - Promotional Items	5,000.00	5,000.00	5,000.00	0%			
1920-2001	Promotional Items Costs				4,000.00	4,000.00	8,000.00	100%
1925-2001	Council Newsletters Costs				6,000.00	6,000.00	6,000.00	0%
1940-2001	Signage Costs				36,000.00	16,000.00	20,000.00	25%
1945-2001	Community Visitors Costs				1,000.00	1,000.00	2,000.00	100%
1900-0002	Community Identity TOTAL	5,000.00	5,000.00	5,000.00	0%	47,000.00	27,000.00	36,000.00 33%
1990-0002	Governance Depreciation							
1991-2200	Depreciation - Buildings				216,000.00	222,000.00	229,000.00	3%
1992-2200	Depreciation - Structures				0.00	0.00	0.00	0%
1993-2200	Depreciation - Plant & Equipment				17,500.00	18,000.00	18,500.00	3%
1990-0002	Governance Depreciation TOTAL	0.00	0.00	0.00	0%	233,500.00	240,000.00	247,500.00 3%
1000-0001	GOAL 1: GOVERNANCE TOTAL	16,829,611.00	15,974,750.00	16,294,906.00	2%	4,614,920.00	4,415,400.00	4,642,370.00 5%
2000-0001	GOAL 2: ECONOMY							
2050-0002	Commercial Property							
2060-1000	Rent - Commercial	15,855.00	15,855.00	16,000.00	1%			
2061-1000	Rent - Programs	19,765.00	19,765.00	20,000.00	1%			
2075-2001	Commercial Property Costs				39,000.00	41,000.00	42,000.00	2%
2050-0002	Commercial Property TOTAL	35,620.00	35,620.00	36,000.00	1%	39,000.00	41,000.00	42,000.00 2%

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		REVENUE				EXPENDITURE			
		2018/2019	2019/2020	2020/2021		2018/2019	2019/2020	2020/2021	
		Budget	Budget	Budget		Budget	Budget	Budget	
2100-0002	Economic Development								
2145-2001	Economic Development Costs					40,000.00	10,000.00	10,000.00	0%
2146-2000	Vacant Council Land Costs					69,000.00	71,000.00	72,000.00	1%
2100-0002	Economic Development TOTAL	0.00	0.00	0.00	0%	109,000.00	81,000.00	82,000.00	1%
2150-0002	Saleyards								
2155-1000	Saleyards Fees	42,000.00	44,000.00	45,000.00	2%				
2170-2001	Saleyards Costs					150,000.00	51,000.00	52,000.00	2%
2150-0002	Saleyards TOTAL	42,000.00	44,000.00	45,000.00	2%	150,000.00	51,000.00	52,000.00	2%
2200-0002	Commercial Services								
2205-1000	RTC Revenues	22,000.00	22,000.00	22,000.00	0%				
2215-1000	Bank of Qld Commissions	119,000.00	120,000.00	120,000.00	0%				
2220-1000	Jericho Post Office Revenue	58,000.00	59,000.00	60,000.00	2%				
2255-2000	RTC Costs					70,500.00	72,000.00	73,500.00	2%
2258-2000	Bank of Qld Costs					261,000.00	247,000.00	254,000.00	3%
2260-2000	Jericho Post Office Costs					86,000.00	87,000.00	88,000.00	1%
2200-0002	Commercial Services TOTAL	199,000.00	201,000.00	202,000.00	0%	417,500.00	406,000.00	415,500.00	2%
2300-0002	Tourism								
2300-1000	Visitor Information Centre Income	52,000.00	54,000.00	55,000.00	2%				
2305-1200	Grants - Tourism	0.00	0.00	0.00	0%				
2350-2001	Information Centre Costs					216,000.00	222,000.00	228,000.00	3%
2355-2001	Tourism Development Costs					23,000.00	23,000.00	25,000.00	9%
2300-0002	Tourism TOTAL	52,000.00	54,000.00	55,000.00	2%	239,000.00	245,000.00	253,000.00	3%
2400-0002	Regional Events								
2410-1000	Harry Redford Cattle Drive Income	120,000.00	120,000.00	120,000.00	0%				
2415-1200	Grants - Events	5,000.00	5,000.00	5,000.00	0%				
2420-1000	Regional Events Income	5,000.00	5,000.00	5,000.00	0%				
2430-1000	Events-TOK Festival Income	20,000.00	20,000.00	20,000.00	0%				
2460-2000	Harry Redford Cattle Drive Costs					120,000.00	120,000.00	120,000.00	0%
2465-2000	TOK Festival Costs					60,000.00	60,000.00	60,000.00	0%
2485-2000	Regional Events Costs					90,000.00	90,000.00	90,000.00	0%
2490-2000	Events Coordination Costs					47,000.00	47,000.00	53,000.00	13%
2400-0002	Regional Events TOTAL	150,000.00	150,000.00	150,000.00	0%	317,000.00	317,000.00	323,000.00	2%
2500-0002	Camping Areas								
2505-1000	Camping Area Fees	106,000.00	109,000.00	112,000.00	3%				
2550-2000	Camping Area Costs					75,000.00	62,000.00	63,000.00	2%
2500-0002	Camping Areas TOTAL	106,000.00	109,000.00	112,000.00	3%	75,000.00	62,000.00	63,000.00	2%

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		REVENUE			EXPENDITURE			
		2018/2019	2019/2020	2020/2021	2018/2019	2019/2020	2020/2021	
		Budget	Budget	Budget	Budget	Budget	Budget	
2600-0002	Agriculture							
2605-1000	Rural Services Fees	5,000.00	5,000.00	5,000.00				0%
2610-1000	Alpha Dip Yard Fees	35,000.00	35,000.00	35,000.00				0%
2615-1200	Grants - Rural Services	100,000.00	100,000.00	100,000.00				0%
2620-1000	Stock Route Permits	2,500.00	2,500.00	2,500.00				0%
2650-2000	Pest Animal Management				320,000.00	320,000.00	327,000.00	2%
2655-2000	Pest Weed Management				289,000.00	394,000.00	398,500.00	1%
2660-2000	Stock Route Management				146,000.00	148,000.00	152,000.00	3%
2600-0002	Agriculture TOTAL	142,500.00	142,500.00	142,500.00	755,000.00	862,000.00	877,500.00	2%
2990-0002	Economy Depreciation							
2991-2200	Depreciation - Buildings				175,000.00	180,000.00	185,000.00	3%
2992-2200	Depreciation - Structures				20,000.00	21,000.00	22,000.00	5%
2993-2200	Depreciation - Plant & Equipment				2,100.00	2,200.00	2,300.00	5%
2990-0002	Economy Depreciation TOTAL	0.00	0.00	0.00	197,100.00	203,200.00	209,300.00	3%
2000-0001	GOAL 2: ECONOMY TOTAL	727,120.00	736,120.00	742,500.00	2,298,600.00	2,268,200.00	2,317,300.00	2%
3000-0001	GOAL 3: INFRASTRUCTURE							
3000-0002	Coordination and Control							
3020-2001	Works Supervision				226,000.00	233,000.00	239,000.00	3%
3025-2000	Engineering Costs				380,000.00	400,000.00	412,000.00	3%
3030-2001	Other Works Costs				129,000.00	110,000.00	113,000.00	3%
3050-2000	Overhead Recoveries				(482,000.00)	(487,000.00)	(500,000.00)	3%
3000-0002	Coordination and Control TOTAL	0.00	0.00	0.00	253,000.00	256,000.00	264,000.00	3%
3200-0002	Town Streets							
3205-1200	Commonwealth Road Grant	175,402.00	180,000.00	0.00				-100%
3220-2001	Town Streets Maintenance Costs				446,000.00	452,000.00	465,000.00	3%
3200-0002	Town Streets TOTAL	175,402.00	180,000.00	0.00	446,000.00	452,000.00	465,000.00	3%
3250-0002	Rural Roads							
3255-1200	Commonwealth Road Grant	1,743,184.00	1,795,479.00	1,849,343.00				3%
3260-2001	Rural Roads Maintenance				3,166,800.00	3,224,300.00	3,320,000.00	3%
3270-2001	LRRS Roads Maintenance				0.00	0.00	0.00	0%
3250-0002	Rural Roads TOTAL	1,743,184.00	1,795,479.00	1,849,343.00	3,166,800.00	3,224,300.00	3,320,000.00	3%
3325-0002	Airports							
3325-1000	Airport Landing Fees	19,000.00	20,000.00	21,000.00				5%
3330-1000	Airport Passenger Fees	99,000.00	100,000.00	103,000.00				3%
3340-2001	Airports Operating Costs				311,000.00	316,000.00	325,000.00	3%
3325-0002	Airports TOTAL	118,000.00	120,000.00	124,000.00	311,000.00	316,000.00	325,000.00	3%

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		REVENUE				EXPENDITURE			
		2018/2019	2019/2020	2020/2021		2018/2019	2019/2020	2020/2021	
		Budget	Budget	Budget		Budget	Budget	Budget	
3400-0002	Depots								
3420-2001	Depots Costs					212,000.00	172,000.00	176,000.00	2%
3400-0002	Depots TOTAL	0.00	0.00	0.00	0%	212,000.00	172,000.00	176,000.00	2%
3500-0002	Stores & Purchasing								
3510-2001	Stores & Purchasing Costs					171,000.00	172,000.00	176,000.00	2%
3520-2000	Recoveries - Stores & Purchasing					(136,000.00)	(139,000.00)	143,000.00	-203%
3500-0002	Stores & Purchasing TOTAL	0.00	0.00	0.00	0%	35,000.00	33,000.00	319,000.00	867%
3700-0002	Recoverable Works								
3700-1000	Roads Revenue - State Network	7,439,000.00	1,540,000.00	4,500,000.00	192%				
3705-1000	RMPC Revenue	3,365,800.00	3,100,000.00	3,200,000.00	3%				
3715-1000	NDRRA Revenue - State Network	0.00	0.00	0.00	0%				
3720-1000	Emergent NDRRA Revenue - Council	0.00	0.00	0.00	0%				
3725-1000	Private Works Revenue	150,000.00	150,000.00	150,000.00	0%				
3740-1000	Insurance Claims	70,000.00	70,000.00	70,000.00	0%				
3750-2000	State Network Roads Costs					7,439,000.00	1,540,000.00	4,500,000.00	192%
3755-2001	RMPC Costs					3,365,800.00	2,660,000.00	3,199,000.00	20%
3765-2000	Flood Damage Costs - State Network					0.00	0.00	0.00	0%
3770-2000	Flood Damage Costs - Council Roads					0.00	0.00	0.00	0%
3775-2001	Private Works Cost					126,000.00	132,000.00	150,000.00	14%
3700-0002	Recoverable Works TOTAL	11,024,800.00	4,860,000.00	7,920,000.00	63%	10,930,800.00	4,332,000.00	7,849,000.00	81%
3800-0002	Plant Operations								
3810-1000	Diesel Fuel Rebate	152,000.00	154,000.00	150,000.00	-3%				
3815-1000	Plant Hire	6,000.00	6,000.00	10,000.00	67%				
3816-1000	Registration Refunds	2,000.00	2,000.00	2,000.00	0%				
3820-2000	Small Plant Purchases					76,000.00	77,000.00	100,000.00	30%
3825-2001	Workshop Costs					66,000.00	68,000.00	70,000.00	3%
3830-2001	Repairs and Maintenance - Plant					2,085,000.00	2,125,000.00	2,188,000.00	3%
3850-2000	Plant Hire Recoveries					(6,200,000.00)	(6,324,000.00)	(6,450,000.00)	2%
3800-0002	Plant Operations TOTAL	160,000.00	162,000.00	162,000.00	0%	(3,973,000.00)	(4,054,000.00)	(4,092,000.00)	1%
3900-0002	Water Supply								
3905-1000	Water Charges	1,385,171.00	1,412,874.00	1,441,131.00	2%				
3908-1000	Excess Water Charges	60,000.00	20,000.00	20,000.00	0%				
3910-1000	Write-off Water Charges	(300.00)	(300.00)	(500.00)	67%				
3915-1000	Discount of Water Charges	(108,000.00)	(109,000.00)	(112,000.00)	3%				
3920-1000	Pensioner Remissions - Water Charges	(39,000.00)	(40,000.00)	(40,000.00)	0%				
3930-1000	Fees & Charges - Water	12,000.00	12,000.00	12,000.00	0%				
3933-1000	Developer Contributions - Water	0.00	0.00	0.00	0%				
3935-2000	Water Supply Costs					725,000.00	748,000.00	769,000.00	3%
3938-2001	Interest - Water Infrastructure Loan					72,300.00	104,483.00	195,477.00	87%
3900-0002	Water Supply TOTAL	1,309,871.00	1,295,574.00	1,320,631.00	2%	797,300.00	852,483.00	964,477.00	13%

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		REVENUE			EXPENDITURE			
		2018/2019	2019/2020	2020/2021	2018/2019	2019/2020	2020/2021	
		Budget	Budget	Budget	Budget	Budget	Budget	
3950-0002	Sewerage Services							
3951-1000	Sewerage Charges	915,830.00	934,147.00	962,000.00				3%
3952-1000	Write-off Sewerage Charges	(200.00)	(200.00)	(500.00)				150%
3953-1000	Discount on Sewerage Charges	(72,000.00)	(73,000.00)	(75,000.00)				3%
3954-1000	Pensioner Remissions - Sewerage	(6,000.00)	(6,000.00)	(6,000.00)				0%
3955-1000	Developer Contributions - Sewerage	0.00	0.00	0.00				0%
3956-1000	Fees & Charges - Sewerage	9,000.00	9,000.00	9,000.00				0%
3970-2000	Sewerage Services Costs				430,000.00	435,000.00	447,000.00	3%
3975-2000	Interest - Sewerage Loan				24,472.00	20,965.00	17,837.00	-15%
3950-0002	Sewerage Services TOTAL	846,630.00	863,947.00	889,500.00	454,472.00	455,965.00	464,837.00	2%
3990-0002	Infrastructure Depreciation							
3991-2200	Depreciation - Buildings				87,000.00	90,000.00	92,000.00	2%
3992-2200	Depreciation - Structures				57,000.00	59,000.00	61,000.00	3%
3993-2200	Depreciation - Plant & Equipment				1,170,000.00	1,205,000.00	1,241,000.00	3%
3994-2200	Depreciation - Roads				4,744,000.00	4,886,000.00	5,033,000.00	3%
3995-2200	Depreciation - Water				396,000.00	408,000.00	420,000.00	3%
3996-2200	Depreciation - Sewerage				334,000.00	344,000.00	355,000.00	3%
3997-2200	Depreciation - Airports				400,000.00	413,000.00	426,000.00	3%
3990-0002	Infrastructure Depreciation TOTAL	0.00	0.00	0.00	7,188,000.00	7,405,000.00	7,628,000.00	3%
3000-0001	GOAL 3: INFRASTRUCTURE TOTAL	15,377,887.00	9,277,000.00	12,265,474.00	19,821,372.00	13,444,748.00	17,683,314.00	32%
4000-0001	GOAL 4: ENVIRONMENT							
4000-0002	Environmental Health							
4015-1000	Environmental Health Licences & Fees	10,000.00	10,000.00	10,000.00				0%
4070-2001	Urban Pest Control Costs				40,000.00	40,000.00	40,000.00	0%
4075-2001	Environmental Health Officer Costs				32,000.00	34,000.00	35,000.00	3%
4000-0002	Environmental Health TOTAL	10,000.00	10,000.00	10,000.00	72,000.00	74,000.00	75,000.00	1%
4100-0002	Emergency Services							
4102-1000	Muttaborra Rural Fire Levy	5,904.00	5,904.00	6,000.00				2%
4105-1200	Grant - SES	24,000.00	24,000.00	24,000.00				0%
4110-1200	Grant - Disaster Management	0.00	0.00	0.00				0%
4115-2001	UHF Repeater Station Costs				6,000.00	6,000.00	6,000.00	0%
4120-2000	Flood Recording Stations Costs				3,000.00	3,000.00	3,000.00	0%
4125-2001	SES Operating Costs				20,000.00	20,000.00	20,000.00	0%
4128-2000	Disaster Management Costs				40,000.00	30,000.00	30,000.00	0%
4130-2000	Rural Fire Brigade Costs				5,904.00	5,904.00	6,000.00	2%
4100-0002	Emergency Services TOTAL	29,904.00	29,904.00	30,000.00	74,904.00	64,904.00	65,000.00	0%
4200-0002	Cats & Dogs Management							
4210-1000	Animal Registration Fees	26,000.00	26,000.00	26,000.00				0%
4215-1000	Impounding Fees	1,000.00	1,000.00	1,000.00				0%

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		REVENUE			EXPENDITURE			
		2018/2019	2019/2020	2020/2021	2018/2019	2019/2020	2020/2021	
		Budget	Budget	Budget	Budget	Budget	Budget	
4250-2001	Animal Control Costs				15,000.00	17,000.00	18,500.00	9%
4200-0002	Cats & Dogs Management TOTAL	27,000.00	27,000.00	27,000.00	15,000.00	17,000.00	18,500.00	9%
4300-0002	Environmental Protection							
4310-1200	Grants - Environment	0.00	0.00	0.00				
4350-2001	Environmental Management Costs				48,000.00	50,000.00	52,000.00	4%
4300-0002	Environmental Protection TOTAL	0.00	0.00	0.00	48,000.00	50,000.00	52,000.00	4%
4400-0002	Heritage Protection							
4410-1200	Grants - Heritage Places	0.00	0.00	0.00				
4450-2001	Heritage Places Costs				1,000.00	1,000.00	1,000.00	0%
4400-0002	Heritage Protection TOTAL	0.00	0.00	0.00	1,000.00	1,000.00	1,000.00	0%
4500-0002	Waste Management							
4505-1000	Waste Collection Charges	325,000.00	335,000.00	345,000.00				3%
4506-1000	Waste Management Charge	172,000.00	175,000.00	180,000.00				3%
4507-1000	Rates Write-off - Waste	(100.00)	(100.00)	(100.00)				0%
4515-1000	Discount - Waste Charges	(40,000.00)	(41,000.00)	(42,000.00)				2%
4520-1000	Pensioner Remission - Waste	(900.00)	(900.00)	(900.00)				0%
4525-1000	Waste Disposal Fees	16,000.00	16,000.00	16,500.00				3%
4530-1000	Recycling Revenue	30,000.00	30,000.00	30,000.00				0%
4550-2001	Refuse Collection Costs				260,000.00	264,000.00	271,000.00	3%
4555-2001	Waste Facility Costs				105,000.00	108,000.00	110,000.00	2%
4555-2010	Waste Man - Interest on Loans Refuse				0.00	10,500.00	9,604.00	-9%
4500-0002	Waste Management TOTAL	502,000.00	514,000.00	528,500.00	365,000.00	382,500.00	390,604.00	2%
4990-0002	Environment Depreciation							
4991-2200	Depreciation - Buildings				7,000.00	7,000.00	7,000.00	0%
4992-2200	Depreciation - Structures				6,000.00	6,000.00	6,000.00	0%
4993-2200	Depreciation - Plant & Equipment				0.00	0.00	0.00	0%
4990-0002	Environment Depreciation TOTAL	0.00	0.00	0.00	13,000.00	13,000.00	13,000.00	0%
4000-0001	GOAL 4: ENVIRONMENT TOTAL	568,904.00	580,904.00	595,500.00	588,904.00	602,404.00	615,104.00	2%
5000-0001	GOAL 5: COMMUNITY							
5000-0002	Aged Persons Units							
5005-1000	Rent - Aged Persons Units	100,000.00	100,000.00	100,000.00				
5015-2001	Aged Persons Units Costs				68,000.00	69,500.00	19,000.00	-73%
5000-0002	Aged Persons Units TOTAL	100,000.00	100,000.00	100,000.00	68,000.00	69,500.00	19,000.00	-73%

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		REVENUE			EXPENDITURE			
		2018/2019	2019/2020	2020/2021	2018/2019	2019/2020	2020/2021	
		Budget	Budget	Budget	Budget	Budget	Budget	
5050-0002	Community Housing							
5050-1000	Rent - Community Housing	40,000.00	40,000.00	40,000.00	0%			
5070-2001	Community Housing Costs					56,000.00	57,000.00	59,000.00 4%
5050-0002	Community Housing TOTAL	40,000.00	40,000.00	40,000.00	0%	56,000.00	57,000.00	59,000.00 4%
5100-0002	Childcare Facilities							
5155-2001	Limited Hours Childcare Costs					5,000.00	5,000.00	5,000.00 0%
5175-2000	Kindergarten Costs					1,000.00	1,000.00	1,000.00 0%
5100-0002	Childcare Facilities TOTAL	0.00	0.00	0.00	0%	6,000.00	6,000.00	6,000.00 0%
5200-0002	Care Services							
5205-1200	Grants - CHSP	845,000.00	845,000.00	850,000.00	1%			
5206-1200	Grants - CAC	95,000.00	95,000.00	95,000.00	0%			
5210-1200	Grants - Sixty and Better	56,000.00	57,000.00	60,000.00	5%			
5220-1200	Grants - Home Assist Secure	122,000.00	124,000.00	125,000.00	1%			
5222-1200	Grants - Respite Care	50,000.00	50,000.00	50,000.00	0%			
5226-1000	Contributions - CHSP Aramac	0.00	0.00	0.00	0%			
5227-1000	Contributions - CHSP Barcaldine	60,000.00	60,000.00	60,000.00	0%			
5228-1000	Contributions - CHSP Alpha	0.00	0.00	0.00	0%			
5229-1000	Contributions - CHSP Jericho	0.00	0.00	0.00	0%			
5231-1000	Contributions - CAC	11,000.00	11,000.00	10,000.00	-9%			
5235-1000	Contributions - Sixty and Better	0.00	0.00	0.00	0%			
5245-1000	Contributions - Home Assist Secure	10,000.00	10,000.00	10,000.00	0%			
5247-1000	Contributions - Respite Care Aramac	0.00	0.00	0.00	0%			
5249-1000	Contributions - Meals on Wheels	7,000.00	7,000.00	7,000.00	0%			
5251-2000	CHSP Aramac Costs					755,000.00	760,000.00	782,000.00 3%
5252-2000	CHSP Home Mods Costs					0.00	0.00	0.00 0%
5253-2000	CHSP Alpha Costs					0.00	0.00	0.00 0%
5254-2000	HACC Jericho Costs					0.00	0.00	0.00 0%
5256-2001	CAC Aramac Costs					92,000.00	94,000.00	97,500.00 4%
5258-2000	CAC Alpha Costs					0.00	0.00	0.00 0%
5260-2000	Sixty and Better Costs					74,000.00	75,000.00	76,500.00 2%
5280-2000	Home Assist Secure Costs					115,000.00	116,000.00	119,000.00 3%
5282-2000	Respite Care Aramac Costs					48,000.00	48,000.00	49,500.00 3%
5283-2000	MOW Alpha Costs					24,500.00	24,500.00	25,500.00 4%
5284-2000	MOW Aramac Costs					0.00	0.00	0.00 0%
5200-0002	Care Services TOTAL	1,256,000.00	1,259,000.00	1,267,000.00	1%	1,108,500.00	1,117,500.00	1,150,000.00 3%
5300-0002	Parks and Gardens							
5325-2001	Parks & Gardens Costs					1,080,000.00	1,120,000.00	1,152,000.00 3%
5328-2001	Public Conveniences Costs					218,000.00	222,000.00	228,000.00 3%
5300-0002	Parks and Gardens TOTAL	0.00	0.00	0.00	0%	1,298,000.00	1,342,000.00	1,380,000.00 3%
5400-0002	Libraries							
5400-1200	Grants - Libraries	8,000.00	8,000.00	8,000.00	0%			
5410-1000	Library Fees	500.00	500.00	1,000.00	100%			

(Accounts: 0001-0001-0000 to 5993-2200-0000. All report groups. 99% of year elapsed. To Details. Excludes committed costs)

BARCALDINE REGIONAL COUNCIL (Budget for full year)

Financial Year Ending 2018

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		REVENUE			EXPENDITURE				
		2018/2019	2019/2020	2020/2021	2018/2019	2019/2020	2020/2021		
		Budget	Budget	Budget	Budget	Budget	Budget		
5425-2001	Libraries Costs				281,000.00	283,000.00	292,000.00	3%	
5400-0002	Libraries TOTAL	8,500.00	8,500.00	9,000.00	6%	281,000.00	283,000.00	292,000.00	3%
5450-0002	Museums and Galleries								
5455-1200	Grants - Museums & Galleries	0.00	0.00	0.00	0%				
5470-2001	Museums & Galleries Costs				54,000.00	54,000.00	55,500.00	3%	
5450-0002	Museums and Galleries TOTAL	0.00	0.00	0.00	0%	54,000.00	54,000.00	55,500.00	3%
5500-0002	Community Halls								
5505-1000	Hall Fees	1,000.00	1,000.00	1,500.00	50%				
5520-2001	Community Halls Costs				160,000.00	167,000.00	171,000.00	2%	
5500-0002	Community Halls TOTAL	1,000.00	1,000.00	1,500.00	50%	160,000.00	167,000.00	171,000.00	2%
5550-0002	Swimming Pools								
5550-1000	Swimming Pools Fees	2,500.00	2,500.00	2,500.00	0%				
5570-2001	Swimming Pools Costs				400,000.00	408,000.00	422,000.00	3%	
5575-2000	Interest-Pool Infrastructure Loan				24,012.00	20,727.00	17,326.00	-16%	
5550-0002	Swimming Pools TOTAL	2,500.00	2,500.00	2,500.00	0%	424,012.00	428,727.00	439,326.00	2%
5600-0002	Sport and Recreation Facilities								
5605-1200	Grants - Sport	0.00	0.00	0.00	0%				
5610-1000	Sport & Recreation Fees	1,500.00	1,500.00	1,500.00	0%				
5615-1000	Showgrounds Fees	6,000.00	6,000.00	6,000.00	0%				
5630-1000	Equipment Hire Charges	3,500.00	3,500.00	3,500.00	0%				
5660-2001	Showgrounds Costs				446,000.00	458,000.00	472,000.00	3%	
5665-2001	Racecourses Costs				146,000.00	150,000.00	154,000.00	3%	
5675-2000	Sport Facilities Costs				3,500.00	3,500.00	4,000.00	14%	
5680-2010	Sport & Rec - Barc Rec-Park Interest				0.00	59,500.00	54,428.00	-9%	
5600-0002	Sport and Recreation Facilities TOTAL	11,000.00	11,000.00	11,000.00	0%	595,500.00	671,000.00	684,428.00	2%
5700-0002	Television and Radio								
5720-2000	Television and Radio Costs				34,000.00	11,500.00	12,000.00	4%	
5700-0002	Television and Radio TOTAL	0.00	0.00	0.00	0%	34,000.00	11,500.00	12,000.00	4%
5800-0002	Cultural Activities								
5805-1000	Cultural Activities Revenue	0.00	0.00	0.00	0%				
5810-1200	Grants - Cultural	0.00	0.00	0.00	0%				
5815-1000	Cultural-Youth Talent Program	0.00	0.00	0.00	0%				
5815-1200	RADF Grants	22,500.00	22,500.00	22,500.00	0%				
5852-2001	Cultural Activities Costs				5,000.00	5,000.00	5,000.00	0%	
5855-2000	RADF Distributions				30,000.00	30,000.00	30,000.00	0%	
5860-2000	RADF Operating Costs				500.00	500.00	500.00	0%	
5800-0002	Cultural Activities TOTAL	22,500.00	22,500.00	22,500.00	0%	35,500.00	35,500.00	35,500.00	0%

(Accounts: 0001-0001-0000 to 5993-2200-0000. All report groups. 99% of year elapsed. To Details. Excludes committed costs)

BARCALDINE REGIONAL COUNCIL (Budget for full year)

Financial Year Ending 2018

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		REVENUE			EXPENDITURE			
		2018/2019	2019/2020	2020/2021	2018/2019	2019/2020	2020/2021	
		Budget	Budget	Budget	Budget	Budget	Budget	
5900-0002	Community Support							
5905-1000	Grants - Community Development	82,500.00	82,500.00	85,000.00	3%			
5925-2000	Community Events					44,250.00	44,250.00	45,000.00 2%
5926-2000	Community Donations					235,000.00	241,000.00	248,000.00 3%
5927-2000	Community Development Costs					80,000.00	80,000.00	85,000.00 6%
5900-0002	Community Support TOTAL	82,500.00	82,500.00	85,000.00	3%	359,250.00	365,250.00	378,000.00 3%
5940-0002	Cemeteries and Memorials							
5942-1000	Cemetery Fees	1,000.00	1,000.00	1,000.00	0%			
5943-1000	Funeral Fees	48,000.00	48,000.00	50,000.00	4%			
5950-2000	Cemeteries Costs					77,000.00	68,000.00	68,500.00 1%
5951-2000	Funerals Costs					50,000.00	50,000.00	50,000.00 0%
5952-2000	Memorials Costs					0.00	0.00	0.00 0%
5940-0002	Cemeteries and Memorials TOTAL	49,000.00	49,000.00	51,000.00	4%	127,000.00	118,000.00	118,500.00 0%
5970-0002	Town Commons							
5971-1000	Town Common Agistment	55,000.00	55,000.00	55,000.00	0%			
5972-1000	Town Common Fees	17,500.00	17,500.00	18,000.00	3%			
5980-2000	Town Common Costs					79,000.00	81,000.00	83,000.00 2%
5970-0002	Town Commons TOTAL	72,500.00	72,500.00	73,000.00	1%	79,000.00	81,000.00	83,000.00 2%
5990-0002	Community Depreciation							
5991-2200	Depreciation - Buildings					669,000.00	689,000.00	710,000.00 3%
5992-2200	Depreciation - Structures					300,000.00	309,000.00	318,000.00 3%
5993-2200	Depreciation - Plant & Equipment					72,000.00	74,000.00	76,000.00 3%
5990-0002	Community Depreciation TOTAL	0.00	0.00	0.00	0%	1,041,000.00	1,072,000.00	1,104,000.00 3%
5000-0001	GOAL 5: COMMUNITY TOTAL	1,645,500.00	1,648,500.00	1,662,500.00	1%	5,726,762.00	5,878,977.00	5,987,254.00 2%
TOTAL REVENUE AND EXPENDITURE		35,149,022.00	28,217,274.00	31,560,880.00	12%	33,050,558.00	26,609,729.00	31,245,342.00 17%

**BARCALDINE REGIONAL COUNCIL**  
**2019 BUDGET - CAPITAL WORKS**

Project	Description	Asset Class	Location	Budget Carry-over	Budget 2019	Total Budget	Grant Funds	Sale of Assets	Loan Funds	Reserves	Council
<b>GOAL 1: GOVERNANCE</b>				\$0	\$620,000	\$620,000	\$0	\$200,000	\$0	\$0	\$220,000
Administration					\$570,000	\$570,000	\$0	\$0	\$0	\$0	\$370,000
Aramac Administration Centre	Carport for Council Vehicles	Buildings	Aramac		\$30,000	\$30,000					\$30,000
Barcaldine Administration Centre	Extentions to Buildings	Buildings	Barcaldine		\$300,000	\$300,000					\$300,000
Barcaldine Administration Centre	Extend Car Park and Fencing	Other Structures	Barcaldine		\$20,000	\$20,000					\$20,000
Solar Investment	Solar Panel on Council Facilities	Buildings	Regional		\$200,000	\$200,000					
Barcaldine Administration Centre	New Multifunction Photocopier x2	Equipment	Barcaldine		\$20,000	\$20,000					\$20,000
Council Housing				\$0	\$50,000	\$50,000	\$0	\$200,000	\$0	\$0	-\$150,000
Council Housing	Allocation for Housing Improvements	Buildings	Regional		\$50,000	\$50,000					\$50,000
Sale of Houses	Aramac and Muttaborra	Buildings	Regional	\$0	\$0	\$0		\$200,000			-\$200,000
<b>GOAL 2: ECONOMY</b>					\$800,000	\$800,000	\$475,000	\$0	\$0	\$0	\$325,000
Economic Development					\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Regional Solar Power Investment	Seed Funding	Other Structures	Regional		\$30,000	\$30,000					\$30,000
Tourism					\$220,000	\$220,000	\$200,000	\$0	\$0	\$0	\$20,000
Alpha BBQ Shelter	Shakespeare Street Shelter	Other Structures	Alpha		\$20,000	\$20,000					\$20,000
Muttaborrasaurus Interpretation Centre	Stage 3	Buildings	Muttaborra		\$200,000	\$200,000	\$200,000				\$0
Camping Areas					\$550,000	\$550,000	\$275,000	\$0	\$0	\$0	\$275,000
Freedom of Choice Parks	Develop Freedom of Choice Camping Areas	Other Structures	Muttaborra, Aramac, Jericho		\$550,000	\$550,000	\$275,000				\$275,000

**BARCALDINE REGIONAL COUNCIL**

**2019 BUDGET - CAPITAL WORKS**

<b>GOAL 3: INFRASTRUCTURE</b>				<b>\$3,125,000</b>	<b>\$7,426,600</b>	<b>\$10,551,600</b>	<b>\$4,445,251</b>	<b>\$669,100</b>	<b>\$2,000,000</b>	<b>\$537,268</b>	<b>\$2,899,981</b>
Town Streets				<b>\$1,325,000</b>	<b>\$1,990,000</b>	<b>\$3,315,000</b>	<b>\$2,387,919</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$220,000</b>	<b>\$207,081</b>
Alpha Streets	Kerb & Channel - Moore St (Dryden to Byron Streets)	Road & Streets	Alpha		\$30,000	\$30,000				\$30,000	\$0
Alpha Streets	Kerb & Channel - Burns Street (Shakespeare to Byron Streets)	Road & Streets	Alpha		\$140,000	\$140,000				\$140,000	\$0
Alpha Pathways	Dryden Street & Burns Street	Road & Streets	Alpha		\$90,000	\$90,000					\$90,000
Alpha Dump Access	Bitumen Seal - Dump Access Rd	Road & Streets	Alpha		\$50,000	\$50,000				\$50,000	\$0
Barcaldine Streets	Acacia Street (Willow Street to Beech Street)	Road & Streets	Barcaldine		\$690,000	\$690,000	\$690,000				\$0
Barcaldine Stormwater	Acacia Street Stormwater	Road & Streets	Barcaldine		\$500,000	\$500,000		\$500,000			\$0
Aramac Streets	Porter Street (McAuliffe Street to Drury Street)	Road & Streets	Aramac	\$725,000	\$100,000	\$825,000	\$825,000				\$0
Aramac Pathways	Porter Street		Aramac		\$90,000	\$90,000					\$90,000
Muttaborra Streets	Edkins Street (Bruford Street to Sword Street)	Road & Streets	Aramac	\$300,000	\$0	\$300,000	\$300,000				\$0
Muttaborra Streets	Sword Street (Devon Street to Cornish Street)	Road & Streets	Muttaborra	\$300,000	\$100,000	\$400,000	\$400,000				\$0
Aramac Streets	McAuliffe Street - PHC Access QLD Health	Road & Streets	Aramac		\$200,000	\$200,000	\$172,919				\$27,081
Rural Roads				<b>\$1,700,000</b>	<b>\$700,000</b>	<b>\$2,400,000</b>	<b>\$1,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>
Bowen Downs Road	Gravel Sheeting	Road & Streets	Aramac Rural		\$200,000	\$200,000					\$200,000
Rural Roads	Unallocated Capital Works	Road & Streets	Regional		\$500,000	\$500,000	\$200,000				\$300,000
Rural Roads Flood Damage	Flood Restoration NDRRA	Road & Streets	Regional	\$1,200,000	\$0	\$1,200,000	\$1,200,000				\$0
Rural Roads Floodways	works 4 Qld Funded Projects	Road & Streets	Regional	\$500,000	\$0	\$500,000	\$500,000				\$0
Airports				<b>\$75,000</b>	<b>\$9,000</b>	<b>\$84,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$84,000</b>
Barcaldine Airport	FOD Boss Cleaner	Equipment	Barcaldine		\$9,000	\$9,000					\$9,000
Barcaldine Airport	Reseal of Cross Strip	Other Structures	Barcaldine	\$75,000	\$0	\$75,000					\$75,000
Depots				<b>\$25,000</b>	<b>\$163,000</b>	<b>\$188,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$188,000</b>
Jericho Depot Storage	Storage for Town crew and bunded chemical storage shed	Buildings	Jericho		\$16,000	\$16,000					\$16,000
Alpha Depot Washdown Bay	Design and Build EPA Standard Wash down facility	Other Structures	Alpha	\$25,000	\$125,000	\$150,000					\$150,000
Aramac Depot Storage	Storage Shed & Spill containment	Buildings	Aramac		\$7,000	\$7,000					\$7,000
Barcaldine Depot Equipment	Tyre Changing Equipment	Equipment	Barcaldine		\$15,000	\$15,000					\$15,000
Fleet Repacement					<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$669,100</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,830,900</b>
Fleet Replacement	As per 10 year Replaecment Plan	Plant			\$2,500,000	\$2,500,000		\$669,100			\$1,830,900
Water					<b>\$1,224,600</b>	<b>\$1,224,600</b>	<b>\$157,332</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$317,268</b>	<b>\$0</b>
Aramac and Muttaborra Water Mains Upgrade	DLG Funded Project	Water	Aramac Muttaborra		\$474,600	\$474,600	\$157,332			\$317,268	\$0
Water Mains Upgrade	Replace old Water Mains	Water	Aramac Muttaborra Barcaldine		\$750,000	\$750,000			\$750,000		\$0

**BARCALDINE REGIONAL COUNCIL**

**2019 BUDGET - CAPITAL WORKS**

Sewerage					\$840,000	\$840,000	\$0	\$0	\$750,000	\$0	\$90,000	
Sewer Mains Upgrade	Aramac Muttaborra Barcaldine	Sewerage	Aramac Muttaborra Barcaldine		\$750,000	\$750,000			\$750,000		\$0	
Sewerage Treatment Plant Aramac	Repairs to Platform	Sewerage	Aramac		\$60,000	\$60,000					\$60,000	
Sewerage Treatment Plant Barcaldine	New Settling Pond	Sewerage	Barcaldine		\$30,000	\$30,000					\$30,000	
<b>GOAL 4: ENVIRONMENT</b>					<b>\$30,000</b>	<b>\$340,000</b>	<b>\$370,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$20,000</b>
Emergency Services					\$40,000	\$40,000	\$20,000	\$0	\$0	\$0	\$20,000	
Jericho SES	Carport	Buildings	Jericho		\$20,000	\$20,000					\$20,000	
Barcaldine SES	Carport	Buildings	Barcaldine		\$20,000	\$20,000	\$20,000					
Waste Management				\$30,000	\$300,000	\$330,000	\$30,000	\$0	\$300,000	\$0	\$0	
Alpha & Jericho Waste Landfill	Install Bores	Other Structures	Alpha & Jericho	\$30,000	\$0	\$30,000	\$30,000					
Barcaldine Waste Landfill	Transfer station and Buildings and Equipment	Other Structures	Barcaldine		\$300,000	\$300,000			\$300,000		\$0	
<b>GOAL 5: COMUNITIES</b>					<b>\$190,000</b>	<b>\$4,331,000</b>	<b>\$4,521,000</b>	<b>\$1,692,000</b>	<b>\$125,000</b>	<b>\$1,700,000</b>	<b>\$0.00</b>	<b>\$1,004,000</b>
Community Housing					\$5,000	\$5,000	\$0	\$0	\$0		\$5,000	
Klugh Street (Health House)	Shed for House	Buildings	Muttaborra		\$5,000	\$5,000					\$5,000	
Parks and Gardens					\$308,000	\$308,000	\$300,000	\$0	\$0	\$0	\$8,000	
Barcaldine Town Park	Replace Sand with soft fall and replace playground equipment	Other Structures	Barcaldine		\$110,000	\$110,000	\$110,000				\$0	
Settlers Park	Replace Sand with soft fall	Other Structures	Alpha		\$60,000	\$60,000	\$60,000				\$0	
Aramac Park	Replace Sand with soft fall	Other Structures	Aramac		\$80,000	\$80,000	\$80,000				\$0	
Muttaborra Park	Replace Sand with soft fall	Other Structures	Muttaborra		\$50,000	\$50,000	\$50,000				\$0	
Shakespeare Street	Giant Chess Board	Other Structures	Alpha		\$8,000	\$8,000					\$8,000	
Museums and Galleries					\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$80,000	
Oak Street	Bullock Dray Display Shed	Buildings	Barcaldine		\$80,000	\$80,000					\$80,000	
Community Halls				\$50,000.00	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0	
Barcaldine Town Hall	Stage & Foyer Upgrade	Buildings	Barcaldine	\$50,000.00	\$0	\$50,000	\$50,000				\$0	
Swimming Pools					\$123,000	\$123,000	\$0	\$0	\$0	\$0	\$123,000	
Alpha Swimming Pool	Secure area for children 1-5	Other Structures	Alpha		\$20,000	\$20,000					\$20,000	
Jericho Swimming Pool	Storage Facility for Pool equipment	Other Structures	Jericho		\$13,000	\$13,000					\$13,000	
Jericho Swimming Pool	Secure area for children 1-5	Other Structures	Jericho		\$20,000	\$20,000					\$20,000	
Barcaldine Swimming Pool	Replace Shade Structures	Other Structures	Barcaldine		\$50,000	\$50,000					\$50,000	
Aramac Swimming Pool	Storage Facility for Pool Equipment	Other Structures	Aramac		\$20,000	\$20,000					\$20,000	

**BARCALDINE REGIONAL COUNCIL**

**2019 BUDGET - CAPITAL WORKS**

Sport and Recreation Facilities				\$140,000	\$3,815,000	\$3,955,000	\$1,342,000	\$125,000	\$1,700,000	\$0	\$788,000
Alpha Showground	New Septic to Grandstand Toilets	Other Structures	Alpha		\$40,000	\$40,000					\$40,000
Alpha Showground	Upgrade of Dining Area under Grandstand	Buildings	Alpha	\$50,000.00	\$50,000	\$100,000	\$50,000				\$50,000
Muttaborra Men's Shed	Purchase Buildings and Land in Muttaborra for Men's Shed	Land & Buildings	Muttaborra		\$50,000	\$50,000					\$50,000
Aramac Showground	Fencing	Other Structures	Aramac	\$40,000.00	\$0	\$40,000					\$40,000
Aramac Showground	Turf, lights	Other Structures	Aramac		\$150,000	\$150,000	\$90,000				\$60,000
Aramac Showground	New Amenities	Buildings	Aramac	\$50,000.00	\$400,000	\$450,000	\$450,000				\$0
All Showgrounds	Watering Systems	Other Structures	Regional		\$200,000	\$200,000					\$200,000
Barcaldine Showground	Campdraft Catering Shed Reconstruction	Buildings	Barcaldine		\$150,000	\$150,000		\$125,000			\$25,000
Barcaldine Showground	Campdraft Arena New fence and Irrigation	Other Structures	Barcaldine		\$85,000	\$85,000					\$85,000
Barcaldine Racecourse	Shed for Barrier Stalls	Buildings	Regional		\$50,000	\$50,000	\$25,000				\$25,000
Barcaldine Race Course	Extra Irrigation & reinstatement of old Training track Water system	Other Structures	Barcaldine		\$90,000	\$90,000	\$45,000				\$45,000
Barcaldine Water Park	Completion of Stage 1 & 2	Other Structures	Barcaldine		\$2,500,000	\$2,500,000	\$632,000		\$1,700,000		\$168,000
Muttaborra Campdraft	Sewerage Connection	Sewerage	Muttaborra		\$50,000	\$50,000	\$50,000				\$0
											\$0
				<b>\$3,345,000</b>	<b>\$13,517,600</b>	<b>\$16,862,600</b>	<b>\$6,662,251</b>	<b>\$994,100</b>	<b>\$4,000,000</b>	<b>\$537,268</b>	<b>\$4,468,981</b>

New	\$5,540,000	Land	\$0	R2R	\$2,387,919.00
Replacement	\$3,539,600	Buildings	\$1,778,000	W4Q	\$1,630,000.00
Upgrade	\$6,650,000	Other Structures	\$4,711,000	NDRRA	\$1,200,000.00
	<u>\$15,729,600</u>	Equipment	\$44,000	Racecourse	\$70,000.00
		Plant	\$2,500,000	BOR	\$657,000.00
		Water	\$1,224,600	Sport & Rec	\$340,000.00
		Sewerage	\$890,000	LGGSP	\$157,332.00
		Roads	\$5,715,000	SES	\$20,000.00
			<u>\$16,862,600</u>	TIDS	\$200,000.00
			\$0		<u>\$6,662,251.00</u>
					\$0.00

**BARCALDINE REGIONAL COUNCIL  
2019 BUDGET - PLANT REPLACEMENT**

Plt No.	Generic Description	Current Plant Description	Depot	Rego.	Life	Date	Full Purchase Price	Est. Trade Value	Estimated Book Value	Profit - Loss	Net Price 2018/19
<b>Graders</b>											
1104	14ft Grader	Cat 140M	Aramac	09182C	8	1/12/2012					
1105	12ft Grader	Cat 12M	Aramac	72220C	8	22/2/16					
1107	12ft Grader	Cat 12M	Aramac	50223C	8	9/3/17					
1203	14ft Grader	Cat 140M	Barcaldine	C87104		25/1/11					
1204	14ft Grader	Cat 140M	Barcaldine	26979C		28/11/14					
1305	14ft Grader	Cat 140M	Alpha	C19426	8	4/12/13					
1306	12ft Grader	Cat 12M	Alpha	45243C	8	22/2/16					
1307	12ft Grader	Cat 12M	Alpha	50222C	8	23/2/17					
<b>Backhoe/Loaders</b>											
2102	Backhoe	Cat. Backhoe 432QC	Aramac	C58480	8	1/1/08					
2106	Forklift	Caterpillar Forklift	Aramac	26951C	10	12/12/14					
2107	Skidsteer	Cat. Skid Steer 246C W/Attachments	Aramac	09183C	8	1/12/12	\$110,000	\$35,000	\$59,200	-\$24,200	\$75,000
2108	Loader	Cat. Loader 938K IT Config,	Aramac		8	23/3/17					
2109	Backhoe	Cat. Backhoe/Loader 432F2	Muttaborra	50216C	8	9/3/17					
	Mini Skidsteer	Dingo K9 4x	Muttaborra		10		\$50,000	\$0	\$0	\$0	\$50,000
2206	Mini Skidsteer	Dingo K9 4x	Barcaldine	661QIT	10	1/10/11					
2208	Forklift	Cat. Forklift DP25N	Barcaldine	C95136	10	1/11/11					
2209	Loader	Cat. Loader 950H	Barcaldine	11413C	8	25/1/13					
2210	Backhoe	Cat. Backhoe/Loader 432F2	Barcaldine	50215C	8	31/1/17					
2211	Skidsteer	New Skidsteer for Barcaldine	Barcaldine				\$110,000	\$0	\$0	\$0	\$110,000
2308	Ecavator	Komatsu Excavator PC 200LC-8	Alpha	N/A	8	23/1/12					
2309	Forklift	Cat.r Forklift DP25N	Alpha	26950C	8	1/12/14					
2310	Loader	Cat. Loader 938K IT Config,	Alpha	45163C	8	4/2/16					
2311	Skidsteer	Cat. Skid Steer Loader 262D	Alpha		8						
2312	Backhoe	Cat. Backhoe/Loader 432F2	Alpha	64149C	8	1/1/18					
<b>Rollers/Compactors</b>											
3101		Ammann Rolller	Aramac		10						
3202	Multi Tyre Roller	Cat. C34 M/Tyred Roller	Barcaldine	37667C	8	18/10/15					
3203	Twin Drum small Roller	Cat. CB14 Twin Drum Roller	Barcaldine	C72148	10	27/1/09					
3306	Drum Roller Smooth	Dynapac CA 362D	Alpha	C96470	8	17/11/11	\$0	\$50,000	\$74,900	-\$24,900	-\$50,000
3307	Multi Tyre Roller	Cat. CW34 M/Tyred Roller	Alpha	26969C	8	24/11/14					
3308	Multi Tyre Roller	Cat. CW34 M/Tyred Roller	Alpha	26972C	8	24/11/14					

**BARCALDINE REGIONAL COUNCIL  
2019 BUDGET - PLANT REPLACEMENT**

Plt No.	Generic Description	Current Plant Description	Depot	Rego.	Life	Date	Full Purchase Price	Est. Trade Value	Estimated Book Value	Profit - Loss	Net Price 2018/19
<b>Tractors/Slashers/Ride-On Mowers/ Brooms</b>											
4101	1.2m Zero Turn Front Mower	Greenfield Ride on 13HP	Aramac	C14578	8		\$7,000	\$100	\$0	\$100	\$6,900
4105		Pacific Road Broom	Aramac		10						
4106		ASC Road Broom	Aramac		10						
4107		Kubota Zero Turn Mower	Aramac	28910C	10	27/10/14					
4108		Kubota Zero Turn Mower	Aramac	28911C	10	27/10/14					
4110	Slasher	Superior Twin Rotor Slasher	Aramac	P10MW41	10	1/6/00					
4111	Slasher 7ft	Superior LX7 H/Duty Slasher	Aramac	P10SL411	10	1/2/09					
4112	Tractor 95hp	Kubota M9540DHC 4WD	Aramac	C76310	10	1/11/09	\$80,000	\$30,000	\$47,866	-\$17,866	\$50,000
4113	1.5 m Zeron Turn Front Mower	Kubota Centre Deck ZD 326-60	Aramac	C87237	8	1/2/11	\$30,000	\$5,000	\$10,900	-\$5,900	\$25,000
4114	.9 m Zero Turn Outfront Mower	Kubota T1880 Ride On	Aramac	C89749	8		\$7,000	\$1,000	\$0	\$1,000	\$6,000
4115	Tractor 95hp	90-120HP Tractor	Aramac	C96496	10	1/11/11					
	Slasher 6ft	H/Duty Slasher			10	1/11/11					
4206	Road Broom	Hydrapower Road Broom	Barcaldine			5/10/01					
4210	Tractor 95hp	Kubota M95X Tractor	Barcaldine	C72087	8	13/1/09					
4211	Slasher 7ft	Howard Model 210 Slasher	Barcaldine		8	13/1/09					
4215	Tractor 95hp	Kubota M9540DT	Barcaldine	C96495	8	7/12/11					
4216	Slasher 7ft	Howard EHP210 Slasher	Barcaldine		8	1/12/11					
4217	Road Broom	Bonne Broom	Barcaldine	801-QUC		1/1/12					
4218	Road Broom	Bonne SE6T Road Broom	Barcaldine		10	1/3/14					
4219		Toro Zero Turn Mower GM7210 Turbo	Barcaldine	51567C	7	9/2/17					
4220		Toro Zero Turn Mower GM7210 Turbo	Barcaldine	51566C	7	23/2/17					
4306	Slasher 6ft	Slasher 6ft - Rural Welding	Alpha		10	7/6/04					
4310	Road Broom	Sewell Road Broom Hydraulic	Alpha		10	20/4/00					
4311	Road Broom	Digga Broom for Skid Steer	Alpha		8	13/1/09					
4314	Tractor 95hp	Kubota M9540DHC 4wd Jericho	Alpha	C87236	10	23/2/11					
4315	Slasher 6ft	Superior Slasher LX6	Alpha		10	23/2/11					
4317		Kubota Ride-On ZD 326 P-60	Alpha	C95108	5	7/11/11					
4318		Sewell B200 Road Broom	Alpha		10	21/9/12					
4319		Toro Zero Turn Mower GM7210	Alpha	51565C	7	21/2/17					
4320	Tractor 95hp	Kubota 9540 4wd	Alpha	63125C	10	1/1/18					
4321	Slasher 6ft	Superior LXCT-^B Slasher	Alpha		10						

**BARCALDINE REGIONAL COUNCIL  
2019 BUDGET - PLANT REPLACEMENT**

Plt No.	Generic Description	Current Plant Description	Depot	Rego.	Life	Date	Full Purchase Price	Est. Trade Value	Estimated Book Value	Profit - Loss	Net Price 2018/19
<b>Trucks / Trailers /Tanks</b>											
5102		Rogers & Son Trailer ATM over 4.5T	Aramac	172QFJ	10						
5104	Prime Mover	Hino Truck FS2848 Prime Mover	Aramac	433VQJ	10	25/2/16					
5106	Rigid Tipper	Nissan UD GW470 Rigid Tipper	Aramac	764MCT	10	1/2/11					
5107		Tilt T/Cab Light Truck	Aramac	414TRH	5	1/4/14					
5111		Smith & Sons Rear Tipper Trailer	Aramac	812QMK	10	1/5/06					
5114	Rigid Tipper	Nissan UD GW400 - Tip Truck	Aramac	563LFC	7	1/3/09					
5115		Trailer - Ross Allan - Dog	Aramac	151QNW	10	1/3/09					
5116	Plant Trailer	Trailer - Vibrating Roller	Aramac	DC7527	10						
5117	Fire Trailer	Fire Fighting Trailer	Aramac	QXA508	10						
5119		Truck Muttaborra	Aramac	560LFC	5	1/2/09					
5121	Rigid Tipper	Isuzu NQR Series Tip Truck	Aramac	659MRF	7	1/12/09					
5122	Rigid Tipper	Isuzu NQR Series Tray Truck	Aramac	528MTE	7	1/2/10					
5123		Trailer & Emulsion Sprayer	Aramac	BT7376	10						
5125	Horse Float	Tuza Horse Float HRCD	Aramac	425QYP	10	1/4/09					
5126		Trailer - Bitumen Sprayer Aus. Roads	Aramac								
5127	Water Cart	Water Tank - 12000-13000 Ltr	Aramac	P10WT512	10	1/5/13					
5128	Water Cart	Tri-Axle Water Tanker 30,000L	Aramac		10	10/6/15					
5129	Low Loader	Tri-Axle Deck Widening Low Loader	Aramac	175QZP	15	10/6/15					
5131		Mitsubishi Fighter 1627 + TWE Body	Aramac	737-WUQ	10						
5133	Twin Cab Job Truck	Isuzu Twin Cab Job Truck	Aramac	020-XXU	10						
5213		J Smith & Sons (JSDT-3-20) Dog Trailer Tare 6.74	Barcaldine		10	1/1/02					
5218		Trailer J Smith & Sons Dolly	Barcaldine	792QPF	10	1/7/08					
5221	Low Loader	J Smith & Sons Low Loader	Barcaldine	210QOS	10	1/2/07					
5223	Horse Float	PBL Tandem Horse Floot	Barcaldine	613QRK	10	29/11/09					
5224	Small Tipper	Isuzu NPR200 Tipper Truck	Barcaldine	264MAF	3	25/11/09					
5226		J Smith & Sons Tri Axle Dog Trailer	Barcaldine	264QRL	10	28/1/10					
5227		Water Tank - 12800 Ltr (202)	Barcaldine		10	20/6/10					
5228		Water Tank - 12800 Ltr(202)	Barcaldine		10	20/6/10					
5229		Water Tank - 13000Ltr	Barcaldine		10	16/1/05					
5230		Nissan UD Hooklift Truck	Barcaldine	260RCQ	7	1/9/10					
5231		Mitsubishi Fuso C/Cab T/Truck & Hi Ab Crane	Barcaldine	086MAA	7	10/1/11	\$140,000	\$45,000		\$45,000	\$95,000

**BARCALDINE REGIONAL COUNCIL  
2019 BUDGET - PLANT REPLACEMENT**

Plt No.	Generic Description	Current Plant Description	Depot	Rego.	Life	Date	Full Purchase Price	Est. Trade Value	Estimated Book Value	Profit - Loss	Net Price 2018/19
5233		Fuso FK1024 Garbage Comp. Truck	Barcaldine	466TWO	10						
5234		Nissan UD Truck GW26470 with Tipper	Barcaldine	787SUI	7	15/2/13					
5235		Isuzu FRR600 Crew Cab Truck F/Bed	Barcaldine	549VHC	3						
	Prime Mover	Nisan UD GW26470 Truck - P/Mover	Barcaldine	410VHM	7						
5237		Tri-Axle Water Tanker 30,000L	Barcaldine	157QZP	10	10/6/15					
		Mitsuibishi Fighter 1224 4280 W/Base									
5239	Rigid Tipper	Nissan UD Truck GW470	Barcaldine	459MTE	7	0101/18					
5308		Water Tank & Trailer 500Gal	Alpha	991-QIJ	15	21/11/83					
5312		Water Tank 12000 lt	Alpha		15	30/6/04					
5319		Tailer - Howard Porter Dolly	Aramac	190-QEJ	15	10/7/93					
	Low Loader	Freighter Low Loader	Alpha	821-QIC	15						
5329		Tipping Dog Trailer 10M3	Alpha	089-QSB	10	17/2/11					
5330	Low Loader	Low Loader & Dolly Smith & Son	Alpha	661-QSD	10	25/2/11					
				662-QSD							
5331		Nissan UD GW470	Alpha	142-MET	7	17/1/12		\$75,000	\$120,116	-\$45,116	-\$75,000
	Prime Mover	New Prime Mover					\$190,000				\$190,000
	30T Water Cart	New Water Cart					\$120,000				\$120,000
5332		Water Tank 13,000L	Alpha		10	15/12/11					
5333		Water Tank 7,000 L	Alpha		10	15/12/11					
5334		Triaxle Trailer	Alpha	945-QTM	10	15/12/11					
5335		Nissan UD GW26470 H18L T/Tr.	Alpha	788-SUI	7	21/2/13					
5336	Workshop Service Truck	Isuzu -Workshop Truck	Alpha	212-TKR	3	28/11/13	\$75,000	\$30,000	\$20,000	\$10,000	\$45,000
5339		Fuso FM1627 Tip Truck	Alpha	460-TWO	7	4/2/15					
5340		Tri-Axle Water Tanker 30,000L	Alpha	174QZP	10	10/6/15					
5341		Hino Truck FS2848 Prime Mover	Alpha	437VQJ	10	25/2/16					
5342		Isuzu NPR 65-190 Crew Cab	Alpha	323XFO	3	6/5/17					
5343		Water Tank -10,000L Poly.	Alpha		10	1/3/16					
5344		Isuzu NPR 65-190 Crew Cab	Alpha	324XFO		6/5/17					
5345		Isuzu - Tipper for Town Crew	Alpha	031-XXU	3	1/1/18					

**BARCALDINE REGIONAL COUNCIL  
2019 BUDGET - PLANT REPLACEMENT**

Plt No.	Generic Description	Current Plant Description	Depot	Rego.	Life	Date	Full Purchase Price	Est. Trade Value	Estimated Book Value	Profit - Loss	Net Price 2018/19
<b>Utilities/Wagons/Buses/Sedans</b>											
6101	Hearse	Falcon Ford Hearse 2WD		978LSP		1/7/00					
6111	2wd Single Cab Ute	Toyota Hillux 2WD Single Cab	Aramac	442RHZ	3	1/11/10					
6112	2wd Single Cab Ute	Toyota Hillux 2WD Single Cab	Aramac	208TLJ	3	1/12/13					
6113	4wd Daul Cab Ute	Toyota Hillux SR 4WD Dual Cab	Aramac	207TLJ	3	1/12/13	\$52,000	\$20,000	\$21,120	-\$1,120	\$32,000
6115	4wd Daul Cab Ute	Toyota Hillux SR 4WD Dual Cab	Aramac	204TLJ	3	1/12/13					
6118	4wd Extra Cab Ute	Toyota Hillux 4wd Extra Cab - RLO	Aramac	169VDY	3	12/12/14	\$50,000	\$20,000	\$21,400	-\$1,400	\$30,000
6119	4wd Daul Cab Ute	Toyota Hillux 4WD Dual Cab	Aramac	012WDT	3	28/1/16	\$52,000	\$20,000	\$27,986	-\$7,986	\$32,000
6120	4wd Daul Cab Ute	Toyota Hillux 4WD Dual Cab	Aramac	013WDT	3	28/1/16	\$52,000	\$20,000	\$28,472	-\$8,472	\$32,000
6133	Sedan	Holden Commodore VK	Aramac	08BRC							
6134	Mini Bus	Toyota Hi Ace Bus	Aramac	984RJU -	5	1/3/11	\$60,000	\$15,000	\$15,000	\$0	\$45,000
6136	4wd Wagon Small	Toyota RAV4 - White	Aramac	981RYS -	3	1/12/11	\$45,000	\$15,000	\$10,000	\$5,000	\$30,000
6139	2wd Single Cab Ute	Toyota Hillux 4x2 Single Cab Ute	Aramac	108SEM -	3	1/4/12					
6140	4wd Single Cab Ute	Toyota Hillux 4WD Single Cab	Aramac	031JEL - F	3	1/4/12					
6141	4wd Single Cab Ute	Toyota Hillux 4WD Single Cab	Aramac	110SEM -	3	1/4/12					
6142	4wd Wagon	Toyota Prado Wagom - White	Aramac	702SFN -	3	1/4/12					
6144	4wd Single Cab Ute	Toyota Hillux 4WD Single Cab	Aramac	000SRS -	3	1/11/12	\$48,000	\$15,000	\$15,000	\$0	\$33,000
6148	4wd Wagon	Toyota Prado GX Wagon	Aramac	198WTS	3	15/3/17					
6149	4wd Daul Cab Ute	Toyota Hillux SR 4WD Dual Cab	Aramac	995XAF	3	25/1/17					
6204	4wd Wagon	Toyota Prado GXL	Barcaldine	173VDY	3	12/12/14	\$60,000	\$28,000	\$25,000	\$3,000	\$32,000
6205	2wd Single Cab Ute	Toyota Hilux S/Cab 2WD	Barcaldine	171VDY	3	12/12/14					
6208	2wd Single Cab Ute	Toyota Hillux S/Cab 2wd	Barcaldine	008WDT	3	28/1/16					
6209	2wd Dual Cab ute	Toyota Hillux D/Cab 2wd	Barcaldine	009WDT	3	28/1/16					
6210	2wd Single Cab Ute	Toyota Hillux S/Cab 2wd	Barcaldine	010WDT	3	28/1/16	\$80,000	\$9,000	\$10,000	-\$1,000	\$71,000
6211	2wd Single Cab Ute	Toyota Hillux S/Cab 2wd	Barcaldine	011WDT	3	28/1/16					
6212	4wd Single Cab Ute	Toyota Hilux S/Cab 4WD	Barcaldine	206WHO	3	14/3/16					
6214	2wd Single Cab Ute	Toyota Hillux S/Cab 2wd	Barcaldine	014WDT	3	28/1/16					
6233	Hearse	Ford LTD Hearse	Barcaldine	688MSG		3/3/11					
6236	2wd Single Cab Ute	Toyota Hillux S/Cab Ute 2wd	Barcaldine	444RHZ	3	27/11/10	\$32,000	\$9,000	\$9,500	-\$500	\$23,000
6241	4wd Wagon Small	Toyota Rav 4	Barcaldine	727RZV	3	1/1/11	\$45,000	\$15,000	\$10,000	\$5,000	\$30,000
6248	Bus	Toyota Coaster Bus	Barcaldine	542MUC	5	1/1/13					

**BARCALDINE REGIONAL COUNCIL  
2019 BUDGET - PLANT REPLACEMENT**

Plt No.	Generic Description	Current Plant Description	Depot	Rego.	Life	Date	Full Purchase Price	Est. Trade Value	Estimated Book Value	Profit - Loss	Net Price 2018/19
6249	4wd Wagon Small	Toyota Rav4 AWD	Barcaldine	890RZQ	3	1/12/11	\$45,000	\$15,000	\$10,000	\$5,000	\$30,000
6252	4wd Wagon	Toyota Prado GXL Wagon	Barcaldine	676TPU	3	12/12/14	\$60,000	\$28,000	\$25,000	\$3,000	\$32,000
6253	2wd Single Cab Ute	Toyota Hilux Workmate 2WD S/Cab Ute	Barcaldine	994XAF	3	25/1/17					
6254	4wd Daul Cab Ute	Toyota Hilux SR 4WD D/Cab Ute	Barcaldine	997XAF	3	25/1/17					
6255	4wd Wagon	Toyota Prado Wagon GX	Barcaldine	191WTS	3	20/1/17					
6256	4wd Dual Cab Ute	Toyota Hilux 4wd Dual Cab Auto	Barcaldine	075XUZ	3	1/1/18					
6257	4wd Dual Cab Ute	Toyota Hilus 4wd Dual Cab Auto	Barcaldine	074XUZ	3	2/1/18					
6258	4wd Dual Cab Ute	Toyota Hilus 4wd Dual Cab Auto	Barcaldine	095XUZ	3	3/1/18					
6259	4wd Dual Cab Ute	Toyota Hilus 4wd Dual Cab Auto	Barcaldine	092XUZ	3	4/1/18					
6260	2wd Single Cab Ute	Toyota Hilux 2wd Single Cab Ute	Barcaldine	644XVT	3	5/1/18					
6261	4wd Executive Wagon	Toyota Prado 4wd GXL Wagon	Barcaldine	642XVT	3	6/1/18					
6263	4wd Executive Wagon	Toyota Prado 4wd GXL Wagon	Barcaldine	643XVT	3	7/1/18					
6264	2wd Dual Cab ute	Toyota Hilux 2wd Dual Cab Ute	Barcaldine	387XKJ	3	8/1/18					
6265	4wd SBS Utility ATV	Kubota RTV 1120D	Barcaldine	59755C	3	9/1/18					
	4wd SBS Utility ATV	New Vehicle - Barcaldine Race Course					\$20,000				\$20,000
6318	Mini Bus	Toyota Hiace Minibus - 14 Seat	Alpha	706-KFV	5	28/3/08	\$60,000	\$15,000	\$15,000	\$0	\$45,000
6325	4wd Single Cab Ute	Toyota Hillux S/Cab Ute 4wd	Alpha	372-MRB	3	1/12/09					
6330	2wd Single Cab Ute	Toyota Hillux S/Cab 2wd Jericho	Alpha	463-RHZ	3	20/12/10					
6331	4wd Wagon Small	Toyota Rav 4 CV 2.4l Auto. Pet.	Alpha	467-RHZ	3	20/12/10	\$45,000	\$15,000	\$10,000	\$5,000	\$30,000
6338	2wd Single Cab Ute	Toyota Hillux W/mate S/Cab2wd	Alpha	733-RZV	3	14/12/11	\$32,000	\$9,000	\$10,000	-\$1,000	\$23,000
6348	4wd Wagon DM	Toyota Prado Wagon GXL Auto.	Alpha	031-WDT	3	11/1/16	\$60,000	\$28,000	\$25,000	\$3,000	\$32,000
6349	4wd Wagon SWS	Toyota Prado Wagon GXL Man.	Alpha	030-WDT	3	11/1/16	\$60,000	\$28,000	\$25,000	\$3,000	\$32,000
6350	SBS Utility	Kubota All Terrain Vehicle	Alpha		5	31/3/16					
6351	4wd Extra Cab Ute	Toyota Hillux SR 4WD Extra Cab Ute	Alpha	993XAF	3	31/1/17					
6352	4wd Single Cab Ute	Toyota Hillux SR 4WD Single Cab Ute	Alpha	036XAG	3	31/1/17					
6353	4wd Daul Cab Ute	Toyota Hilux SR 4WD Dual cab Ute	Alpha	996XAF	3	31/1/17					
6354	4wd Daul Cab Ute	Toyota Hilux SR 4WD Dual cab Ute	Alpha	094-XUZ	3	1/1/18					
6355	4wd Daul Cab Ute	Toyota Hilux SR 4WD Dual cab Ute	Alpha	571-XWX	3	2/1/18					
6356	4wd Daul Cab Ute	Toyota Hilux SR 4WD Dual cab Ute	Alpha	572-XWX	3	3/1/18					
6357	4wd Daul Cab Ute	Toyota Hilux SR 4WD Dual cab Ute	Alpha	573XWX	3	4/1/18					
	4wd Extra Cab Ute	New Vehicle - Alpha/Jericho Plumber	Alpha		3		\$52,000				\$52,000

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Plt No.	Generic Description	Current Plant Description	Depot	Rego.	Life	Date	Full Purchase Price	Est. Trade Value	Estimated Book Value	Profit - Loss	Net Price 2018/19
<b>EX HACC &amp; Programmes</b>											
6150	4wd Wagon Med	Toyota Kluger Wagon GX	Aramac	192WTS	3	20/1/17					
6201	4wd Wagon	Toyota Prado GXL	Barcaldine	935SNG	3	7/9/12	\$60,000	\$28,000	\$25,000	\$3,000	\$32,000
6202	2wd Extra Cab Ute	Toyota Hilux Extra Cab 4WD	Barcaldine	193SJV	3	20/6/12	\$45,000	\$15,000	\$15,000	\$0	\$30,000
6339	Mini Bus	Toyota Coaster Bus- 10 Seat	Alpha	983-RXB	5	1/2/12					\$0
6332	4wd Wagon Med	Holden Captiva - Jericho	Alpha	593-RFE	5	25/11/10	\$45,000	\$12,000	\$10,000	\$2,000	\$33,000
6333	4wd Wagon Med	Toyta Kluger - Alpha	Alpha	322-LKQ	5	8/1/09	\$45,000	\$12,000	\$10,000	\$2,000	\$33,000
<b>Fuel Trailers</b>											
7123	1500 Ltr Fuel Trailer	1500 Ltr Fuel Trailer	Aramac	300-QWN	10	1/5/13					
7124	1500 Ltr Fuel Trailer	1500 Ltr Fuel Trailer	Aramac	344-QWN	10	1/6/13					
7125	1500 Ltr Fuel Trailer	1500 Ltr Fuel Trailer	Aramac	347-QWN	10	1/6/13					
7126	1500 Ltr Fuel Trailer	1500 Ltr Fuel Trailer	Aramac	349-QWN	10	1/6/13					
7303		Fuel Trailer - Gracemere Weld.	Alpha	642-QSF	15	1/6/10					
7304		Fuel Trailer - Gracemere Weld.	Alpha	257-QTO	15	20/9/11					
<b>Minor Plant</b>											
8101	Caravan	Traymark Caravan		323QAY	10						
8102	Motor Bike	Suzuki Motorbike		P10MB810	10	1/10/96					
8103	Cold Room	Mobile Cold Room		ASO063	10						
8104	Cockerell	Aggregate Spreader no. 1			10		\$40,000				\$40,000
8105	Cockerell	Aggregate Spreader no. 2			10		\$40,000				\$40,000
8106	Cockerell	Aggregate Spreader no. 3			10		\$40,000				\$40,000
8107	Sleeper units - Muttaborra	Sleeper units - Muttaborra			10						
8108	Ablution Units - Muttaborra	Ablution Units - Muttaborra			10						
8109	Premix Spreader	Matthews Premix Spreader			10						
8110	Motor Bike	Honda CTX 200 Motorbike			10						
8111	44KVA Mobile Genset	30 Kva Trailer Mounted Generator	Aramac		10		\$28,000				\$28,000
8112	44KVA Mobile Genset	44 Kva Generator Set - Muttaborra		P15GE811	10	1/2/09					
8113	Quad Bike	Honda TRX 420 FA Motorbike - Aramac		C7362 - P	10	1/12/09					
8114	Quad Bike	Honda TRX 420 FA Motorbike - Muttaborra		C5597 - P	10	1/12/09					
8115	Cockerell	Aggregate Spreader - Smith Bros			10						
8116	SBS Utility	Kubota TRV 900 MW Worksite Utility		C89748 - P	3 to 5	1/3/11	\$25,000	\$5,000	\$5,000	\$0	\$20,000

**BARCALDINE REGIONAL COUNCIL  
2019 BUDGET - PLANT REPLACEMENT**

Plt No.	Generic Description	Current Plant Description	Depot	Rego.	Life	Date	Full Purchase Price	Est. Trade Value	Estimated Book Value	Profit - Loss	Net Price 2018/19	
8117	Compressor	Atlas Compressor			10	1/6/11						
5219	24 Kva Generator Set	24 Kva Generator Set				25/2/09						
8201	Kerbing Machine	Arrow 770 Kerbing Machine				1/12/99						
8205		Wiedenmann Depp Time Aerator										
8206	Woodchipper	Vemeer Woodchipper BC 1800				10/11/05	\$100,000	\$2,000	\$15,000	-\$13,000	\$98,000	
8207	Quad Bike	Honda TRX 420FA with Spray Unit				2/12/09						
8208	Motor Bike	Honda CRF 230L Motorbike				14/12/09						
8301		Caravan & Portable Toilet		306-QLM		2005						
8302		Matthews Road Repairer				1990						
8303	Vehicle Hoist	Bendpac BP12 Vehicle Hoist										
Truck 5331	Cockerell	Cockerell Spreader				2012						
8306	Cockerell	Cockerell Spreader				1994						
8308	Quad Bike	Quad Bike - Big Bear		C1663								
8309	Quad Bike	Quad Bike - BigRed		C1662								
8310	Portable Spray Unit	Quick Spray Unit										
8311	75Kva Gen Set	Genelite 75kVa Generator				2006						
8312	Trencher	Digga Trencher				2009						
8313	Post Hole Digger	Digga Post Hole Borer				2009						
8314	Cockerell	Wagner Cockerell Box				2009						
8315	75Kva Gen Set	Generator on 4W/ trailer 75Kva		277QQW		2010						
8316		Tyre Changing Equipment				2010						
8317	Bitumen Sprayer	Bitumen Sprayer				2012						
8319	44 Kva Gen Set	New Alpha	Alpha			2016	\$28,000				\$28,000	
	44KVA Mobile Genset	New Barcaldine	Barcaldine				\$28,000				\$28,000	
	Garbage Bin Grab Lift	New Grab Lift for Garbage Compactor	Barcaldine				\$14,500				\$14,500	
9999		Contingency Allocation					\$32,500				\$32,500	
		Yearly Requirements						\$2,500,000	\$669,100	\$726,460	-\$57,360	\$1,830,900
										-\$57,360	\$1,830,900	



**BARCALDINE REGIONAL COUNCIL**  
**2019 BUDGET - SUPPORT REPORT**  
**INTERNAL MANAGEMENT RESERVES**

Reserve	Purpose	Closing Balance 30/06/2017 Actual	Transfers In/Out 2018 Estimated	Closing Balance 30/06/2018 Estimated	Transfers In/Out 2019 Budget	Closing Balance 30/06/2019 Estimated
Alpha Aerodrome Reserve	Aerodrome works	317,000	- 263,700	53,300	-	53,300
Alpha Roadworks Reserve	Upgrade roads	2,709,934	- 251,034	2,458,900	- 220,000	2,238,900
Alpha Infrastructure Reserve	Future Capital Works	904,028	-	904,028	-	904,028
Alpha Water Reserve	New Water Infrastructure	355,047	- 58,046	297,001	-	297,001
Aramac Infrastructure Reserve	Future Capital Works	25,000	-	25,000	-	25,000
Aramac Swimming Pool Reserve	Construct new pool	363,409	- 363,409	-	-	-
Aramac Industrial Estate Reserve	Industrial Estate	232,423	-	232,423	-	232,423
Aramac Childcare Reserve	Aramac Childcare Centre	82,363	-	82,363	-	82,363
Harry Redford Cattle Drive Reserve	Surplus funds	68,248	-	68,248	-	68,248
Barcaldine Infrastructure Reserve	Future Capital Works	38,292	- 38,292	-	-	-
Barcaldine Swimming Pool Reserve	Construct new pool	50,000	50,000	100,000	50,000	150,000
Regional Water Reserve	Future Capital Works	493,636	-	493,636	- 493,636	-
<b>TOTAL RESERVES</b>		<b>5,639,380</b>	<b>- 924,481</b>	<b>4,714,899</b>	<b>- 663,636</b>	<b>4,051,263</b>

**BARCALDINE REGIONAL COUNCIL**  
**2019 BUDGET - SPECIAL OPERATING COSTS**

Project	Description	Location	Budget 18-19
<b>GOAL 1: GOVERNANCE</b>			
Administration			
Aramac Administration Office	Office renovations - replace louvres	Aramac	\$15,000.00
Council IT upgrades	Regional upgrades of identified IT hardware and software	Regional	\$70,000.00
Town Planning			
New Planning Scheme	Implementation of Scheme	Regional	\$20,000.00
Council Housing			
Council owned Housing	Systematic Maintenance Program	Regional	\$250,000.00
Community Identity			
Regional Signage	Upgrade and replacement signage	Regional	\$50,000.00
<b>GOAL 2: ECONOMY</b>			
Commercial Property			
Alpha BOQ	Building Modifications and ATM	Alpha	\$20,000.00
Economic Development			
Globe	BOQ flooring	Barcaldine	\$10,000.00
RAPAD Digital Strategy	Wifi and data collection	Regional	\$30,000.00
Saleyards			
Barcaldine Saleyards Complex	Special Maintenance program	Barcaldine	\$50,000.00
Alpha Dip Yards	Special Maintenance program	Alpha	\$50,000.00
Camping Areas			
Aramac Caravan Park	Additional mushrooms x 2	Aramac	\$10,000.00

**BARCALDINE REGIONAL COUNCIL**  
**2019 BUDGET - SPECIAL OPERATING COSTS**

Project	Description	Location	Budget 18-19
<b>GOAL 3: INFRASTRUCTURE</b>			
Coordination and Control			
Council Roads	Road Counters for Roads	Regional	\$20,000.00
Depots			
Aramac Depot	Replace southern side fence	Aramac	\$15,000.00
Stores			
Aramac Stores	Update Store (shelving, paint, floor coverings, repairs from white ant damage)	Aramac	\$11,500.00
Water			
Water Tester	Water testing equipment	Jericho	\$3,000.00
<b>GOAL 4: ENVIRONMENT</b>			
Emergency Services			
Disaster Management SMS system	Text Message System	Regional	\$10,000.00
Enviornmental Protection			
Pests & Weeds Management	Good Neighbour Program	Regional	\$220,000.00
Waste Management			
Alpha Dump	New Dump Pit	Alpha	\$20,000.00
Aramac	Dump Upgrades	Aramac	\$30,000.00

**BARCALDINE REGIONAL COUNCIL**  
**2019 BUDGET - SPECIAL OPERATING COSTS**

Project	Description	Location	Budget 18-19
<b>GOAL 5: COMMUNITIES</b>			
Aged persons			
Jordan Lodge	Airconditioning	Jericho	\$31,000.00
Companion Lodge	Airconditioning removal	Alpha	\$30,000.00
Barcaldine Pensioner Units	General Maintenance	Barcaldine	\$30,000.00
Care Services			
Jericho Medical Centre	Repairs to plumbing and windows	Jericho	\$6,000.00
Parks and Gardens			
Banners	Street Banners	Regional	\$5,000.00
Streetscapes	Tree Planting	Regional	\$25,000.00
Museums and Galleries			
Aramac	Fence shed area to house RM28	Aramac	\$20,000.00
Community Halls			
Barcaldine Town Hall	Special Maintenance	Barcaldine	\$50,000.00
Swimming Pools			
Barcaldine Swimming Pool	Floors-Showers/Toilets/Canteen	Barcaldine	\$15,000.00
Muttaborra Swimming Pool	Special Maintenance	Muttaborra	\$50,000.00
Sport and Recreation Facilities			
Barcaldine Showgrounds	Special Maintenance	Barcaldine	\$30,000.00
Barcaldine Racecourse	Extra operating items for turf Track	Barcaldine	\$45,000.00
Barcaldine Showgrounds	Extra Flood Lighting	Barcaldine	\$10,000.00
TV and Radio			
Upgrade TV Transmission	Based on recommendations	Regional	\$20,000.00
Cultural Activities			
Anzac Plaques	Community Memorials	All towns	\$6,000.00
Muttaborrasaurus	Garden Design	Muttaborra	\$10,000.00
Cemeteries and Memorials			
Muttaborra Cemetery	Stage 2 Plaques	Muttaborra	\$10,000.00
Aramac Cemetery	New Equipment Storage Shed	Aramac	\$5,000.00
		<b>TOTAL</b>	<b>\$1,302,500.00</b>



**BARCALDINE REGIONAL COUNCIL  
2019 BUDGET - SUPPORT REPORT  
COMMUNITY DONATIONS**

<u>Organisation</u>	<u>Purpose</u>	<u>Alpha Community</u>	<u>Jericho Community</u>	<u>Aramac Community</u>	<u>Muttaburra Community</u>	<u>Barcaldine Community</u>	<u>Regional</u>	<u>Total Budget</u>
Community Organisations	Annual Christmas Celebrations	1,500	1,000	1,500	1,000	2,000		7,000
Scripture Union	Chaplaincy	5,000	5,000	5,000	5,000	10,000		30,000
Senior Citizens	Annual Lunch/Dinner	550	550	400	400	1,000		2,900
Schools	Speech Nights	200	150	150	150	450		1,100
Community Organisations	Assistance with Insurance	2,500	2,500	2,500	2,500	2,500		12,500
Barcaldine Arts Council	Art Competition Prizes					3,000		3,000
Muttaburra Shooting Assoc.	Annual Donation				200			200
60 & Better	Seniors Week events					1,000		1,000
Race Clubs	Race Sponsorship	300		300	300	300		1,200
Show Society	Assistance with annual show	500			500	500		1,500
Alpha Golf Club	Mowing	4,000						4,000
Jericho State School	Mowing oval		2,000					2,000
Jellybeans Community Centre	Annual Donation	500						500
Windorah State School	Small Schools Coaching Camp		250		250			500
Red Ridge	Annual contribution						2,500	2,500
NAIDOC Week	Annual contribution						500	500
Aramac State School	ekindy			1,000				1,000
Drought Funding	Various groups						82,500	82,500
Council In-kind assistance	For community events	5,000	5,000	5,000	5,000	5,000		25,000
		<b>20,050</b>	<b>16,450</b>	<b>15,850</b>	<b>15,300</b>	<b>25,750</b>	<b>85,500</b>	<b>178,900</b>
Minor Grants to Community Organisations		2,500	2,500	2,500	2,500	5,000		15,000
		<b>22,550</b>	<b>18,950</b>	<b>18,350</b>	<b>17,800</b>	<b>30,750</b>	<b>85,500</b>	<b>193,900</b>



**BARCALDINE REGIONAL COUNCIL**  
**2019 BUDGET - SUPPORT REPORT**  
**COUNCIL EVENTS**

<b><u>Event</u></b>	<b><u>Total Budget</u></b>
Anzac Day	1,500
Australia Day	8,000
Christmas Lights Competition	4,000
Clean Up Australia Day	1,000
Employee Christmas Parties	4,500
Garden Competition	6,750
Garden Expo	6,000
Madbag Mini Triathlon	4,000
Regional Competition	10,000
<b>Total Events Budget</b>	<b><u><u>44,250</u></u></b>